

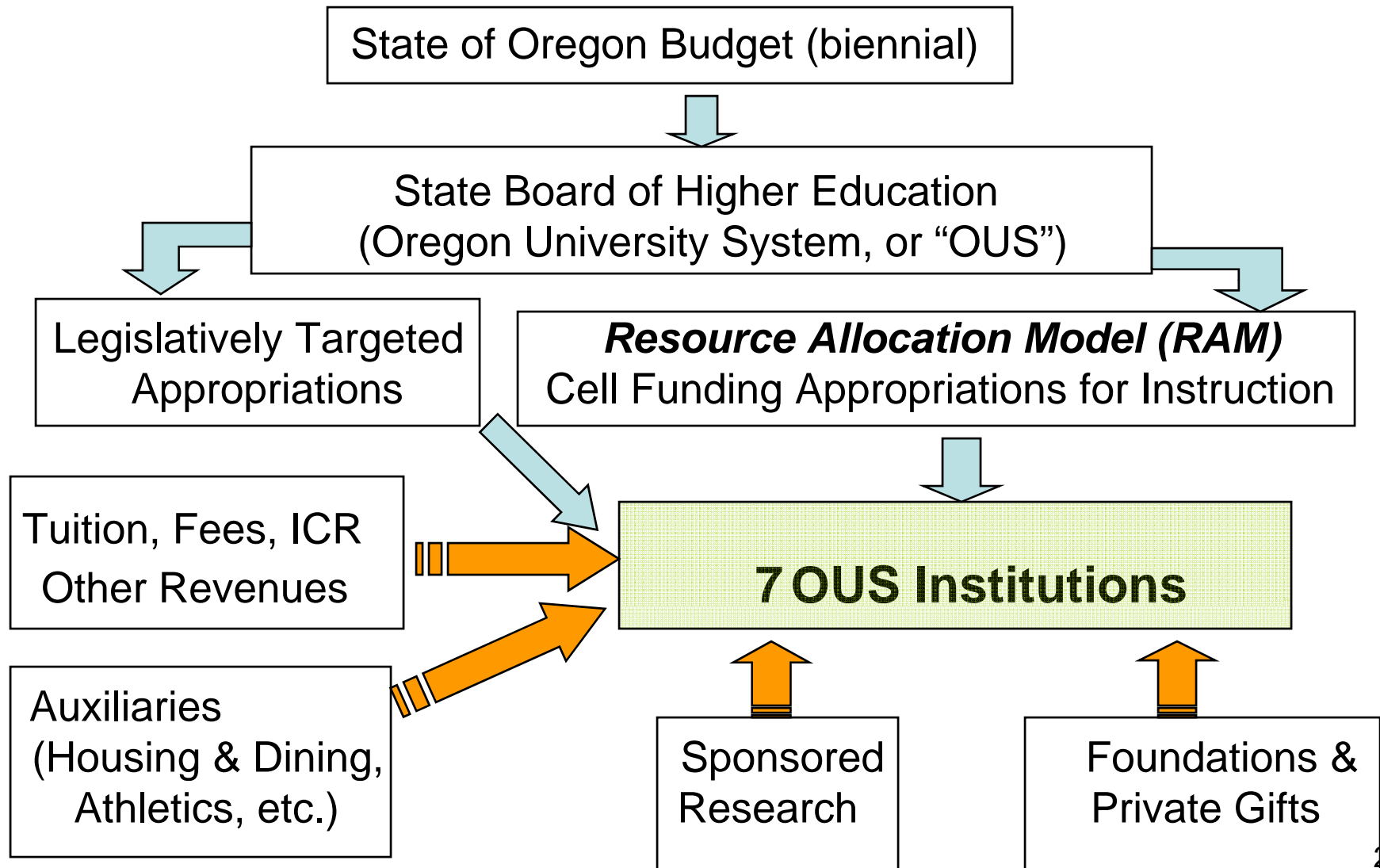
# Budget Overview

## Portland State University

**Office of Budget and Planning**

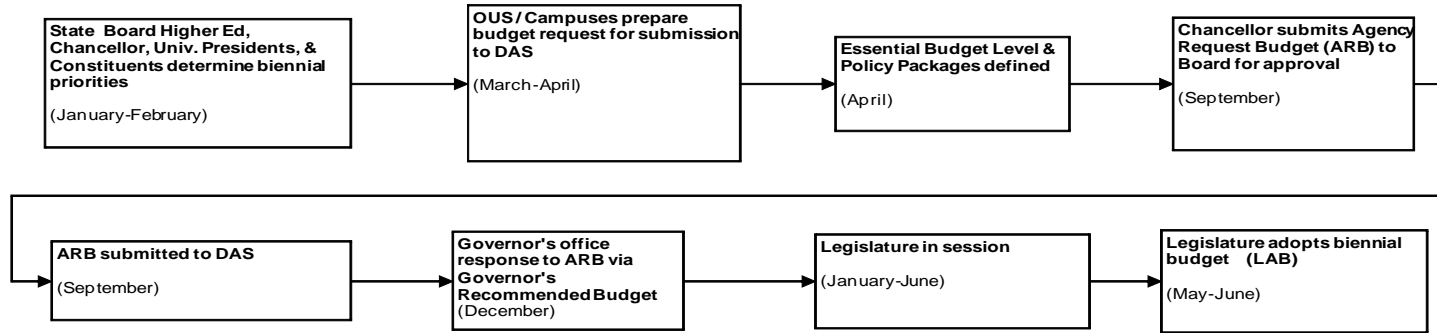
**November 6, 2009**

# Overview: Institutional Resources



### Biennial Budget Cycle\*

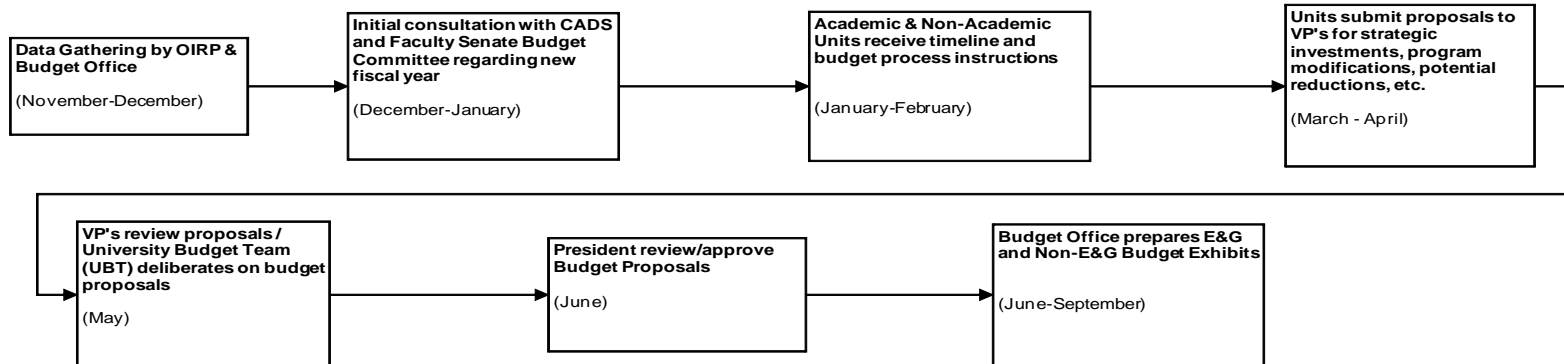
Constructing a biennial budget based on Essential Budget Level (EBL) development for OUS in aggregate is a requirement of the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO). The EBL is part of state government's traditional method for budget build-up.



\* Cycle begins in every even numbered year

### PSU Annual Budget Cycle

The University budget process is a collaborative effort led by the University Budget Team (UBT). Members of the UBT are the Provost, Vice Provost for Academic Affairs and Planning, Vice President for Finance and Administration, and the Director of Budget and Planning. The UBT also collaborates/consults with the Council of Academic Deans (CADS), Faculty Senate Budget Committee, FADM Council, and other Vice Presidents and the staff in the Provost's Office and the Office of Budget and Planning. Distribution of financial resources are based on the institutional goals and priorities.



