



Portland State
UNIVERSITY

Budget Overview

Fiscal Year 2008-2009
July 1, 2008 – June 30, 2009

Office of Budget and Planning

Office of the Vice President

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Letter from the Vice President:

This notebook contains important information on the Portland State University Budget and on the Oregon University System Budget which provides the context for Portland State.

This year with the arrival of our new President, Dr. Wim Wiewel, Portland State will focus on the following Five Guiding Themes:

- Providing Civic Leadership through Partnerships
- Improving Student Success
- Achieving Global Excellence
- Enhancing Educational Opportunity
- Expanding Resources & Improving Effectiveness

The information included in this notebook is intended to broadly inform the campus and interested parties in the distribution of resources which support the Portland State Mission.

I trust this document will provide a useful tool to all interested parties.

Sincerely,



Lindsay A. Desrochers
Vice President
Finance and Administration
Portland State University

Portland State University
Fiscal Year 2008-2009

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Budget Process

Introduction

In the initial development phases of preparing for the 2008-09 fiscal year, it was anticipated that PSU would adopt a new revenue based budget model. Since moving to a new model would have been a substantial departure from the current methodology used, it was determined that additional review and collaboration with PSU administrators would be necessary to resolve key performance and allocation criteria. Due to time constraints, it was not feasible to change the methodology for the 2008-09 fiscal year; however, discussions continue whether to pursue a new budget model for the future.

The following pages present summary budget data for Portland State University's Education and General Fund, as well as Non E&G funds for the fiscal year 2008-09. Acknowledgement and thanks are extended to numerous departmental staff who partnered with the Office of Budget & Planning throughout the budget process.

Portland State University

All Funds Budget

FY 2008-2009

(\$Millions)

| | | |
|--|----|---------------------|
| Education & General** | \$ | 234.3 |
| Lottery Funds | \$ | 1.4 |
| Other Funds with No Spending Limitation | \$ | <u>135.0</u> |
| (include Housing, Parking, Student Fees, Athletics, Grants, Gifts and Contracts etc.) | | |
| Total All Funds Budget | \$ | <u>370.7</u> |
| | | |
| Capital Construction Projects for 2008-2009* | \$ | 84.4 |
| Capital Repairs - Deferred Maintenance | \$ | <u>5.3</u> |
| | | |
| Total Financial Impact FY 2008-2009 | \$ | <u><u>460.4</u></u> |

* This amount represents ½ of Capital Construction Project spending limitation approved by the legislature for 2007-2009 biennium. This amount does not necessarily represent actual expenditure.

** Tuition revenue also includes a portion of Financial Aid from outside sources (Fed grants, loans, Oregon grants, Scholarships, etc.)

MEMORANDUM

Date: March 11, 2008

To: Members of the Council of Academic Deans and the Executive Committee,
University Relations, Finance and Administration Executive Team,
Faculty Senate Budget Committee Chair

From: Lindsay Desrochers, Vice President for Finance and Administration
Roy Koch, Provost and Vice President for Academic Affairs

cc: Interim President Michael Reardon; Vice President Cassie McVeety; and
General Counsel Henry Lazenby

RE: University Budget Planning 2008-2009

The purpose of this memorandum is to update the campus on our 2008-2009 budget planning process. This information becomes the starting point for developing our budget, using an updated, yet similar process to the one used last year emphasizing broad consultation across the campus.

The PSU Budget Allocation Model (PBAM)

New this year is the beginning of a transition to a new budgeting approach, the PSU Budget Allocation Model. Through the 2007-2008 academic year, the methodology used to allocate resources to fund the University's academic mission was one based on the historical "current service level," driven by the position management roster and modified by incremental funding from enrollment growth (access dollars and revenue sharing allocations). This approach worked for many years when PSU was a smaller campus focused primarily on teaching. However, the enrollment growth, the move to become more research intensive and a growing focus on student success in recent years have resulted in PSU becoming a much more complex institution. Our current budget model does not acknowledge this range of activities and outcomes. In November 2007, working in consultation with the Council of Academic Deans, FADM Executive Team, and the Faculty Senate Budget Committee, we asked the Office of Budget and Planning to develop a new resource-based budget model more appropriate to the PSU of today. This new model will be used, in parallel with the historical "current service level" model, to allocate resources for the Academic Year 2008-2009 as the transition occurs.

Budget Planning Process 2008-09

Before explaining the 2008-09 budget process, one important contextual point is needed. In the fall of 2007, the Oregon University System Board made allocations to the

campuses based on the actions of the Governor and Legislature in approving the 2007-08 budget. Amongst the actions of the State was the set aside of \$128 million for salary increases across the State. These funds, however, were not allocated by the State, but held in reserve for later distribution. This is a practice that the State has followed in the past. This means that the campuses have not yet been allocated the state salary dollars to cover that portion of the salary increases which are funded by state funds. In early February, the Office of Economic Analysis projected a \$183 million decrease of General Fund revenues (from December 2007 projection). This prompted the decision by the state, to withhold the release of the statewide general salary increase funds. Various state leaders have explained that this action may only be temporary or may be a final decision depending on the condition of the state revenues at the time of the next state revenue forecast in June 2008. Should the campus not receive the state salary funds, there will be a significant budgetary impact given salary increases planned at this time. In summary, a much tighter situation would result that would require the Budget team to rein in resources to maintain campus programs.

Distribution of resources, whether in a tight budget climate or more robust climate, should reflect our institutional goals and priorities. Beginning in 2007-08, an academic priorities identification process was undertaken to establish directions for the next 3 to 5 years and to inform this budget planning process. This process led to the subsequent identification of multiyear strategic investments to build academic program capacities for **Improving Student Success** and **Expanding Innovative Scholarship** with an initial focused investment in **Sustainability**. This process will continue for academic year 2008-09. Consultation on this process, including the Council of Academic Deans, the Faculty Senate Budget Committee, and other campus leaders is underway.

In this overall context, the objective of the campus budget planning process is to maximize the institution's ability to carry out its mission. To achieve this we have prepared budget planning guidelines that will involve requests for proposals related to strategic investments or redirections in all areas of the institution. Vice Presidents will solicit proposals in order to prepare for the possibility of additional discretionary resources should they become available in light of the current state funding situation. Concurrently, all units will be asked to identify potential efficiency savings and possible reductions, should the state funding situation continue to decline.

A timeline for the budget process is attached.

Next Steps

In the next few days, specific directions to academic and administrative units will be sent directly from the appropriate Vice Presidents. Members of the University Budget Team (composed of the two of us, along with Vice Provost Carol Mack and Budget Director Michael Fung) will continue their consultation with the President, Vice Presidents, Council of Academic Deans and the Faculty Senate Budget Committee as well as other administrative leaders.

PSU E & G Budget Planning Process Timeline
Fiscal Year 2008-09

| Timeline | |
|-------------------------|---|
| DEC 2007 | Initial consultations with CADS and the Budget Committee on the new budget model (PSU Budget Allocation Model, or PBAM) |
| JAN 2008 | |
| 1st Week | Initial consultations with FADM Executive Team, Academic Unit Budget Officers and other administrative unit leaders on the new budget model |
| 2nd Week | Meeting with OIRP for Productivity Data collection |
| MAR 2008 | |
| 1st Week | <i>Consultation with Faculty Senate Budget Committee for input on budget memo and timeline</i> |
| 2nd Week | Major units (academic and non-academic) receive budget memo detailing process timeline and requests for proposals for potential strategic investments, efficiencies &/or reductions in FY08-09 budget |
| 2nd Week | Productivity (financial) Data collection report due to OIRP |
| 3rd Week | Consultation with deans on concepts and principles <i>of the new budget</i> model |
| 3rd Week | <i>Consultation with Faculty Senate Budget Committee on concepts and principles of the new budget model</i> |
| APR 2008 | |
| 1st Week | Vice Presidents receive proposals for strategic investments, potential efficiencies & possible reductions from their respective units |
| 2nd Week | Vice Presidents hold discussions with their units on proposals |
| 2nd Week | Finalize "Hold Harmless" agreements with units on <i>Resource Fees/Differential Tuitions</i> |
| 3rd Week | Budget Office receives all proposals (summary and details) from Vice Presidents, and begin analysis and summary of the proposals for the University Budget Team |
| May 2008 | |
| 1st Week | University Budget Team deliberates on budget proposals. |
| 2nd Week (by 5-13-2008) | University Budget Team consults with Faculty Senate Budget Committee on budget proposals. |
| May 29th | State Revenue Projection available from Salem |
| JUN 2008 | |
| 1st Week | Assessment of the impact on PSU from the state revenue projection |
| 2nd Week | University Budget Team reconvenes to review proposals after assessment of impact on new state revenue projections |
| JUL 2008 | |
| 1st Week | Roster update and lockdown process begins |
| AUG- SEP 2008 | Budget Exhibit work continues |
| DEC 2008 | Discuss 2008-2009 PBAM parallel budget allocation with <i>UBT, CADS, FADM Executive Team and Faculty Senate Budget Committee</i> |

MEMORANDUM

Date: July 9, 2008

To: Members of the Council of Academic Deans and the Executive Committee, University Relations, Finance and Administration Executive Team, Faculty Senate Budget Committee Chair

From: Lindsay Desrochers, Vice President for Finance and Administration
Roy Koch, Provost and Vice President for Academic Affairs

cc: Interim President Michael Reardon; Vice President Cassie McVeety, and General Counsel Henry Lazenby

Re: **University Budget Plan for 2008-09**

This memo is to update you on the status of the 2008-09 University Budget Plan. Currently, all units should continue to operate at the current service level budget until final detailed actions are completed on the new 2008-09 plan. The budget plan is anticipated to be completed and approved by the President by mid July. The Budget Office is now preparing detailed 2008-09 budget allocations (the Budget Exhibit) and these allocations will be completed by the end of September.

