


Office of Academic Affairs | University Studies

Post Office Box 751
Portland, Oregon 97207-0751

503-725-5890 tel
503-725-5977 fax
askunst@pdx.edu
www.pdx.edu/unst

April 8, 2009

TO: Long Term Institutional Fiscal Strategies Committee
FROM: 
Sukhwant Jhaj, Budget Committee representative
RE: Review of budget reduction strategy

A subcommittee of the Budget Committee (M. Bowman, S. Jhaj, C. Livneh, D. Lyons, R. Miller, and K. Toth) formed to look at what some other universities across the country were doing to deal with their budget cuts.

The subcommittee selected Arizona State, Clemson, San Diego State University, UMass-Boston, University of Memphis and Wayne State and gathered information about campus size, operating budget, local economic impact (if available), enrollment, workforce size, tuition, colleges and schools, degrees, pertinent budget information and current strategies. Where possible the committee also looked at the equivalent of their budget committee, guiding budget principles, etc. The attached document is a summary of the subcommittee's report.

Reduction Strategy	ASU	Clemson	IUPUI For this year	SDSU	Memphis	UMass-Boston	Wayne State
<i>Across the Board Cuts</i>							
<i>Buyout</i>					Voluntary-positions will not be filled for 3 years		
<i>Stop Construction</i>		Stopped		Stopped	Will continue, because funds in hand		
<i>Delayed program initiatives</i>			Yes			Yes	
<i>Funds from auxiliaries</i>		Redirected construction \$ from housing, athletics					
<i>Furloughs</i>	10-15 days/yr	a) Voluntary up to 90 days b) 5 day mandatory faculty & staff		State employees, SDSU exempt	Waiting for President's decision		
<i>Hiring Freeze and/or Position Elimination</i>	Yes. ASU has laid off 285, left 268 positions unfilled, and will not renew 205 nontenured faculty positions.	Yes. Temporary employees		Yes		Delayed hiring	Yes. Some nonacademic positions eliminated
<i>Organizational consolidations</i>	Several colleges and schools reorganized into 4						Fine and Performing Arts and School of Communication merged-admin & staff laid off
<i>Reduced Enrollment</i>				Yes			
<i>Reduce Expenses</i>	Yes			Yes		Overtime, energy, S & S	
<i>Reduction in Time</i>		Voluntary permanent reduction up to 50%					
<i>Retirement Incentives</i>		Voluntary for Public Service Activities employees					
<i>Staff Reductions</i>	Yes					Reduction in use temporary	
<i>Travel Restrictions</i>		Yes		Freeze			
<i>Tuition Increase</i>	Proposed. Higher tuition, fees, and differential tuition proposed	Yes (08-09)	Proposed	Yes		Proposed \$1500. Governor proposed using stimulus money to reduce fee hike to \$380	Increased differential tuition