# Portland State University

## All Funds Budget

### FY 2008-2009

(\$Millions)

Education & General	\$	234.3
Lottery Funds	\$	1.4
Other Funds with No Spending Limitation ( include Housing, Parking, Student Fees, Athletics, Grants, Gifts and Contracts etc.)	\$	135.0
<b>Total All Funds Budget</b>	<b>\$</b>	<b>370.7</b>
Financial Aid (Fed grants, loans, Oregon grants, Scholarships, etc.)	\$	165.7
Capital Construction Projects for 2008-2009*	\$	84.4
Capital Repairs - Deferred Maintenance	\$	5.3
<b>Total Financial Impact FY 2008-2009</b>	<b>\$</b>	<b>626.1</b>

\*This amount represents ½ of Capital Construction Project spending limitation approved by the legislature for 2007-2009 biennium. This amount does not necessarily represent actual expenditure.

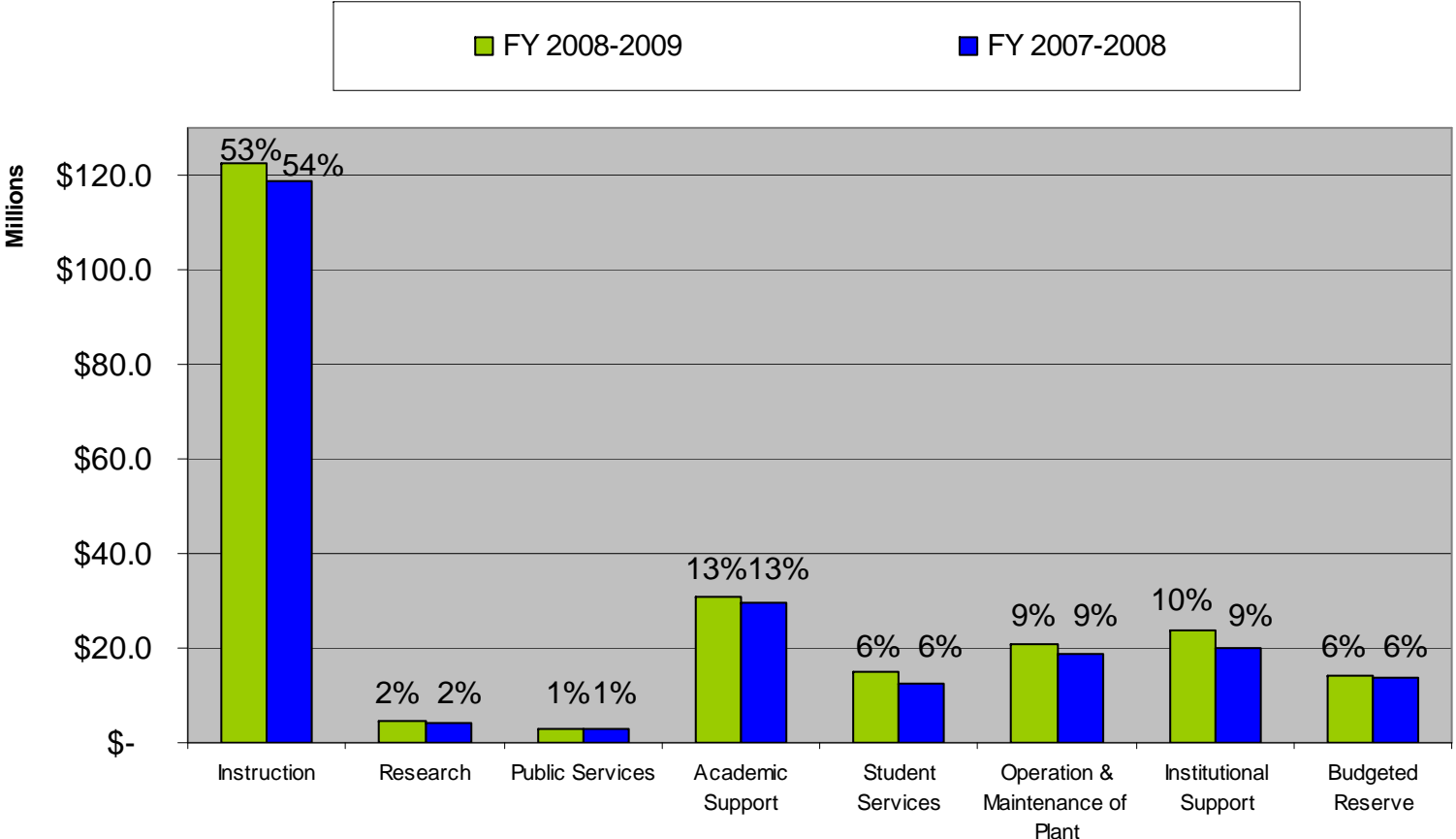
**Portland State University**  
**Education and General Fund Budget Summary by Function**  
**FY 2008-2009 and FY 2007-2008 (restated net of Fee Remission)**  
(\$Millions)