As we began the 2008-09 budget process earlier this year, we brought your attention to the potential loss of anticipated state compensation funding, originally scheduled for release in February 2008. PSU's share of this allocation was just below \$5 million. The decision to release this allocation was put on hold until after the next state revenue forecast at the end of May. The new May forecast indicated that the State did not suffer additional significant losses in revenues as feared. Still, to be cautious in a very unstable, recessionary economy and to be prepared for other large financial obligations / problems looming (i.e. loss of federal Timber funds), the State E Board (representing the Legislature) chose to release only 80% of the State employee compensation funds at this time. Thus PSU, as with all other OUS institutions, will lose 20%, or \$1 million of the funds intended to cover two years of employee compensation needs. There were no indications of other reductions at this time.

With the action of the State E Board and a more current enrollment and tuition revenue estimate, the University Budget Team is now prepared to make final recommendations to the President. Fortunately, the Budget Plan will not require significant reductions, although some expenditures will need to be delayed and some one time funds will be called back to the central fund. The one million dollar permanent loss can be accomplished over the course of the budget year and into the next biennium through careful budget planning. Given the anticipated 3 to 4% enrollment increase, most additional expenditures will need to be focused on the costs associated with delivering the classes needed for increased enrollments, primarily faculty and associated costs as

well as additional cost of space for classrooms. Some minor administrative support improvement may be possible, and the Budget team has requests that are being reviewed for this purpose.

Last year, an academic priorities identification process was undertaken to establish directions for the next 3 to 5 years and to inform the budget process. This process led to the subsequent identification of multi-year strategic investments to build academic capacities for Improving Student Success and Expanding Innovative Scholarship with an initial focused investment in Sustainability. These established academic priorities have been continuously discussed with the Council of Academic Deans and the Faculty Senate Budget Committee as well as the administrative leadership of the campus over the past year and they will now continue into the second year of the biennium.

**2008-09 Recommended Budget Proposals Approved by the President
07-18-2008**

Summary of Proposed Actions to Restore Fund Balance

One Time Savings:

| | |
|---|---------------------|
| FADM Energy Reserve Savings (one time saving) | 1,000,000 |
| University Relations (one time saving) | 100,000 |
| Total | <u>\$ 1,100,000</u> |

Summary of Proposed Academic Program Expansion that Enhance Revenue

| | |
|--|---------------------|
| Courses to meet enrollment growth (reserve) | 300,000 |
| CLAS - Speech Language Pathology | 82,240 |
| CLAS - Speech Language Pathology - Clinical Instructor | 62,441 |
| UGE - 43 new classes for additional enrollment growth | 441,171 |
| GSE - PACE (Postsecondary Adult Continuing Education) | 90,269 |
| FPA - Architecture, Theater Arts, Art, FPA | 189,167 |
| GSSW - Bachelor Social Work Program | 47,040 |
| GSSW - Bachelor Social Work Program Director | 128,583 |
| GSSW - Retention Specialist 0.5 FTE | 32,099 |
| Total | <u>\$ 1,373,010</u> |

Other Proposed Strategic Investments

High Priority Items:

| | |
|---|---------------------|
| * Additional Compensation Requirements (from central resources) | 1,847,000 |
| Presidential Initiatives | 500,000 |
| Total | <u>\$ 2,347,000</u> |

Medium Priority Items:

| | |
|---|-------------------|
| Student Support Services - OAA | 250,000 |
| Development Support | 250,000 |
| Information Technology and misc. services | 300,000 |
| Total | <u>\$ 800,000</u> |

* Will be funded by additional enrollment growth resources.

Recommended Potential Changes for FY2009-2010

| | |
|---|-------------------|
| 4 Year Gradual phase out of Western Undergrad Exchange Program (starting Fall 2009) | 165,000 |
| Self-support programs overhead charge increase from 12% to 14% effective FY2009-10 | 500,000 |
| Total | <u>\$ 665,000</u> |

Portland State University Peer Institutions

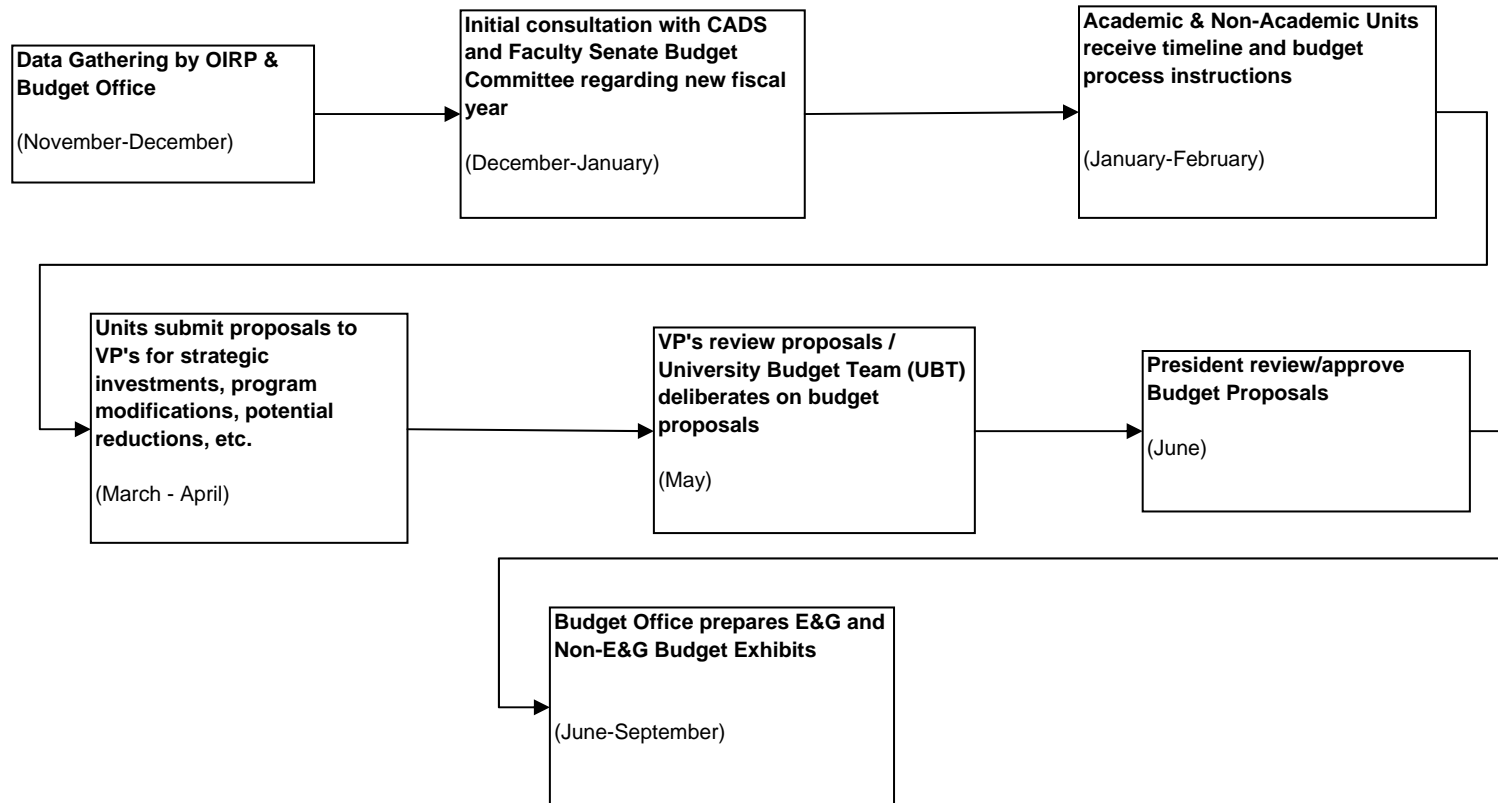
George Mason University
University of Illinois at Chicago
University of Memphis
Western Michigan University
Indiana University-Purdue University at Indianapolis
University of Toledo
University of Texas at Arlington
San Diego State University
University of Wisconsin at Milwaukee

Education & General Fund Budget

BUDGET DEVELOPMENT PROCESS

PSU Annual Budget Cycle

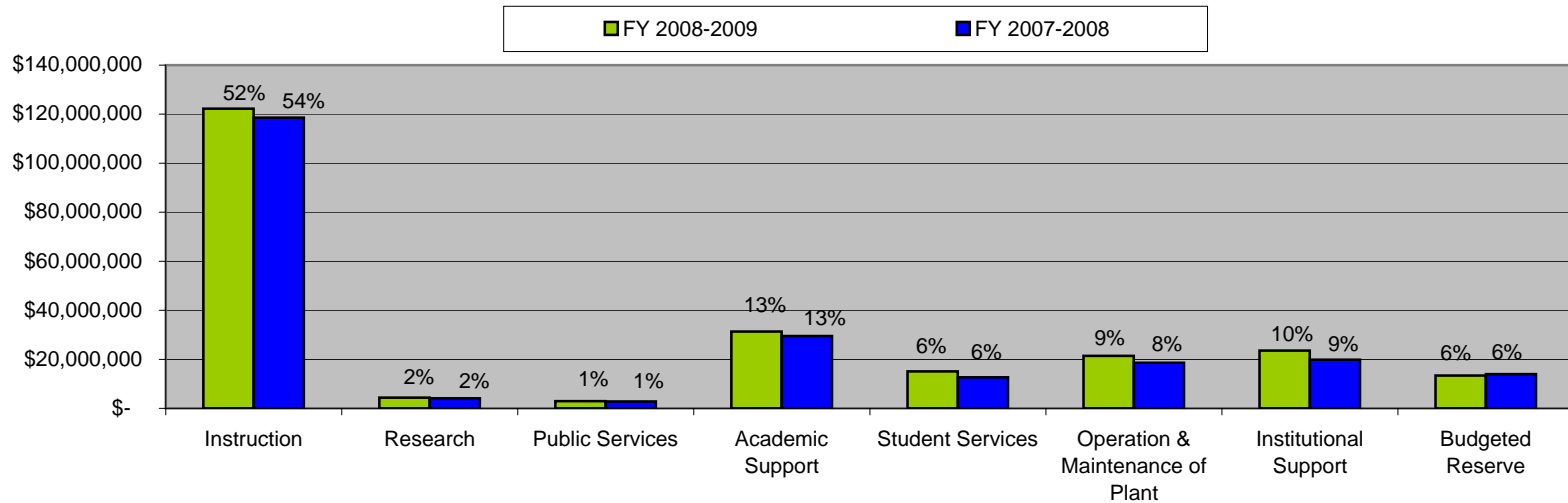
The University budget process is a collaborative effort led by the University Budget Team (UBT). Members of the UBT are the Provost, Vice Provost for Academic Affairs and Planning, Vice President for Finance and Administration, and the Director of Budget and Planning. The UBT also collaborates/consults with the Council of Academic Deans (CADS), Faculty Senate Budget Committee, FADM Council, and other Vice Presidents and the staff in the Provost's Office and the Office of Budget and Planning. Distribution of financial resources are based on the institutional goals and priorities.



