

Nicholas (Cole) P. Grisham, AICP

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1. Education

Ph.D.	Public Affairs & Policy , Portland State University	In Progress
M.U.P	Regional Planning , University of Michigan	2014
B.A.	Political Science & Russian Studies , University of Michigan	2012

Research Interests: Governance; Regional, Transportation, and Indigenous Planning and Policy; Policy Process

2. Experience

Transportation Systems Planner **March 2020 – Present**

FHWA Western Federal Lands

- Managed regional planning projects and national research studies
- Developed technical reports and documents
- Certified as Contracting Officer's Representative Level II

Principal Transportation Planner **Nov. 2014 – March 2020**

Oregon Department of Transportation

- Led several collaborative planning and policy initiatives currently
- Developed and managed consultant contracts, including scope, schedule, and budget
- Managed project selection process for eight state and federal funding programs
- Served as ODOT's member and advisor to local, state, and federal partnerships

Land Use and Transportation Chair **June 2014-July 2016**

Cathedral Park Neighborhood Association

- Worked with community, public, and private stakeholders on local planning issues
- Led research studies on development impacts to local communities
- Developed and implemented the Cathedral Waterfront Plan

Research Associate, Transportation Policy **May 2013-June 2014**

Taubman College of Architecture and Urban Planning

- Conducted applied research on federal transportation regulations
- Interpreted inconsistencies in local, state, and federal transportation regulations
- Developed a strategic framework for standardizing metropolitan transportation data

Research Associate, Economic Development **Sept. 2012-Feb. 2014**

Institute for Research Labor, Employment, and the Economy

- Researched socioeconomic conditions in metropolitan areas for industrial investment
- Created an internet database allowing investors to search industrial properties in the US
- Developed GIS tutorial to allow new personnel to quickly generate maps

Capital Projects Manager **July 2005-Jan. 2011**

United States Navy

- Managed multiple projects simultaneously in a fast-paced, detail-oriented environment
- Maintained a high-level security clearance with exemplary standing

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3. Professional Service

Member , FHWA Planning Leadership Council	2021-Present
Member , TRB Rural Issues Coordinating Council	2020-Present
Member , APA Oregon Legislative and Policy Affairs Committee	2020-Present
Member , TRB Committee on Workforce Development and Organizational Excellence (AJE15)	2015-Present
Panel Member , <i>National Cooperative Highway Research Program</i>	2018-Present
Paper Reviewer , <i>Transportation Research Record</i>	2015-Present
Conference Proposal Reviewer , <i>American Planning Association</i>	2014-2018
Conference Proposal Reviewer , <i>American Public Works Association</i>	2015
Paper Reviewer , <i>Agora Journal of Urban Design and Planning</i>	2013-2014

4. Academic & Professional Publications

Grisham, C. 2021. Five Planning Idea for the Oregon Coast Trail. *Western Planner*, Spring 2021.

[Link](#).

Grisham, C., & Smith, M. 2017. *Locally Administered Federal-Aid Projects: Certification Programs Peer Exchange* [Report]. Washington, D.C.: Federal Highway Administration.

Grengs, J., Levine, J., **Grisham, C.**, Reed, T. 2016. *Standardized Metrics for Accessibility: Establishing a Federal Policy-Relevant Knowledge Base* [Report 127UMY2.1]. Ann Arbor, MI: University of Michigan. [Link](#).

Grisham, C. 2014. Progressive Planning in Conservative Communities: Participatory Regional Planning in Salt Lake City. *Agora Journal of Urban Design and Planning*, 8, 22-27.

Grisham, C., Reed, T., & Shelton, K. 2013. Social Justice Impacts of Transit Service Reductions in Detroit. *Agora Journal of Urban Design and Planning*, 7, 89-98.

5. Working Papers

Grisham, C. 2021. *Decentralizing Justice: Indigenous Courts and Local Representation*. Submitting to Journal of Native American and Indigenous Studies Association.