	<u>FY 2008-2009</u>		<u>FY 2007-2008</u>	
<b>Instruction</b>	<b>\$ 122.1</b>	<b>52.1%</b>	<b>\$118.6</b>	<b>53.9%</b>
<b>Research</b>	<b>\$ 4.4</b>	<b>1.9%</b>	<b>\$ 4.1</b>	<b>1.9%</b>
<b>Public Services</b>	<b>\$ 2.9</b>	<b>1.2%</b>	<b>\$ 2.8</b>	<b>1.3%</b>
<b>Academic Support</b>	<b>\$ 31.3</b>	<b>13.4%</b>	<b>\$ 29.5</b>	<b>13.4%</b>
<b>Student Services</b>	<b>\$ 15.0</b>	<b>6.4%</b>	<b>\$ 12.7</b>	<b>5.8%</b>
<b>Operation &amp; Maintenance of Plant</b>	<b>\$ 21.4</b>	<b>9.1%</b>	<b>\$ 18.6</b>	<b>8.5%</b>
<b>Institutional Support</b>	<b>\$ 23.7</b>	<b>10.1%</b>	<b>\$ 19.9</b>	<b>9.0%</b>
<b>Budgeted Reserve</b>	<b>\$ 13.5</b>	<b>5.8%</b>	<b>\$ 13.8</b>	<b>6.3%</b>
<b>Total</b>	<b><u>\$ 234.3</u></b>	<b><u>100.0%</u></b>	<b><u>\$220.0</u></b>	<b><u>100.0%</u></b>

# Portland State University

## Education and General Fund Budget by Function

### FY 2008-2009 & FY2007-2008 (restated net of Fee Remission)



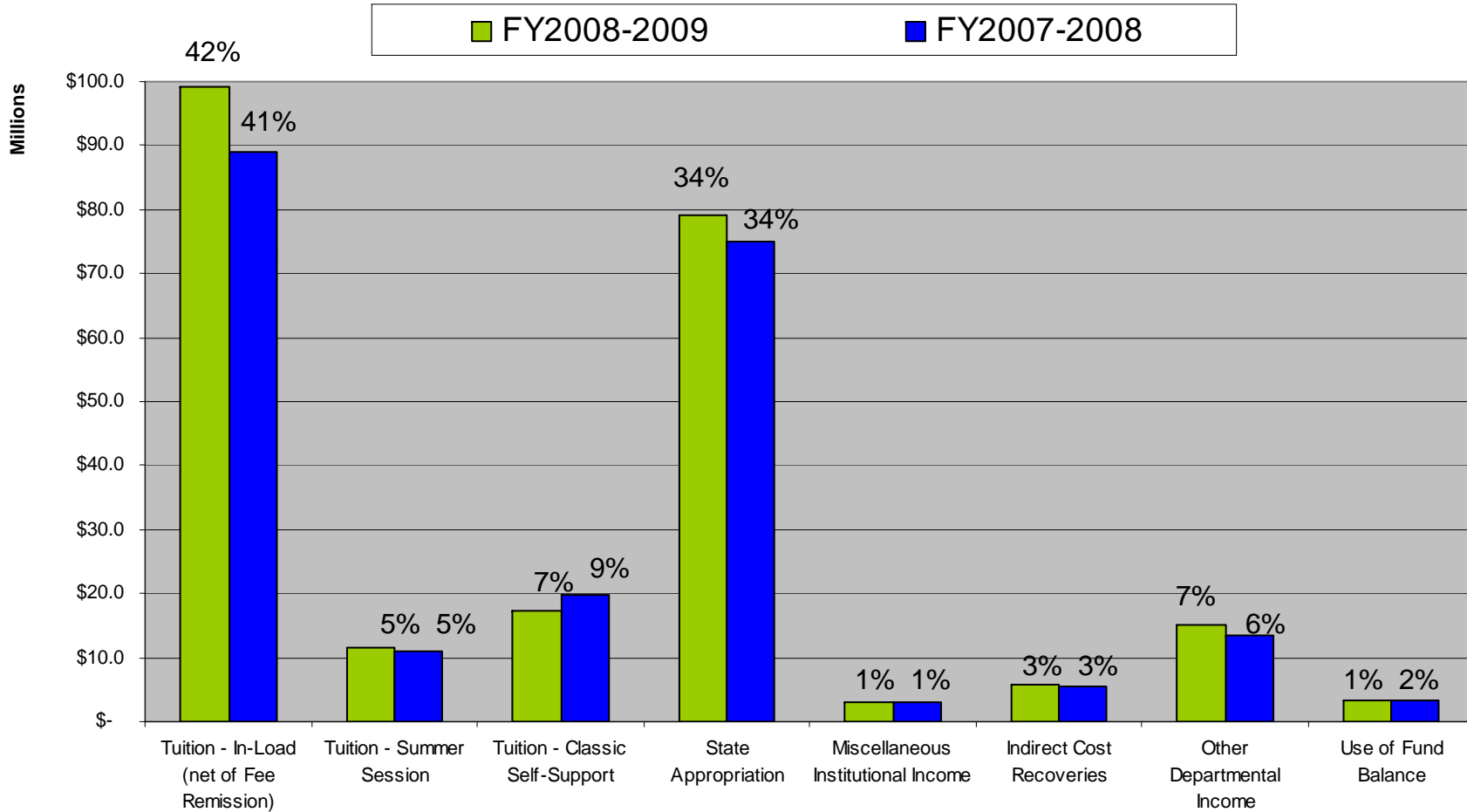
**Portland State University**  
**Education and General Funding Sources**  
**FY 2008-2009 & FY 2007-2008 (restated net of Fee Remission)**  
**(\$Millions)**