Portland State University
Education and General Fund Budget Summary by Function
FY 2008-2009 & FY 2007-2008 (Restated net of Fee Remission)

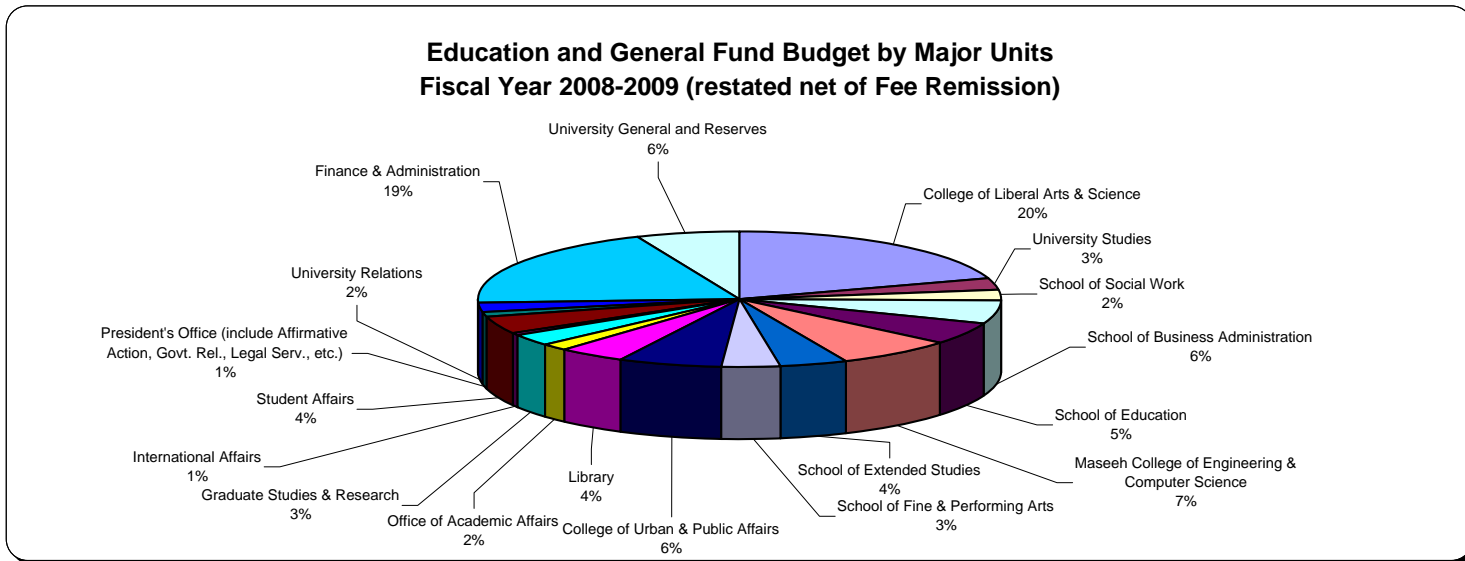
| | FY 2008-2009 | | FY 2007-2008 | |
|---|-----------------------|-------------|-----------------------|-------------|
| Instruction | \$ 122,228,787 | 52% | \$ 118,562,515 | 54% |
| Research | \$ 4,402,611 | 2% | \$ 4,100,618 | 2% |
| Public Services | \$ 2,926,628 | 1% | \$ 2,795,490 | 1% |
| Academic Support | \$ 31,316,247 | 13% | \$ 29,487,803 | 13% |
| Student Services | \$ 15,059,103 | 6% | \$ 12,663,800 | 6% |
| Operation & Maintenance of Plant | \$ 21,403,535 | 9% | \$ 18,627,512 | 8% |
| Institutional Support | \$ 23,535,197 | 10% | \$ 19,868,038 | 9% |
| Budgeted Reserve | \$ 13,388,499 | 6% | \$ 13,960,984 | 6% |
| <i>Total Resources for Budgeted Operation</i> | <u>\$ 234,260,606</u> | <u>100%</u> | <u>\$ 220,066,760</u> | <u>100%</u> |

Education and General Fund Budget by Function
FY 2008-2009 & FY 2007-2008 (restated net of Fee Remission)



Portland State University
Education and General Fund Budget by Major Units
FY 2008-2009 & FY 2007-2008 (restated net of Fee Remission)

| | FY2008-2009 | | FY2007-2008 | |
|--|-----------------------|---------------|-----------------------|---------------|
| College of Liberal Arts & Science | \$ 47,100,203 | 20.1% | \$ 39,573,846 | 18.0% |
| University Studies | \$ 6,152,924 | 2.6% | \$ 4,783,337 | 2.2% |
| School of Social Work | \$ 5,649,486 | 2.4% | \$ 4,344,733 | 2.0% |
| School of Business Administration | \$ 13,233,311 | 5.6% | \$ 12,362,395 | 5.6% |
| School of Education | \$ 12,464,536 | 5.3% | \$ 10,651,290 | 4.8% |
| Maseeh College of Engineering & Computer Science | \$ 16,793,587 | 7.2% | \$ 15,650,475 | 7.1% |
| School of Extended Studies | \$ 10,050,439 | 4.3% | \$ 9,413,304 | 4.3% |
| School of Fine & Performing Arts | \$ 8,120,272 | 3.5% | \$ 6,533,273 | 3.0% |
| College of Urban & Public Affairs | \$ 15,038,712 | 6.4% | \$ 11,965,425 | 5.4% |
| Library | \$ 10,134,898 | 4.3% | \$ 9,585,694 | 4.4% |
| Office of Academic Affairs | \$ 3,766,261 | 1.6% | \$ 4,142,324 | 1.9% |
| Graduate Studies & Research | \$ 6,180,038 | 2.6% | \$ 5,883,020 | 2.7% |
| International Affairs | \$ 1,643,028 | 0.7% | \$ 1,125,414 | 0.5% |
| Student Affairs | \$ 9,367,314 | 4.0% | \$ 7,768,826 | 3.5% |
| President's Office (include Affirmative Action, Govt. Rel., Legal Serv., etc.) | \$ 2,643,345 | 1.1% | \$ 2,547,960 | 1.2% |
| University Relations | \$ 5,100,893 | 2.2% | \$ 4,451,215 | 2.0% |
| Finance & Administration | \$ 45,619,068 | 19.5% | \$ 40,088,222 | 18.2% |
| University General and Reserves | \$ 15,202,292 | 6.5% | \$ 29,196,007 | 13.3% |
| Total | <u>\$ 234,260,606</u> | <u>100.0%</u> | <u>\$ 220,066,760</u> | <u>100.0%</u> |



Portland State University
Education and General Funding Sources
FY 2008-2009 & FY 2007-2008 (restated net of Fee Remission)

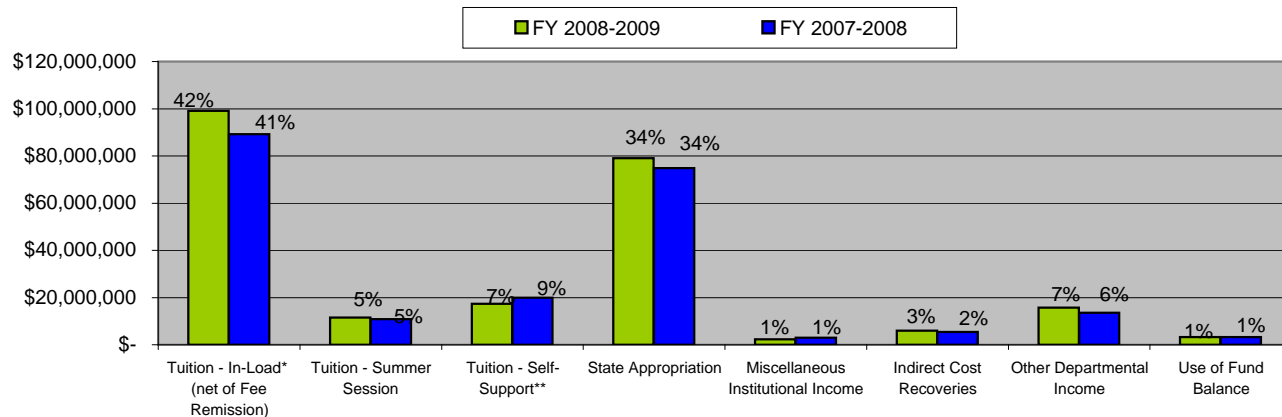
| | FY 2008-2009 | | FY 2007-2008 | |
|---|-------------------------|-------------|-----------------------|-------------|
| Tuition - In-Load* (net of Fee Remission) | \$ 99,141,417.0 | 42% | \$ 89,190,158 | 41% |
| Tuition - Summer Session | \$ 11,494,023.0 | 5% | \$ 10,858,212 | 5% |
| Tuition - Self-Support** | \$ 17,334,228.0 | 7% | \$ 19,913,198 | 9% |
| State Appropriation | \$ 79,035,344.0 | 34% | \$ 74,867,756 | 34% |
| Miscellaneous Institutional Income | \$ 2,324,234.0 | 1% | \$ 2,974,234 | 1% |
| Indirect Cost Recoveries | \$ 5,912,627.0 | 3% | \$ 5,459,037 | 2% |
| Other Departmental Income | \$ 15,720,676.0 | 7% | \$ 13,531,409 | 6% |
| Use of Fund Balance | \$ 3,298,057.0 | 1% | \$ 3,272,756 | 1% |
| Total Resources for Budgeted Operation | \$ 234,260,606.0 | 100% | \$ 220,066,760 | 100% |