Grisham, C. 2021. *Mapping Safety Action Planning in Alaskan Native Villages*. Submitting to Transportation Research Record, the Journal of the Transportation Research Board.

Grisham, C. 2021. *Regional Decision-Making in Oregon's Area Commissions on Transportation*. Submitting to Transportation Research Record, the Journal of the Transportation Research Board.

Grisham, C. 2021. *'Ships Passing in the Night:' Augustine and Nietzsche on the Problem of Evil*. Submitting to Cultural Encounters: A Journal for the Theology of Culture.

6. Professional Presentations & Lectures

Grisham, C. 2021. *Regional Governance in the Oregon Coast Trail: Identifying Metagovernance Causal Mechanisms in Practice*. Paper accepted for presentation at the 2021 Association of Collegiate Schools of Planning, Miami, FL.

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Grisham, C. 2021. *How to Better Leverage Tribal Transportation Program Safety Funding to Meet Long Range Transportation Needs*. Presented at the American Planning Association Alaska Chapter Annual Conference (virtual), Juneau, AK.

Grisham, C., Long, M., Crobak, J., Sarmiento, M., Doolittle, J., Ford-Wagner, A., Jessberger, S., and Price, J. 2021. *Where are we Going with GIS? How to Effectively Use GIS Tools to Advance Planning*. FHWA Office of Planning, Washington, D.C.

Grisham, C., Argo, A., and Rock, M. 2020. *Drivers of Change: Planning for Emerging Technology, Economic, and Demographic Change over the next 30 Years*. Presented at the 2020 Northwest Transportation Conference, Corvallis, OR.

Grisham, C., and Reed, T. 2013. *Social Justice Impacts of Transit Service Reductions in Detroit*. Presented at 2013 IMAGIN Michigan 23rd Annual Conference, Mt. Pleasant, MI.

7. Awards

- FHWA Corporate Award (2021): Implementing Federal Lands Highway Research Program
- Oregon Department of Transportation Emerging Leader Award (2018)
- Taubman College of Architecture and Urban Planning 2014 Research Paper Award
- IMAGIN 2013 Graduate Paper in GIS Applications Competition Award
- Navy and Marine Corps Achievement Medal (x3)

8. Professional Memberships

- American Institute of Certified Planners (AICP)
- American Planning Association, Regional and Intergovernmental Planning Division and Oregon Chapter
- American Public Works Association
- Association of Pedestrian and Bicycle Professionals
- Transportation Research Board

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9. Planning & Policy Projects¹

- 2021 Developing a Community of Practice for Artic Transportation Policy.** In collaboration with the US DOT Office of International Trade and Transportation, this study seeks to develop a non-hierarchical learning community for transportation practitioners focusing on artic policy issues inside and outside of the federal government.
- 2021 Federal Lands Highway and US Geological Services Data Sharing Platform.** This study examines transportation data needs between federal land management agencies and how to share key data over a common platform.
- 2020 Safety Action Planning for Federal Land Management Agencies in Alaska.** This study is an implementation activity of the Alaska Collaborative Long Range Transportation Plan. I seek to understand the status of Safety Action Plans (SAPs) including recommendations and implementation and how SAPs inform near-term planning and project selection.
- 2020 Planning and Data-Sharing Partnerships.** This study seeks to identify and address barriers to collaborative transportation data management between public land management agencies and their partners. [Project website.](#)
- 2020 Making Transportation Planning Applicable in Tribal Communities.** This study seeks to align available planning analysis tools to tribal community needs based on a range of contextual factors and quantify the benefits of planning analysis in the project selection and delivery processes. [Project website.](#)
- 2020 Oregon Coast Trail Action Plan.** This project seeks to implement Oregon Parks and Recreation's 2011 Trail Connection Strategy by developing conceptual design and funding options for trail segment gaps. [Project website.](#)
- 2020 Oregon State Rail Plan Update (Co-Project Manager).** This project updates data and project needs elements of the 2014 Oregon State Rail Plan to comply with Federal Rail Investment and Improvement Act (PRIIA) of 2008.
- 2020 Oregon Economic Regions Study.** This project examines the recent past, current, and future drivers of economic growth in Oregon by economic region. The final report will analyze how future transportation policies could impact statewide and regional economies differently.