	FY 2008-2009		FY 2007-2008	
Tuition - In-Load* (net of Fee Remission)	\$ 99.2	42.3%	\$ 89.1	40.5%
Tuition - Summer Session	\$ 11.5	4.9%	\$ 10.9	5.0%
Tuition - Self-Support**	\$ 17.4	7.4%	\$ 19.9	9.0%
State Appropriation	\$ 79.0	33.7%	\$ 74.9	34.0%
Miscellaneous Institutional Income	\$ 2.3	1.0%	\$ 3.0	1.4%
Indirect Cost Recoveries	\$ 5.9	2.5%	\$ 5.4	2.5%
Other Departmental Income	\$ 15.9	6.8%	\$ 13.5	6.1%
Use of Fund Balance	\$ 3.1	1.3%	\$ 3.3	1.5%
<b>Total Resources for Budgeted Operation</b>	<b>\$ 234.3</b>	<b>100.0%</b>	<b>\$ 220.0</b>	<b>100.0%</b>

\* Tuition revenue from core academic programs and managed by central administration (hard \$)

\*\* Tuition revenue from departmental self support programs. Departments maintain control of these \$'s.

# Portland State University Education and General Funding Sources (restated net of Fee Remission)



**Portland State University**  
**Non-Education and General Fund Revenue Budget By Program**  
**FY 2008-2009 & FY 2007-2008**  
**(\$ Millions)**

	FY 2008-2009		FY 2007-2008	
Continuing Education	\$7.1	8.4%	\$5.7	7.7%
Other Designated Operations <sup>1</sup>	\$2.9	3.4%	\$2.7	3.6%
Service Departments <sup>2</sup>	\$5.2	6.2%	\$4.4	5.9%
Housing Admin.	\$21.2	25.2%	\$19.2	25.8%
Student Centers/ Activities <sup>3</sup>	\$14.6	17.3%	\$14.5	19.5%
Athletics	\$3.2	3.8%	\$2.8	3.8%
Health Services	\$11.4	13.5%	\$8.1	10.9%
Parking Services	\$8.3	9.9%	\$7.0	9.4%
Other Auxiliaries <sup>4</sup>	\$10.3	12.2%	\$10.0	13.4%
<i>Total</i>	\$84.2	100.0%	\$74.4	100.0%

1. Miscellaneous short term self-support programs (workshops, short courses, etc.) operated by academic units

2. Telephone Services, Facilities billing, Portland Survey Research Lab etc.

3. Smith Memorial Student Union operation, student group programs and activities

4. Includes Rental income from buildings with tenants other than the University

# State Allocations - RAM

- Resource Allocation Model (RAM)
  - Enrollment driven model allocates state funding to campuses
  - Fundable Student Full Time Equivalent (FTE) are:
    - Undergraduate – Oregon resident students
    - Master - Oregon resident students
    - Doctorate - All students regardless of residency
  - First biennium of implementation – 1999-2001
  - Fundable enrollment was frozen at 2002-2003 level until 2007-2009 biennium
  - Has never been fully funded (currently funded at 54% cell values in 2009-11, enrollment growth since 2002-2003 is funded at half of the 54% cell values)
- Some Campuses Pushing to Change the Formula (esp. UO)
- Performance Measures to be included in some element of allocation in future
- Elements Outside the RAM Model:
  - Small School Support Increases
  - Special Programs or Earmarks
    - Examples for PSU in 2009-11:
      - OCATE – west side program in Washington County \$1.3M
      - Oregon Solutions \$2.6M
      - Campus Public Service Programs \$1.7M
      - Tuition Buydown \$1.9M
      - Engineering Technology Industrial Council (ETIC) \$6.9M

# 2009-2011 OUS Budget

## Major Guiding Principles:

- Compliance with OUS Board's expectations, budget request justifications and Board's priorities
- Compliance with Legislative expectations and policies
- Create incentives to:
  - Serve more Oregonians
  - Improve retention, increase graduates, improve student success
- No institution would have fewer nominal dollars from State General Funds and Tuition Revenues in 2009-10 than it had in 2008-09
- Set aside \$16.6 million reserve at OUS level for potential further reduction on state appropriation

# Oregon University System Principles of RAM Funding 2009-2011

- Cell Values decreased from 64% in 2008-09 to 54% in 2009-10
- Funding 50% of 2003-2011 enrollment growth
- Renormalization of the RAM as directed by budget note in 2007-09 biennium is put on hold due to funding cut.