* Tuition revenue from core academic programs and managed by central administration (hard \$)

** Tuition revenue from departmental self support programs. Departments maintain control of these \$'s.

Education and General Funding Sources
Comparison of FY 2008-2009 & FY 2007-2008

(restated net of Fee Remission)

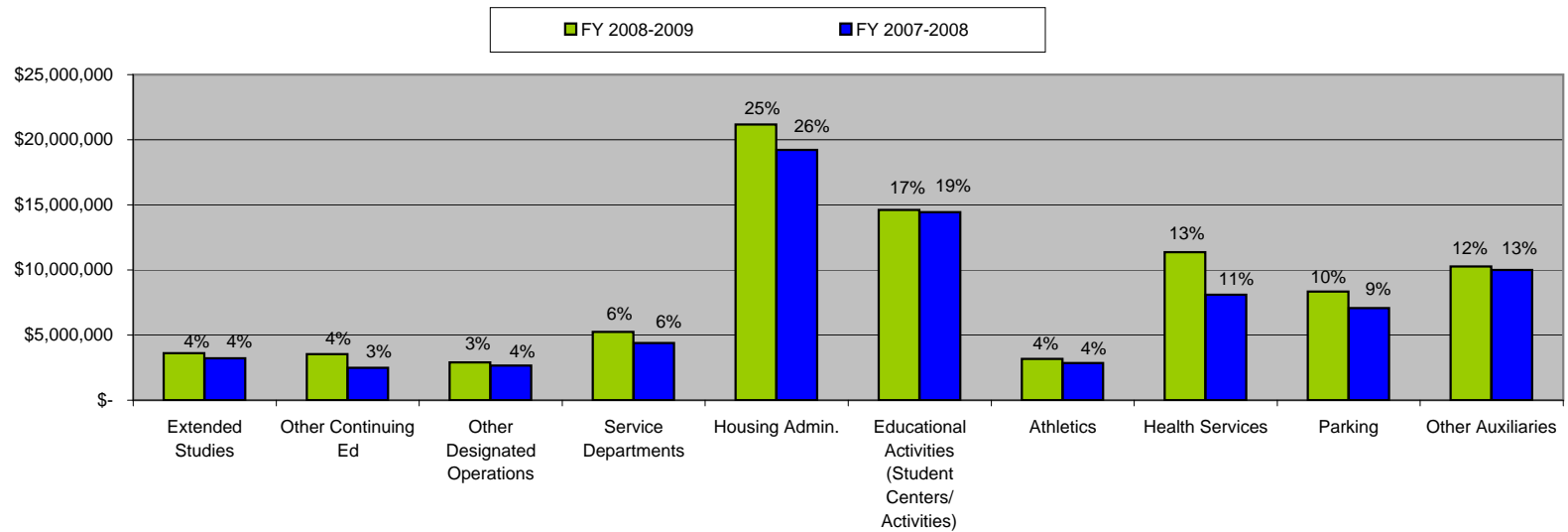


Non-Education & General Fund Budget

Portland State University
Non-Education and General Fund Revenue Budget Summary By Program
FY 2008-2009

| | FY 2008-2009 | | FY 2007-2008 | |
|---|----------------------|-------------|----------------------|-------------|
| Extended Studies | \$ 3,615,677 | 4% | \$ 3,213,501 | 4% |
| Other Continuing Ed | \$ 3,539,100 | 4% | \$ 2,491,238 | 3% |
| Other Designated Operations | \$ 2,900,456 | 3% | \$ 2,659,871 | 4% |
| Service Departments | \$ 5,232,195 | 6% | \$ 4,394,707 | 6% |
| Housing Admin. | \$ 21,164,449 | 25% | \$ 19,215,990 | 26% |
| Educational Activities (Student Centers/ Activities) | \$ 14,615,537 | 17% | \$ 14,445,965 | 19% |
| Athletics | \$ 3,179,139 | 4% | \$ 2,845,444 | 4% |
| Health Services | \$ 11,359,473 | 13% | \$ 8,100,733 | 11% |
| Parking | \$ 8,336,632 | 10% | \$ 7,062,018 | 9% |
| Other Auxiliaries | \$ 10,256,333 | 12% | \$ 10,008,064 | 13% |
| <i>Total Budgeted Revenues - Non E&G Operations</i> | <u>\$ 84,198,991</u> | <u>100%</u> | <u>\$ 74,437,531</u> | <u>100%</u> |

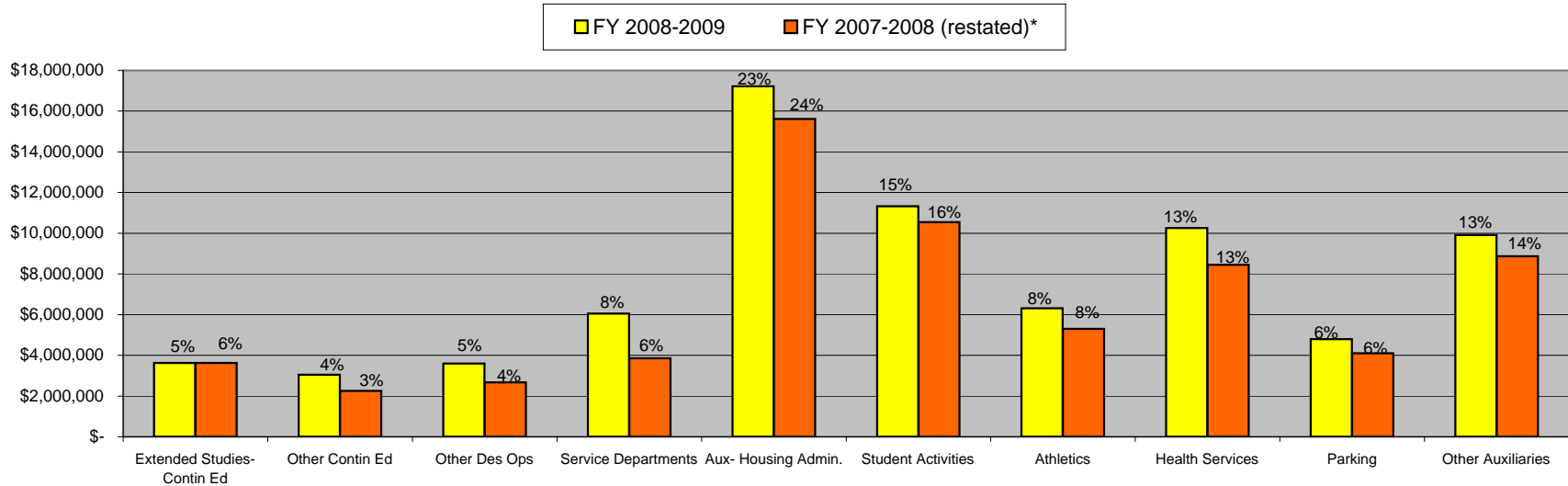
Comparison of Non E & G Fund Revenue by Program



Portland State University
Non-Education and General Fund Expense Budget Summary By Program
FY 2008-2009 & FY 2007-2008

| | <u>FY 2008-2009</u> | | <u>FY 2007-2008 (restated)*</u> | |
|---|----------------------|-------------|---------------------------------|-------------|
| Extended Studies- Contin Ed | \$ 3,619,704 | 5% | \$ 3,624,506 | 6% |
| Other Contin Ed | \$ 3,045,090 | 4% | \$ 2,254,085 | 3% |
| Other Des Ops | \$ 3,595,735 | 5% | \$ 2,675,418 | 4% |
| Service Departments | \$ 6,048,745 | 8% | \$ 3,860,789 | 6% |
| Aux- Housing Admin. | \$ 17,212,974 | 23% | \$ 15,609,489 | 24% |
| Student Activities | \$ 11,330,204 | 15% | \$ 10,549,954 | 16% |
| Athletics | \$ 6,319,437 | 8% | \$ 5,306,764 | 8% |
| Health Services | \$ 10,262,740 | 13% | \$ 8,456,788 | 13% |
| Parking | \$ 4,803,191 | 6% | \$ 4,104,210 | 6% |
| Other Auxiliaries | \$ 9,903,582 | 13% | \$ 8,866,867 | 14% |
| <i>Total Budgeted Expenses - Non E&G Operations</i> | <u>\$ 76,141,402</u> | <u>100%</u> | <u>\$ 65,308,870</u> | <u>100%</u> |