¹ I was the project manager for each project, except where noted.

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- 2020 Oregon Demographic Drivers Study.** This project examines recent past, current, and future drivers of demographic change throughout Oregon. The final report will summarize areas of uncertainty for Oregon's demographics through approximately 2050.
- 2020 Emerging Technology Impact Assessment (ETIA) (Co-Project Manager).** The ETIA project considers how emerging transportation technologies such as connected/automated vehicles (CVs/AVs) and Mobility as a Service (MaaS) could specifically transform Oregon's transportation system transportation Oregon's transportation system, address Oregon-specific transportation challenges, and evaluate the range of possible impacts for which ODOT should prepare. This project will result in a final report with recommendations for ODOT's Transportation Development Division.
- 2019 Expressway Overlay System Study.** This project reviews the applicability of the Expressway Designation to Oregon transportation facilities. ORS 374.328 directs the Oregon Transportation Commission to review the classification of state highways every six years to ensure expressway designations are appropriate. Project elements include development of a public GIS-based web tool to see expressway criteria, state and local agency evaluation of existing and potential new expressways, and development of final recommendations for Commission action.
- 2019 Discretionary Immunity and Transportation System Planning Study.** This white paper outlined what discretionary immunity is, how it applies to state and local agency planning efforts, and examples of successful discretionary immunity letters from state to local agencies.
- 2019 Facility Plan Adoption Process.** This project redesigned state policy for adopting facility plans by the Oregon Transportation Commission. Project elements included establishing and facilitating an internal advisory team, researching and presenting on existing policies, developing a new policy process map, and presenting the final process for adoption.
- 2019 Jurisdictional Transfer Study.** This project established policies and process for how ODOT's Transportation Planning Unit records and presents transportation facility transfers to and from local agencies. Project elements included synthesizing laws, rules, and policies for jurisdictional transfers and how they relate to ODOT's Planning unit, establishing parameters for receiving and maintaining records, and presenting a user-friendly summary of transfers for public access.

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- 2018 Congestion Mitigation and Air Quality Guidelines.** This project implemented Oregon Transportation Commission policy by developing a statewide funding allocation, project selection, and monitoring program administered by the State or Oregon.
- 2017 Oregon Local Program Committee Study.** This project evaluated the recent past, current, and future purpose of a statewide collaborative policy committee. Project elements included synthesis of statewide policies for stakeholder engagement, options for future Committee structure, and final recommendations for Committee decision.
- 2017 Small City Allotment Implementation.** This project implemented Oregon House Bill 2017 requirements through a working agreement between the Oregon Department of Transportation and the League of Oregon Cities. Elements of this project included evaluation of fund distribution, project selection processes, and long-term financial monitoring.
- 2016 Efficient Use of Local Federal Funds Study (Co-Project Manager).** This project evaluated how Oregon distributes federal transportation aid to metropolitan planning organizations, counties, and cities, as well as the project delivery methods available. The result was a streamlined, three-option funding and delivery method formalized in the Association of Oregon Counties, League of Oregon Cities, and Oregon Department of Transportation Working Agreement signed by all three parties.
- 2015 Cathedral Waterfront Plan.** Client and neighborhood association board project manager for Portland State University student urban planning capstone project. This plan is a community-driven vision for future development of the 15-acre Steel Hammer waterfront property in the Cathedral Park neighborhood of North Portland, Oregon. The final plan earned a 2016 American Planning Association Oregon Chapter statewide award for best planning project. [Link](#).
- 2014 The Time is Now: A New Vision for Greater Regent Park (Co-Project Manager).** This project included strategic planning for a Detroit neighborhood non-profit's housing rehabilitation program. Working as part of a larger team, I conducted windshield surveys of neighborhood housing conditions, developed web-based spatial data for housing inventories, and developed a strategic plan for housing rehabilitation. [Link](#).