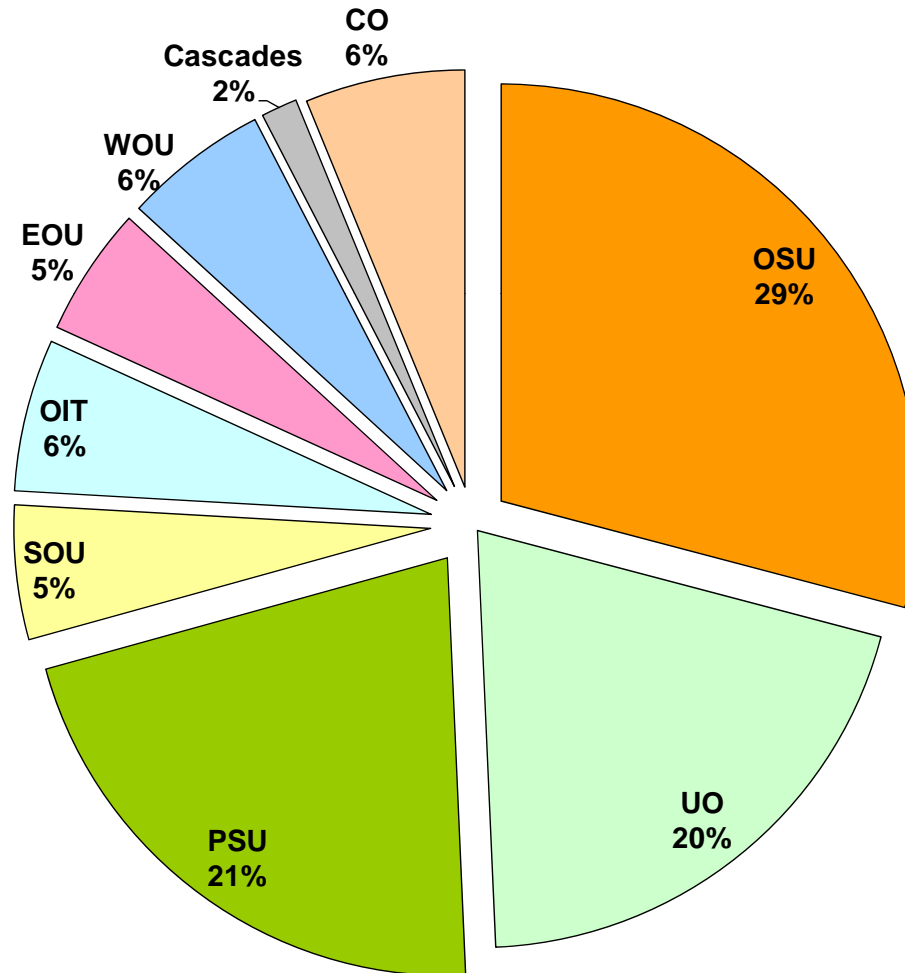
# Oregon University System RAM Cell Values: 2009-2010

<sup>1</sup> Effective Distribution: Values @ 54%				
CIP Level	Lower Division	Upper Division	Master Grad	PhD
Level 1	\$ 2,167	\$ 2,789	\$ 3,528	\$ 6,641
Level 2	\$ 2,720	\$ 3,481	\$ 4,773	\$ 7,955
Level 3	\$ 3,896	\$ 5,280	\$ 6,848	\$ 10,030
Pharmacy	\$ 5,902	\$ 5,902	\$ 8,992	\$ 18,676
Law	-	-	\$ 7,540	\$ 6,641
Vet Med	-	-	\$ 26,285	-

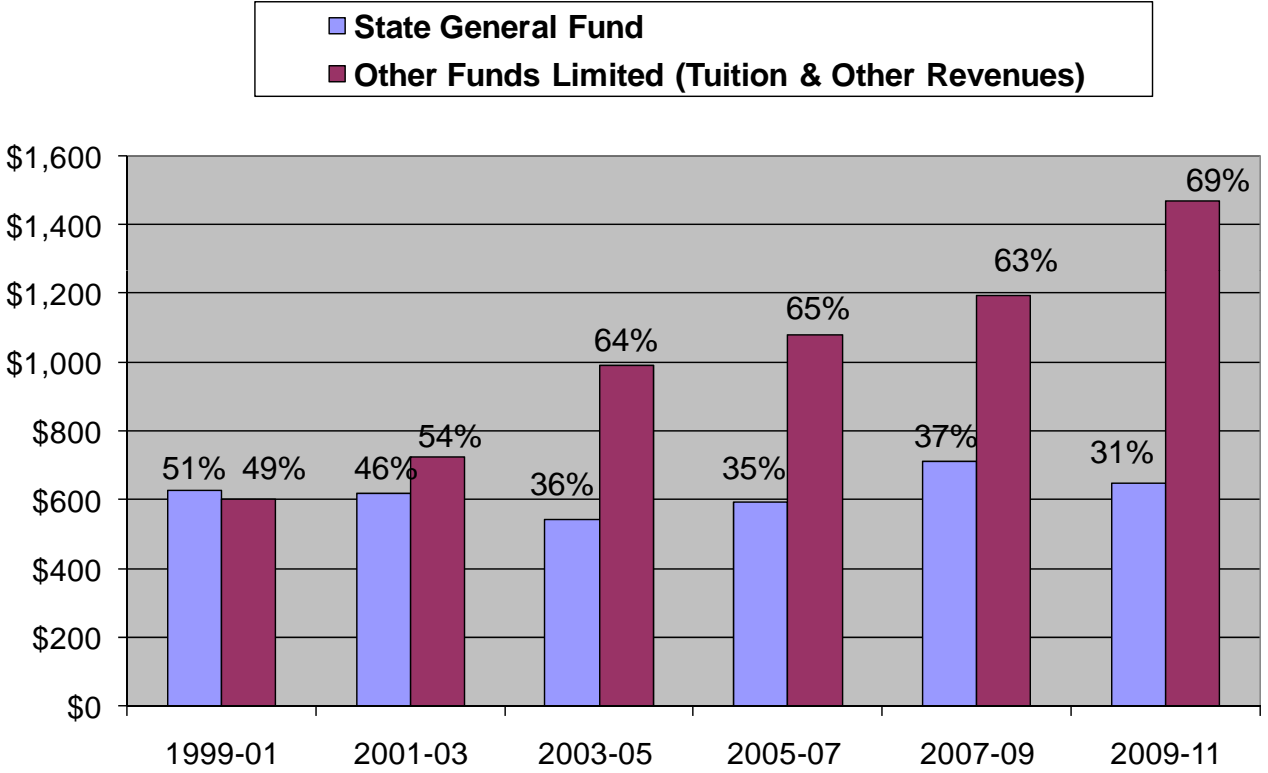
<sup>1</sup> Source: OUS 09-10 Budget Allocation