Comparison of Non E & G Fund Expenses by Program



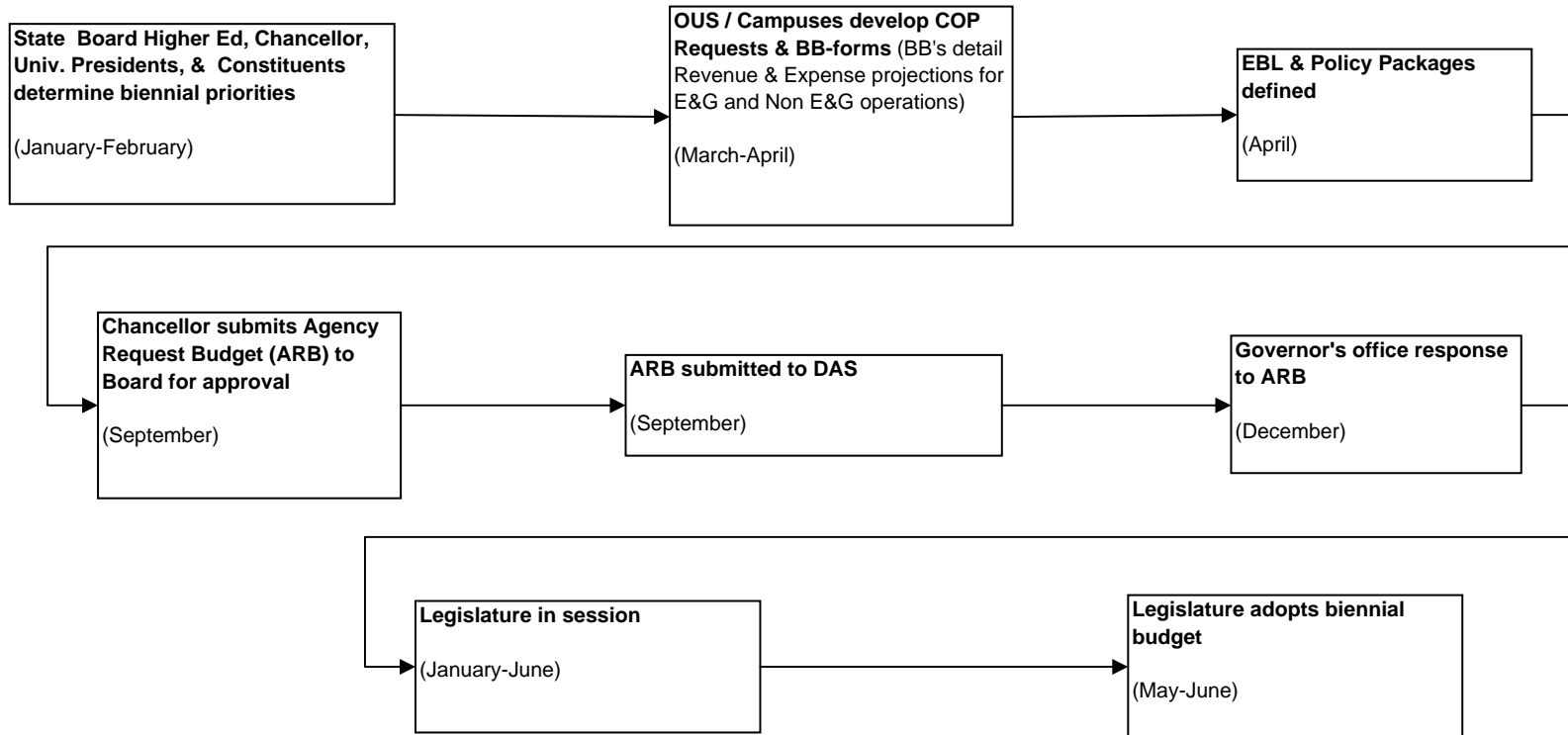
*excludes transfers

State Process & Funding

BUDGET DEVELOPMENT PROCESS

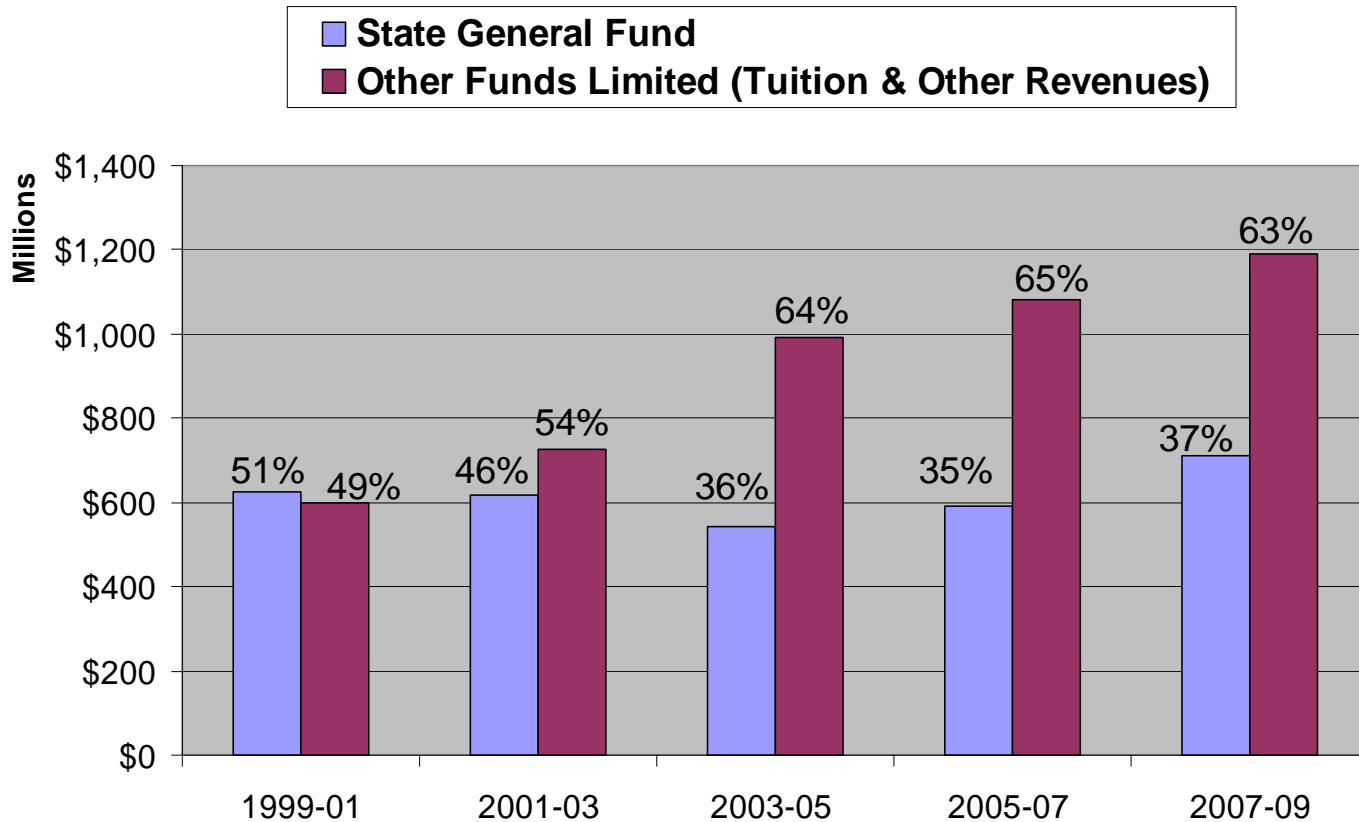
Biennial Budget Cycle*

Constructing a biennial budget based on Essential Budget Level (EBL) development for OUS in aggregate is a requirement of the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO). The EBL is part of state government's traditional method for budget build-up.



* Cycle begins in every even numbered year

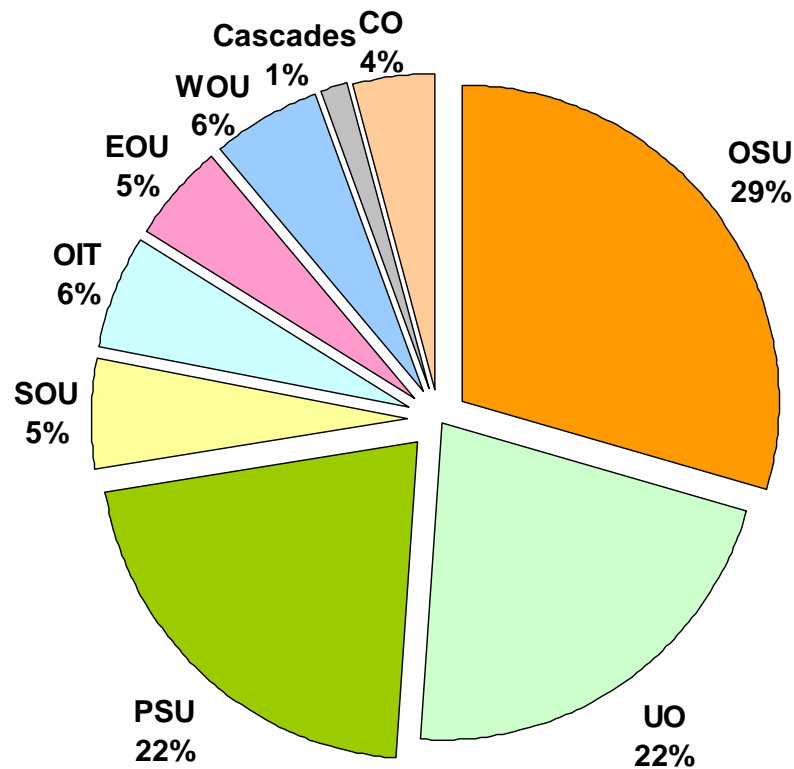
Comparison of Funding Sources OUS Education and General Program 1999 - 2009



2007-09 Biennium

OUS Education & General Program

State General Fund \$710.9 Million



I. Introduction

The *Budget Report Summary* is prepared by the Oregon University System's Budget Operations Department. It is a reference tool intended for use by campus and Chancellor's Office staff and may be updated from time to time. Other interested parties may find the information included in this document helpful in understanding the OUS Resource Allocation Model (RAM) that serves to distribute state General Fund resources within the university system.

The *2008-09 Budget Report Summary* generally provides technical details concerning the 2008-09 Oregon University System operating budget, including allocations of state General Fund via the OUS Resource Allocation Model (RAM).

2007-2009 Funding

Biennial Appropriation: Approximately \$870.4 million in state General Fund was appropriated to OUS via legislative action for the 2007-2009 biennium, including \$28.3 million in capital funding for projects and \$39.4 million for debt service. In addition, the Legislative Emergency Board met on June 26-27, 2008 and allocated \$22.4 million in state General Fund for state employee compensation increases for the 2007-09 biennium, \$0.2 million for honey bee health research for Agricultural Experiment Station and Extension Service, and \$0.2 million from the December 2007 storm damage allocated to the Forest Research Lab at Oregon State University.

Resource Allocation Model

1) Was intended to establish the amount of the OUS request for state funding.

The RAM seeks funding at the median of comparator universities and establishes the state general fund request based on average discipline costs using comparator information. The number of eligible full time students (Oregon residents generally) by discipline drives funding. Funding values are identified in 19 "cells": 12 cells for undergraduate / graduate students and 7 cells for professional degree students (i.e. Law, Pharmacy, and Veterinary Medicine). The 12 cells funding undergraduate and graduate students are subdivided into four levels of instruction by low, medium, and high cost. Each cell represents the average state share of cost for one FTE student. The number of FTE students in each cell drives the projected state revenue necessary to adequately fund instructional programs. Since the RAM was adopted in 1999, the Legislature has not fully funded the OUS request for state support.

2) Allocates state General Fund dollars to campuses.

State General Fund support is provided to campuses through two mechanisms: on a *per-student FTE basis*, that is funded through the cells, and on a *targeted program basis*. The level of campus enrollment generates state fund support via the RAM. Due to the state being unable to provide full funding for the RAM since its inception, the cell values and the number of students funded have been decreased to fall within the dollars available for allocation.

Targeted Programs generally provide funding to support policy decisions, those areas not reached through cell funding, or those areas in need of enhanced funding due to extraordinarily high program costs or other factors. Targeted Programs are primarily mission based rather than enrollment driven and make up about 37% of state operations funding. Key targeted programs are: Regional and Small School Support, Engineering, Research, Institutes/Programs, Statewide Public Services and Central Services.

In addition to state General Fund allocations to campuses, tuition and fee revenues are retained by the generating campus. This combined approach supports OUS'

commitment that funding shall follow students. Each university has an enrollment management plan that is built on campus location, breadth, and depth of undergraduate and graduate programming, facility capacity, research and public service objectives, and other factors that have a variable effect on enrollment projections. The funding partially supports instruction, academic support, institutional support and other support programming.

Approach to 2007-2009 Budget Allocation

2007-2009 Distribution of State General Fund:

The allocation of the 2007-2009 General Fund budgets to the seven campuses and the Chancellor's Office have been made in accordance with Legislative directives, Board policies, and agreed upon principles and processes as expressed in the following guiding principles:

Guiding Principles:

1. Compliance with the OUS Board's expectations, budget request justifications and progress toward Board's priorities;
2. Compliance with Legislative expectations and representations;
3. Equitable basis of distributing General Fund support among campuses;
4. Creation of incentives to serve added Oregon students;
5. Creation of incentives to improve retention, increase graduates, and improve student success;
6. Begin to renormalize the Resource Allocation Model (RAM) to comport with the following budget note by 2009-2011:

"The Subcommittee understands that beginning in the 2009-2011 biennium, the Department will distribute General Fund appropriated for Undergraduate and Graduate Cell funding in the Resource Allocation Model on the basis of actual fundable student FTE (full time equivalent) counts for the fiscal year of the distribution. This may include adjustments designed to settle up fiscal year allocations once final fundable student FTE counts are known" (Senate Bill 5515 OUS Legislative Operating Budget); and

7. Phase all campuses to a funding level as determined by the RAM over the next four years. Note: this will depend upon adequate funding from the Legislature in 2009-2011.

The recommended annual distributions of state General Fund through the OUS Resource Allocation Model (RAM) are developed to comply with Senate Bill 5515, the primary operating budget bill for OUS passed by the 2007 Legislative Assembly. Due to past fiscal pressures, the fundable student FTE used in the RAM was frozen at 2002-03 levels for undergraduate funding and 2001-02 for most graduate programs. As noted above, the 2007 Legislative Assembly instructed OUS to "renormalize" the RAM by distributing General Fund through the RAM based on actual fundable student FTE counts by the 2009-2011 biennium. The impacts of this directive are twofold: 1) campuses that have experienced enrollment growth and/or enrollment shifts from "low" to "high" cost programs since the freeze was implemented will receive larger allocations and 2) campuses that have experienced enrollment declines and/or enrollment shifts from "high" cost to "low" cost programs since the freeze was implemented will receive lesser allocations. Thus, as this transition begins it is important to recognize the differential impacts that this directive will have on respective campuses.

Because of these differential impacts, campuses will need to take compensating action to adapt to new funding levels, and because there is insufficient funding to make this transition to a fully

renormalized RAM in one step, this budget begins the process to phase in funding for all fundable FTEs in two steps: the first in 2007-2009 and the second in 2009-2011. Taking the second step will be dependent upon sufficient state General Fund being provided to OUS in the 2009-2011 Legislative Session.

The enrollment growth policy package of \$20.6 million received in 2007-2009 was not sufficient to completely renormalize the RAM in one biennium. As a result, OUS committed to allocating at least \$10.3 million to past growth / changes and splitting the remainder of the policy package appropriation between increasing the cell values for all students / campuses and funding the projected 2007-2009 fundable enrollment growth. The phase-in calculations will be based on 50 percent of the actual values for both the unfunded growth / changes in fundable students between the year of the freeze and 2006-07 actual enrollment and the projected 2007-2009 fundable enrollments.

Funding for several targeted programs was also based upon enrollments, which were frozen at 2002-03 levels or rates that have not been adjusted in recent years. The algorithms to calculate these adjustments will also be phased in using a two biennia or 50 percent factor in each biennium assuming that there is sufficient funding provided in 2009-2011 to do so. In addition, the Vet Med phase-in subsidy will be phased out as funded enrollments and cell funding for veterinary medicine increases to replace this funding that was provided to assist OSU in implementing a four-year Vet Med program during the years RAM funding was frozen.

Enrollment Driven General Fund Allocation Process:

1. Determine the enrollment funding for each campus by segmenting enrollment into three discrete segments:
 - 2007-2009 enrollment floor based on 2005-2007 allocations, plus 2007-2009 Essential Budget Level (EBL) adjustments;
 - Enrollment changes from 2002-03 to 2006-07; and
 - Projected enrollment changes from 2006-07 to 2007-2009.
- a) To determine the 2007-2009 enrollment floor, we first add the 2005-2007 enrollment funding of \$422.1 million to the:
 - i. 2005-07 Tuition buydown distribution, \$17.25 million;
 - ii. 2005-07 Faculty recruitment and retention funding, \$0.8 million;
 - iii. 2005-2007 compensation increase funding, \$25.0 million; and
 - iv. 2007-09 EBL adjustments, \$18.0 million.
 - v. The outcome of this calculation yields \$483.2 million as the 2007-2009 enrollment funding floor.
- b) To determine the enrollment changes from 2002-03 to 2006-07, we first derive 2007-2009 cell values using the 2007-2009 enrollment floor (as determined in 1.a. above) plus the savings from the Vet Med phase-in (\$3.3 million) and, the additional cell funding to improve retention, reduced time to degree, and improve graduation rates as discussed below (\$4.0 million). Then we multiply this derived 2007-2009 cell value by the fundable 2006-07 enrollment to determine the amount of the funding earned by each campus as a result of the change in fundable enrollment from 2002-03 to 2006-07. As this amount is more than we have available for RAM renormalization, we will need to phase this over two biennia; thus we multiply the derived adjustments, both positive and negative, by 50 percent.

- c) In order to improve the success of Oregon and Oregonians, more Oregonians must earn baccalaureate degrees. Universities will receive funding in 2007-2009 to improve retention of freshmen to the sophomore year, to reduce the time required for students to complete baccalaureate degrees, and to increase the percentage of freshmen who attain such degrees within four to six years. To that end, a portion of the funding provided for enrollment (\$4.0 million) and a portion of the funding provided for regional campuses (\$3.5 million) must be used for efforts designed by campuses to attain these ends. Our purpose in establishing this funding mechanism for 2007-2009 is to provide the resources and incentives for campuses to develop and begin implementing plans that achieve improved retention and graduation rates. In future biennia, it is our intention to direct this funding to those campuses that show measurable improvement in retention and graduation.
- d) Using the same 2007-2009 cell valuations as determined in 1.b. above, distribute \$5.3 million to fund projected 2007-2009 enrollment growth.
 - i. For campuses, growth in 2007-2009 is funded at 50 percent, subject to the settle-up process as described below.
 - ii. For campuses that are projected to have enrollment reductions in 2007-2009, no negative adjustments will be made, however, adjustments will need to be made in 2009-2011, based on actual enrollments, in order to fully renormalize the RAM as directed by the aforementioned budget note.
 - iii. These allocations will be subject to a settle-up process at the end of each year, thus we are creating an enrollment reserve of \$423.7 thousand in the event that fundable enrollments exceed projections. However, we will not be able to allocate any funding for enrollment above the level of this reserve. The settle-up process is described in the next section titled "Adjustment to General Fund and OFL Allocations" (item 2 below)
- e) Total campus enrollment funding is determined by adding the floor amount determined in 1.a. above to the following:
 - i. The campuses' share of the 50 percent phased 2002-03 to 2006-07 enrollment adjustments (as discussed in 1.b. above);
 - ii. The allocation to improve retention, graduation, and time to degree (1.c. above); and
 - iii. The 2007-2009 enrollment growth funding funded at 50 percent, if any (1.d. above).
- f) As noted above, enrollment-driven targeted programs also need to be adjusted in accordance with current enrollment distributions. Given that the Legislative funding provided for RAM renormalization in 2007-2009 will only be sufficient to fund 50 percent of the change in fundable enrollments from 2002-03 to 2006-07, all adjustments will be made at this 50 percent rate, with the remaining 50 percent adjustment to occur next biennium subject to adequate Legislative funding to do so.
 - i. Small school support – inflate rate per FTE by 10.29 percent (for four years of no change) and multiply this amount by 7,500 FTE less projected 2007-2009 FTE enrollments and subtract 50 percent of this delta due to phasing;