CIP levels	1_fr_so	2_jr_sr	3_ma	4_phd
01 Agricultural Business	3	3	3	2
02 Agricultural Sciences	3	3	3	2
03 Conservation	1	1	1	1
04 Architecture	3	3	2	1
05 Area, Ethnic, Cultural Studies	1	1	1	1
09 Communications	2	2	2	2
10 Communications Technologies	2	2	2	1
11 Computer and Information Science	2	2	3	3
13 Education	2	2	1	2
14 Engineering	3	3	3	3
15 Engineering-Related Technology	3	3	3	1
16 Foreign Languages and Literature	1	1	2	1
19 Home Economics	2	2	2	2
22 Law and Legal Studies	4	4	4	4
23 English Language and Literature	1	1	2	2
24 Liberal Arts and Sci, Humanities	1	1	1	1
25 Library Science	2	2	1	1
26 Biological Sciences, Life Science	2	2	3	2
27 Mathematics	1	1	3	2
28 Reserve Officers Training Corps	1	1	1	1
29 Military Technologies	1	1	1	1
30 Multi/Interdisc Studies	2	2	2	3
31 Parks, Rec, Leisure, Fitness Studies	3	3	2	2
32 Basic Skills	1	1	1	1
34 Health Related Knowledge/Skill	2	2	2	1
38 Philosophy and Religious Studies	1	1	1	2
40 Physical Sciences	2	2	3	2
41 Science Technologies	3	3	3	3
42 Psychology	1	1	1	2
43 Protective Services	2	2	1	2
44 Public Administration and Service	2	2	1	2
45 Social Sciences and History	1	1	1	2
50 Visual and Performing Arts	3	3	2	2
51 Health Professions, Related Science	3	3	2	1
5120 Pharmacy (broken out of cip 51)	5	5	5	5
5124 Veterinary Medicine (broken out of cip 51)	6	6	6	6
52 Business Mgmt, Admini Service	2	2	1	3
54 History	1	1	1	2
9999 Unknown	1	1	1	1

# 2009-2011 Biennium OUS Education & General Program State General Fund \$645.6 Million



# Comparison of Funding Sources OUS Education and General Program 1999 – 2011 (\$M)



# Tuition and Fees FY2009-10

- Resident undergraduate tuition rate increase is capped by the legislature at 8.5% at the 3 large OUS institutions. In addition, Non-Resident undergraduate tuition increased by 12.3% while Resident and Non-Resident graduate tuition increased by 12.1%
- Resource fees rolled into tuition in 2008-09 to increase transparency.
- Differential tuition rates related to the resource fees rolled into tuition in the School of Business Admin. and College of Engineering since 2008-09.
- Further differential tuition beyond the resource fees are also being charged by School of Business Administration graduate programs (by cohort), Graduate School of Social Work Distance Education program, graduate programs in College of Liberal Arts & Science, and School of Fine and Performing Arts.
- Non Resident Tuition and Fees are in the middle of the peer group for undergraduates and in the lower quartile for graduates (see charts to follow)\*. Annual tuition in AY2009-10 is:
  - \$21,198 for undergraduate (15 Credit Hours), and
  - \$18,975 for Graduate (12 Credit Hours)
- Resident Graduate Tuition and Fees are in same ballpark as UO/OSU, and quite high as compared to peers: \$12,675 in AY 2009-10.
- See following pages for AY 2008-09 tuition and fees comparison of Peer Universities (data provided by OUS)\*.

\* AY 2008-09 data were used by OUS since AY2009-10 data were not available.

**Oregon University System  
2008-09 Annual Tuition and Fees Comparison of  
Peer Universities on List Shared by UO, OSU, and PSU\***

**Resident Undergrad Tuition and Fees**

<b>Institution</b>	<b>State</b>	<b>Amount</b>
Univ. of Illinois at Chicago	IL	\$ 11,716
Univ. of California - Davis	CA	8,635
Univ. of California - Santa Barbara	CA	8,386
Indiana Univ. Bloomington	IN	8,231
Purdue Univ. Main Campus	IN	7,750
Univ. of Wisconsin - Milwaukee	WI	7,305
Univ. of Colorado at Boulder	CO	7,278
Indiana Univ.-Purdue Univ. Indianapolis	IN	7,191
Univ. of Washington	WA	6,802
Univ. of Iowa	IA	6,544
<b><i>Univ. of Oregon</i></b>	<b>OR</b>	<b>6,435</b>
Iowa State Univ.	IA	6,360
SUNY at Buffalo	NY	6,285
<b><i>Oregon State Univ.</i></b>	<b>OR</b>	<b>6,187</b>
<b><i>Portland State Univ.</i></b>	<b>OR</b>	<b>6,147</b>
The Univ. of Memphis	TN	6,128
Univ. of Arizona	AZ	5,542
Univ. of North Carolina at Chapel Hill	NC	5,397
North Carolina State Univ.	NC	5,286
<b>Peer Average (without OUS)</b>		<b>\$ 7,177</b>
<b>UO % of Peer Average</b>		<b>89.7%</b>
<b>OSU % of Peer Average</b>		<b>86.2%</b>
<b>PSU % of Peer Average</b>		<b>85.6%</b>

Source: IPEDS Institutional Characteristics Surveys and  
OUS Budget and Management Division.

\* Tuition and Fees (Undergrad - 15 credit hour equivalent / Grad - 12 hour equivalent)

**Oregon University System  
2008-09 Annual Tuition and Fees Comparison of  
Peer Universities on List Shared by UO, OSU, and PSU\***