- ii. Engineering technology and engineering graduate supplements – inflate rate by 10.29 percent and multiply times projected 2007-2009 enrollments, less 50 percent due to phasing;
 - iii. Collaborative Nursing – inflate rate by 10.29 percent and multiply by 2006-07 actual enrollments, less 50 percent for phasing.
- g) As noted earlier, OSU received Vet Med program phase-in funding when they expanded this program during the period of the enrollment freeze (2003-2005). Thus, as more of their currently unfunded “fundable” enrollments are funded, this phase-in funding needs to be phased out on a proportional basis. This distribution assumes that Vet Med program phase-in funding is phased out at the same rate that previously unfunded “fundable” enrollments are phased in (funded); or 50 percent - (see 1.b. above);

Adjustment to General Fund and OFL Allocations:

The following are adjustments to the 2007-09 initial budget allocations:

1. Compensation Increase funding – the allocations include the State General fund salary distributions that were approved by the Legislative Emergency Board in June 2008: one-third of funding in 2007-08 and two-third in 2008-09. Funding was distributed based on each institution’s share of salary expenses (classified and unclassified) in 2006-07 as modified by each institution’s fund split.
2. 2007-08 Settle-up, reflected in the 2008-09 allocation – the adjustments are calculated as follows:
 - a. The settle-up process for 2007-08 was based on the actual fundable FTE and the same cell values as were used in the initial budget. This resulted in a - \$2,043,448 negative adjustments to the campuses.
 - b. The settle-up for the enrollment driven targeted programs (small school subsidy, engineering technology undergraduates at OIT and graduate engineering students at OSU and PSU) was based on actual FTE for 2007-08 and the newly projected FTE for 2008-09. This resulted in a -\$632,172 negative budget adjustment to the affected campuses (-\$249,912 in 2007-08 and -\$382,260 in 2008-09).
 - c. The incentive funding was provided to improve retention rates of freshmen to sophomore levels for first-time freshmen and junior to senior levels for transfer students. This resulted in a positive one-time allocation of \$1,455,250 to the participating campuses. Note: all incentives are one-time, non-recurring budget allocations.
 - d. Additional incentive funds (\$1,000 per FTE) were provided to campuses that have served added fundable students above budgeted levels in 2007-08. This resulted in a positive budget allocation of \$263,000. Note: all incentives are one-time, non-recurring budget allocations.
3. 2008-09 GF allocation, including the aforementioned settle-up and incentive adjustments – the calculations are as followed:
 - a. The 2008-09 fundable enrollments were adjusted based on the latest projected enrollment using the same cell values as were used in the initial allocation. This resulted in a negative adjustment of -\$484,517.
 - b. The net effect of the retention/enrollment incentives outlined above amounts to a negative adjustment of -\$1,441,887. When this amount is combined with the

initial enrollment reserve of \$423,697, it leaves a combined amount of \$1,865,584 available for re-distribution. This amount of funding will be held by the Chancellor's Office until January 2009, when it will be distributed in its entirety to fund enrollment settle-up amounts and retention incentives based on the Fall 2008 actual enrollments and retention data.

4. OFL Allocations – the budget by campus reflects changes in the OFL allocation. The 2007-08 allocation indicated the actual expenditures and the 2008-09 allocation reflects the expenditure limitations distributed to campuses based on the 2008-09 estimated revenues.

Targeted Program Funding:

Targeted Programs comport with the approved budget, including adding new Targeted Programs for discrete Legislative decisions. Specific details regarding the history and method used to calculate the 2007-09 allocation of Targeted Programs are provided in Section V.

2008-09 OUS OPERATING BUDGET
ALL SOURCES (includes June 2008 E-Board Actions)

| | General Fund | Compensation Increase - GF | Total General Fund | Other Funds Limited* | Lottery Funds Limited | Other Funds Non-Limited | Total All Funds |
|---|-----------------------|-----------------------------------|---------------------------|-----------------------------|------------------------------|--------------------------------|-------------------------|
| Education and General Program | | | | | | | |
| EOU | 16,793,874 | 672,513 | 17,466,387 | 14,884,132 | 583,269 | 14,534,665 | 47,468,453 |
| OIT | 20,585,751 | 788,111 | 21,373,862 | 14,059,914 | 583,269 | 17,681,582 | 53,698,627 |
| OSU - Corvallis | 104,315,847 | 3,355,825 | 107,671,672 | 177,733,788 | 1,676,898 | 365,256,129 | 652,338,487 |
| OSU-Cascades | 4,573,716 | 118,139 | 4,691,855 | 2,398,289 | | | 7,090,144 |
| PSU | 76,430,996 | 2,604,348 | 79,035,344 | 155,225,262 | 1,385,264 | 134,960,599 | 370,606,469 |
| SOU | 17,956,338 | 772,923 | 18,729,261 | 25,683,012 | 583,269 | 60,164,202 | 105,159,744 |
| UO | 77,222,948 | 2,667,241 | 79,890,189 | 213,326,815 | 1,749,807 | 357,711,665 | 652,678,476 |
| WOU | 20,407,344 | 819,513 | 21,226,857 | 27,657,227 | 729,086 | 59,019,427 | 108,632,597 |
| CO | 8,024,553 | 355,656 | 8,380,209 | 2,810,179 | | 3,650,000 | 14,840,388 |
| Enrollment Growth/Incentive Funding | 1,865,584 | | 1,865,584 | | | | 1,865,584 |
| Industry Affairs/OMI/ETIC/OCKED | 3,784,264 | | 3,784,264 | | | | 3,784,264 |
| Systemwide Expenses | 2,069,840 | | 2,069,840 | | | | 2,069,840 |
| Subtotal Education and General Program | 354,031,055 | 12,154,269 | 366,185,324 | 633,778,618 | 7,290,862 | 1,012,978,269 | 2,020,233,073 |
| Statewide Public Services: | | | | | | | |
| Agricultural Experiment Station | 30,816,379 | 1,508,763 | 32,325,142 | 7,358,248 | | 36,449,933 | 76,133,323 |
| Extension Service | 22,286,261 | 1,125,743 | 23,412,004 | 13,191,621 | | 3,496,438 | 40,100,063 |
| Forest Research Laboratory | 3,561,608 | 127,543 | 3,689,151 | 5,364,060 | | 13,040,000 | 22,093,211 |
| Subtotal Statewide Public Services | 56,664,248 | 2,762,049 | 59,426,297 | 25,913,929 | | 52,986,371 | 138,326,597 |
| 2008-09 Total Operating Budget | 410,695,303 | 14,916,318 | 425,611,621 | 659,692,547 | 7,290,862 | 1,065,964,640 | 2,158,559,670 |
| 2008-09 Debt Service Budget | 21,547,952 | | 21,547,952 | | 9,420,194 | 80,405,034 | 111,373,180 |
| 2008-09 Capital Repair/Construction | - | | - | - | - | - | - |
| 2008-09 Total Budget | \$ 432,243,255 | \$ 14,916,318 | \$ 447,159,573 | \$ 659,692,547 | \$ 16,711,056 | \$ 1,146,369,674 | \$ 2,269,932,850 |

OFL Budget - represents 2008-09 expenditure limitations excluding OFL compensation limitation for State Data Center - \$14,981.