**Nonresident Undergrad Tuition and Fees**

<b>Institution</b>	<b>State</b>	<b>Amount</b>
Univ. of California - Davis	CA	\$ 29,243
Univ. of California - Santa Barbara	CA	28,994
Univ. of Colorado at Boulder	CO	26,756
Indiana Univ. Bloomington	IN	24,769
Univ. of Illinois at Chicago	IL	24,106
Purdue Univ. Main Campus	IN	23,224
Univ. of Washington	WA	23,219
Univ. of North Carolina at Chapel Hill	NC	22,295
Univ. of Iowa	IA	20,658
Indiana Univ.-Purdue Univ. Indianapolis	IN	20,578
<b><i>Univ. of Oregon</i></b>	<b>OR</b>	<b>19,992</b>
<b><i>Oregon State Univ.</i></b>	<b>OR</b>	<b>18,837</b>
<b><i>Portland State Univ.</i></b>	<b>OR</b>	<b>18,823</b>
Univ. of Arizona	AZ	18,676
The Univ. of Memphis	TN	17,714
North Carolina State Univ.	NC	17,584
Iowa State Univ.	IA	17,350
Univ. of Wisconsin - Milwaukee	WI	17,033
SUNY at Buffalo	NY	12,545
<b>Peer Average (without OUS)</b>		<b>\$ 21,547</b>
<b>UO % of Peer Average</b>		<b>92.8%</b>
<b>OSU % of Peer Average</b>		<b>87.4%</b>
<b>PSU % of Peer Average</b>		<b>87.4%</b>

Source: IPEDS Institutional Characteristics Surveys and OUS Budget and Management Division.

\* Tuition and Fees (Undergrad - 15 credit hour equivalent / Grad - 12 hour equivalent)

**Oregon University System  
2008-09 Annual Tuition and Fees Comparison of  
Peer Universities on List Shared by UO, OSU, and PSU\***

**Resident Graduate Tuition and Fees**

Institution	State	Amount
<b><i>Univ. of Oregon</i></b>	<b><i>OR</i></b>	<b>\$ 12,144</b>
Univ. of Illinois at Chicago	IL	12,116
<b><i>Portland State Univ.</i></b>	<b><i>OR</i></b>	<b>11,262</b>
<b><i>Oregon State Univ.</i></b>	<b><i>OR</i></b>	<b>10,975</b>
Univ. of California - Santa Barbara	CA	10,786
Univ. of California - Davis	CA	10,618
Univ. of Washington	WA	10,047
Univ. of Wisconsin - Milwaukee	WI	9,601
Univ. of Colorado at Boulder	CO	8,943
SUNY at Buffalo	NY	8,341
Indiana Univ. Bloomington	IN	7,870
Purdue Univ. Main Campus	IN	7,750
Univ. of Iowa	IA	7,436
The Univ. of Memphis	TN	7,398
Iowa State Univ.	IA	7,236
Indiana Univ.-Purdue Univ. Indianapolis	IN	6,883
Univ. of North Carolina at Chapel Hill	NC	6,693
Univ. of Arizona	AZ	6,332
North Carolina State Univ.	NC	5,693
<b>Peer Average (without OUS)</b>		<b>\$ 8,359</b>
<b>UO % of Peer Average</b>		<b>145.3%</b>
<b>PSU % of Peer Average</b>		<b>134.7%</b>
<b>OSU % of Peer Average</b>		<b>131.3%</b>

Source: IPEDS Institutional Characteristics Surveys and  
OUS Budget and Management Division.

\* Tuition and Fees (Undergrad - 15 credit hour equivalent / Grad - 12 hour equivalent)

**Oregon University System  
2008-09 Annual Tuition and Fees Comparison of  
Peer Universities on List Shared by UO, OSU, and PSU\***

**Nonresident Graduate Tuition and Fees**

<b>Institution</b>	<b>State</b>	<b>Amount</b>
Univ. of California - Santa Barbara	CA	\$ 25,792
Univ. of California - Davis	CA	25,624
Univ. of Colorado at Boulder	CO	24,135
Univ. of Illinois at Chicago	IL	24,114
Univ. of Wisconsin - Milwaukee	WI	23,626
Purdue Univ. Main Campus	IN	23,224
Univ. of Washington	WA	22,519
Indiana Univ. Bloomington	IN	21,271
Univ. of North Carolina at Chapel Hill	NC	21,091
Univ. of Iowa	IA	20,318
Indiana Univ.-Purdue Univ. Indianapolis	IN	19,305
The Univ. of Memphis	TN	18,984
University of Arizona	AZ	18,969
Iowa State Univ.	IA	18,120
North Carolina State Univ.	NC	17,741
<b><i>Univ. of Oregon</i></b>	<b>OR</b>	<b>17,166</b>
<b><i>Portland State Univ.</i></b>	<b>OR</b>	<b>16,887</b>
<b><i>Oregon State Univ.</i></b>	<b>OR</b>	<b>16,807</b>
SUNY at Buffalo	NY	12,361
<b>Peer Average (without OUS)</b>		<b>\$ 21,075</b>
<b>PSU % of Peer Average</b>		<b>80.1%</b>
<b>UO % of Peer Average</b>		<b>81.5%</b>
<b>OSU % of Peer Average</b>		<b>79.7%</b>

Source: IPEDS Institutional Characteristics Surveys and OUS Budget and Management Division.

\* Tuition and Fees (Undergrad - 15 credit hour equivalent / Grad - 12 hour equivalent)

**PORTLAND STATE UNIVERSITY**  
**2009-10 Academic Year Tuition and Required Fees - Per Term**

Credit Hours	Undergraduate Tuition						Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
	Residents	Non-Residents	Building	Incidental	Health Service	ASRC			
1	118.25	439.00	23.00	48.00	0.00	41.00	112.00	230.25	551.00
2	236.50	878.00	25.00	63.00	0.00	41.00	129.00	365.50	1,007.00
3	354.75	1,317.00	27.00	79.00	0.00	41.00	147.00	501.75	1,464.00
4	473.00	1,756.00	29.00	94.00	0.00	41.00	164.00	637.00	1,920.00
5	591.25	2,195.00	31.00	110.00	177.00	41.00	359.00	950.25	2,554.00
6	709.50	2,634.00	33.00	125.00	177.00	41.00	376.00	1,085.50	3,010.00
7	827.75	3,073.00	35.00	141.00	177.00	41.00	394.00	1,221.75	3,467.00
8	946.00	3,512.00	37.00	157.00	177.00	41.00	412.00	1,358.00	3,924.00
9	1,064.25	3,951.00	39.00	172.00	177.00	41.00	429.00	1,493.25	4,380.00
10	1,182.50	4,390.00	41.00	187.00	177.00	41.00	446.00	1,628.50	4,836.00
11	1,300.75	4,829.00	43.00	203.00	177.00	41.00	464.00	1,764.75	5,293.00
12	1,419.00	5,268.00	45.00	218.00	177.00	41.00	481.00	1,900.00	5,749.00
13	1,537.25	5,707.00	45.00	218.00	177.00	41.00	481.00	2,018.25	6,188.00
14	1,655.50	6,146.00	45.00	218.00	177.00	41.00	481.00	2,136.50	6,627.00
15	1,773.75	6,585.00	45.00	218.00	177.00	41.00	481.00	2,254.75	7,066.00
16	1,892.00	7,024.00	45.00	218.00	177.00	41.00	481.00	2,373.00	7,505.00
17	2,010.25	7,463.00	45.00	218.00	177.00	41.00	481.00	2,491.25	7,944.00
18	2,128.50	7,902.00	45.00	218.00	177.00	41.00	481.00	2,609.50	8,383.00
19	2,246.75	8,341.00	45.00	218.00	177.00	41.00	481.00	2,727.75	8,822.00
20	2,365.00	8,780.00	45.00	218.00	177.00	41.00	481.00	2,846.00	9,261.00
21	2,483.25	9,219.00	45.00	218.00	177.00	41.00	481.00	2,964.25	9,700.00
22	2,601.50	9,658.00	45.00	218.00	177.00	41.00	481.00	3,082.50	10,139.00
23	2,719.75	10,097.00	45.00	218.00	177.00	41.00	481.00	3,200.75	10,578.00
24	2,838.00	10,536.00	45.00	218.00	177.00	41.00	481.00	3,319.00	11,017.00
25	2,956.25	10,975.00	45.00	218.00	177.00	41.00	481.00	3,437.25	11,456.00

Each Add'l  
Credit Hour      **118.25**                      **439.00**

**Endnotes:**  
ASRC is Academic Student Recreation Center.  
Health Service Fee includes health, counseling, dental, testing, and basic health insurance.  
One-time matriculation Fee: on all new and transfer undergraduate students - \$265.  
Qualified tuition and fees do not include student health insurance fees for Tax Relief Act Reporting.

**PORTLAND STATE UNIVERSITY**  
**2009-10 Academic Year Tuition and Required Fees - Per Term**

Credit Hours	Graduate Tuition						Total Fees	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
	Residents	Non-Residents	Building	Incidental	Health Service	ASRC			
1	312.00	487.00	23.00	58.00	0.00	41.00	122.00	434.00	609.00
2	624.00	974.00	25.00	79.00	0.00	41.00	145.00	769.00	1,119.00
3	936.00	1,461.00	27.00	98.00	0.00	41.00	166.00	1,102.00	1,627.00
4	1,248.00	1,948.00	29.00	118.00	0.00	41.00	188.00	1,436.00	2,136.00
5	1,560.00	2,435.00	31.00	137.00	177.00	41.00	386.00	1,946.00	2,821.00
6	1,872.00	2,922.00	33.00	157.00	177.00	41.00	408.00	2,280.00	3,330.00
7	2,184.00	3,409.00	35.00	176.00	177.00	41.00	429.00	2,613.00	3,838.00
8	2,496.00	3,896.00	37.00	197.00	177.00	41.00	452.00	2,948.00	4,348.00
9	2,808.00	4,383.00	45.00	218.00	177.00	41.00	481.00	3,289.00	4,864.00
10	3,120.00	4,870.00	45.00	218.00	177.00	41.00	481.00	3,601.00	5,351.00
11	3,432.00	5,357.00	45.00	218.00	177.00	41.00	481.00	3,913.00	5,838.00
12	3,744.00	5,844.00	45.00	218.00	177.00	41.00	481.00	4,225.00	6,325.00
13	3,944.00	6,321.00	45.00	218.00	177.00	41.00	481.00	4,425.00	6,802.00
14	4,144.00	6,798.00	45.00	218.00	177.00	41.00	481.00	4,625.00	7,279.00
15	4,344.00	7,275.00	45.00	218.00	177.00	41.00	481.00	4,825.00	7,756.00
16	4,544.00	7,752.00	45.00	218.00	177.00	41.00	481.00	5,025.00	8,233.00
17	4,744.00	8,229.00	45.00	218.00	177.00	41.00	481.00	5,225.00	8,710.00
18	4,944.00	8,706.00	45.00	218.00	177.00	41.00	481.00	5,425.00	9,187.00
<i>Each Add'l Credit Hour</i>	<b>200.00</b>	<b>477.00</b>							

Endnotes:

ASRC is Academic Student Recreation Center.

Health Service Fee includes health, counseling, dental, testing, and basic health insurance.

One-time matriculation Fee: on all new and transfer graduate students - \$90.

Qualified tuition and fees do not include student health insurance fees for Tax Relief Act Reporting.

# Comparison of the Cost of Attendance Academic Year 2009-10

	<b>PSU</b>	<b>OSU</b>	<b>UO</b>
Residential Undergraduate	\$ 20,346	\$ 19,179	\$ 19,350
Nonresidential Undergraduate	\$ 32,193	\$ 31,871	\$ 35,820
Residential Graduate	\$ 26,385	\$ 23,788	\$ 26,520
Nonresidential Graduate	\$ 32,460	\$ 29,795	\$ 31,812

Per estimates from Financial Aid Office of each institution

# Major Resources Issues

- State Allocation – RAM / Performance Funding
- Tuition & Fees: Caps; Comparators; Differential Policy
- Revenue Enhancement Opportunities – Policies / Strategies to Enhance Revenue:
  - Self Support Programs
  - Differential Tuition
  - Western Undergraduate Exchange Program (WUE)
  - Indirect Costs Reimbursements Management
  - Comprehensive Campaign
- Auxiliaries & Service Units Revenues: Student Health Fee Increase; Student Fee Committee; Housing & Parking Rates
- Faculty and Staff Compensation: State Policies on Salary & Benefits; Collective Bargaining Outcomes & Dynamics

# Questions ???