**OUS - State General Fund
2008-09 Summary of Funding by Campus**

| | EOU | OIT | OSU | OSU-CC | PSU | SOU | UO | WOU | Total Campuses | CO | E&G | AES | ES | FRL | OUS |
|---|-------------------|-------------------|--------------------|------------------|-------------------|-------------------|-------------------|-------------------|--------------------|-------------------|--------------------|-------------------|-------------------|------------------|--------------------|
| 1 Undergraduate Funding | 8,513,422 | 9,834,088 | 47,543,865 | 764,973 | 45,018,510 | 11,235,545 | 43,250,769 | 13,532,035 | 179,693,207 | - | 179,693,207 | - | - | - | 179,693,207 |
| 2 Graduate Funding | 1,091,728 | 21,574 | 29,369,544 | 189,500 | 20,469,844 | 1,957,835 | 23,120,334 | 1,607,876 | 77,828,235 | - | 77,828,235 | - | - | - | 77,828,235 |
| 3 Enrollment Reserve | - | - | - | - | - | - | - | - | - | 908,214 | 908,214 | - | - | - | 908,214 |
| 4 Subtotal | 9,605,150 | 9,855,662 | 76,913,409 | 954,473 | 65,488,354 | 13,193,380 | 66,371,103 | 15,139,911 | 257,521,442 | 908,214 | 258,429,656 | - | - | - | 258,429,656 |
| 5 2007-08 Enrollment Growth settle-up | - | - | (770,777) | (5,448) | (1,005,641) | (286,962) | (61,180) | 86,560 | (2,043,448) | - | (2,043,448) | - | - | - | (2,043,448) |
| 6 Retention and Enrollment Incentives | 117,000 | 477,750 | 232,000 | - | - | 182,750 | 118,750 | 590,000 | 1,718,250 | - | 1,718,250 | - | - | - | 1,718,250 |
| 7 Enrollment Reserve | - | - | - | - | - | - | - | - | - | 325,198 | 325,198 | - | - | - | 325,198 |
| 8 Total Enrollment/Retention Funding | 9,722,150 | 10,333,412 | 76,374,632 | 949,025 | 64,482,713 | 13,089,168 | 66,428,673 | 15,816,471 | 257,196,244 | 1,233,412 | 258,429,656 | - | - | - | 258,429,656 |
| 9 Targeted Programs | | | | | | | | | | | | | | | |
| 10 Regional Support - New Policy Package | | | | | | | | | | | | | | | |
| 11 Retrenchment | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 12 Retention & Graduation | 382,500 | 382,500 | - | 255,000 | - | 382,500 | - | 382,500 | 1,785,000 | - | 1,785,000 | - | - | - | 1,785,000 |
| 13 Underpinning | 382,500 | 382,500 | - | 255,000 | - | 382,500 | - | 382,500 | 1,785,000 | - | 1,785,000 | - | - | - | 1,785,000 |
| 14 Small School Funding | | | | | | | | | | | | | | | |
| 15 Statewide Access | - | 931,653 | - | - | - | - | - | - | 931,653 | - | 931,653 | - | - | - | 931,653 |
| 16 Small School Support Adjustment | 3,498,426 | 3,578,545 | - | 3,077,407 | - | 2,131,785 | - | 2,113,052 | 14,399,215 | 245,830 | 14,645,045 | - | - | - | 14,645,045 |
| 17 2007-08 Small School Adjustment settle-up | 21,866 | (13,621) | - | (645) | - | (21,866) | - | (91,048) | (105,314) | 105,314 | - | - | - | - | - |
| 18 Regional Access | 951,767 | 409,560 | - | - | - | 307,170 | - | 102,393 | 1,770,890 | - | 1,770,890 | - | - | - | 1,770,890 |
| 19 Collaborative OUS Nursing Program | 22,253 | 12,399 | - | - | - | 35,581 | - | - | 70,233 | - | 70,233 | - | - | - | 70,233 |
| 20 Engineering | | | | | | | | | | | | | | | |
| 21 Industry Affairs/OMI | - | - | - | - | - | - | - | - | - | 928,378 | 928,378 | - | - | - | 928,378 |
| 22 ETIC Allocations | 225,000 | 700,000 | 9,741,877 | - | 3,797,718 | 265,000 | 1,465,405 | 375,000 | 16,570,000 | 2,070,000 | 18,640,000 | - | - | - | 18,640,000 |
| 23 Engineering Technology Undergraduate 2007-08 Engineering Technology Undergrad. settle-up | - | 1,834,504 | - | - | - | - | - | - | 1,834,504 | 47,814 | 1,882,318 | - | - | - | 1,882,318 |
| 24 Engineering Graduate | - | (73,207) | - | - | - | - | - | - | (73,207) | 73,207 | - | - | - | - | - |
| 25 2007-08 Engineering Graduate settle-up | - | - | 1,504,809 | - | 628,066 | - | - | - | 2,132,875 | 88,616 | 2,221,491 | - | - | - | 2,221,491 |
| 26 2007-08 Engineering Graduate settle-up | - | - | 61,264 | - | (132,655) | - | - | - | (71,391) | 71,391 | - | - | - | - | - |
| 27 Research | | | | | | | | | | | | | | | |
| 28 4% of Sponsored Research | 48,284 | 18,395 | 2,362,094 | - | 391,639 | 36,788 | 1,162,653 | 138,721 | 4,158,574 | - | 4,158,574 | - | - | - | 4,158,574 |
| 29 3%/2% of Faculty Salaries - Research | 43,476 | 72,461 | 660,196 | - | 568,412 | 103,055 | 773,717 | 75,681 | 2,296,998 | - | 2,296,998 | - | - | - | 2,296,998 |
| 30 Signature Research/OCKED | - | - | 251,754 | - | 26,501 | - | 251,754 | - | 530,009 | 53,016 | 583,025 | - | - | - | 583,025 |
| 31 Institutes/Programs | | | | | | | | | | | | | | | |
| 32 Campus Public Service Programs | 249,040 | - | 1,051,514 | - | 881,606 | 111,054 | 933,829 | 1,711 | 3,228,754 | - | 3,228,754 | - | - | - | 3,228,754 |
| 33 Dispute Resolution | - | - | - | - | 404,708 | - | 751,602 | - | 1,156,310 | - | 1,156,310 | - | - | - | 1,156,310 |
| 34 Natural Resource Institute | - | - | 234,434 | - | - | - | - | - | 234,434 | - | 234,434 | - | - | - | 234,434 |
| 35 Oregon Solutions | - | - | - | - | 1,326,000 | - | - | - | 1,326,000 | - | 1,326,000 | - | - | - | 1,326,000 |
| 36 Climate Center | - | - | 180,000 | - | - | - | - | - | 180,000 | - | 180,000 | - | - | - | 180,000 |
| 37 Leadership Institute | - | - | - | - | 76,500 | - | - | - | 76,500 | - | 76,500 | - | - | - | 76,500 |
| 38 Health Professions Programs | 370,600 | 1,670,000 | - | - | - | 484,400 | - | 342,700 | 2,867,700 | - | 2,867,700 | - | - | - | 2,867,700 |
| 39 Rural Access | 295,800 | - | - | - | - | - | - | - | 295,800 | - | 295,800 | - | - | - | 295,800 |
| 40 Vet. Med. Program Phase-in | - | - | 1,680,022 | - | - | - | - | - | 1,680,022 | - | 1,680,022 | - | - | - | 1,680,022 |
| 41 DPSST Debt Service | - | - | - | - | - | - | - | 85,000 | 85,000 | - | 85,000 | - | - | - | 85,000 |
| 42 Veterinary Diagnostic Lab SWPS - Honey Bee Research/2007 Storm | - | - | 382,500 | - | - | - | - | - | 382,500 | - | 382,500 | - | - | - | 382,500 |
| 43 Damage | - | - | - | - | - | - | - | - | - | - | - | 129,146 | 86,098 | 174,400 | 389,644 |
| 44 SWPS | - | - | - | - | - | - | - | - | - | - | - | 30,344,691 | 21,880,572 | 3,327,208 | 55,552,471 |
| 45 Bldg. Maintenance/SWPs | - | - | 2,085,640 | - | - | - | - | - | 2,085,640 | - | 2,085,640 | - | - | - | 2,085,640 |
| 46 Central Services | | | | | | | | | | | | | | | |
| 47 Chancellor's Office Operations | - | - | - | - | - | - | - | - | - | 8,024,553 | 8,024,553 | - | - | - | 8,024,553 |
| 48 IT Fifth Site/OCATE/SW Oregon/OWEN | 146,510 | - | 2,893,863 | - | 757,426 | - | 525,549 | - | 4,323,348 | - | 4,323,348 | - | - | - | 4,323,348 |
| 49 Systemwide Expenses/Programs | 94,465 | 92,579 | 1,248,233 | - | 548,571 | 224,547 | 1,142,447 | 162,811 | 3,513,653 | 2,069,840 | 5,583,493 | - | - | - | 5,583,493 |
| 50 IDTS | - | - | - | - | - | - | - | - | - | 732,870 | 732,870 | - | - | - | 732,870 |
| 51 Other Miscellaneous Funding | | | | | | | | | | | | | | | |
| 52 Utilities | 57,242 | 24,463 | 465,655 | 2,127 | 142,369 | 93,659 | 252,961 | 58,725 | 1,097,201 | - | 1,097,201 | 21,209 | 3,591 | - | 1,122,001 |
| 53 Faculty Salaries | 162,641 | 229,608 | 1,608,113 | 35,802 | 1,492,723 | 330,997 | 1,773,673 | 335,776 | 5,969,333 | - | 5,969,333 | 321,333 | 316,000 | 60,000 | 6,666,666 |
| 54 Student Faculty Ratio | 119,354 | - | 1,529,247 | - | 1,038,699 | - | 1,760,685 | 125,351 | 4,573,336 | - | 4,573,336 | - | - | - | 4,573,336 |
| 55 Total Targeted Programs and Policy Packages | 7,071,724 | 10,252,339 | 27,941,215 | 3,624,691 | 11,948,283 | 4,867,170 | 10,794,275 | 4,590,873 | 81,090,570 | 14,510,829 | 95,601,399 | 30,816,379 | 22,286,261 | 3,561,608 | 152,265,647 |
| 56 Proposed 2008-09 Allocation | 16,793,874 | 20,585,751 | 104,315,847 | 4,573,716 | 76,430,996 | 17,956,338 | 77,222,948 | 20,407,344 | 338,286,814 | 15,744,241 | 354,031,055 | 30,816,379 | 22,286,261 | 3,561,608 | 410,695,303 |
| 57 Compensation Increases (June 08 E-Board) | 672,513 | 788,111 | 3,355,825 | 118,139 | 2,604,348 | 772,923 | 2,667,241 | 819,513 | 11,798,613 | 355,656 | 12,154,269 | 1,508,763 | 1,125,743 | 127,543 | 14,916,318 |
| 58 Debt Service | | | | | | | | | | 21,547,952 | 21,547,952 | | | | 21,547,952 |
| 59 Capital Construction | | | | | | | | | | | | | | | |
| 60 Total Budget | 17,466,387 | 21,373,862 | 107,671,672 | 4,691,855 | 79,035,344 | 18,729,261 | 79,890,189 | 21,226,857 | 350,085,427 | 37,647,849 | 387,733,276 | 32,325,142 | 23,412,004 | 3,689,151 | 447,159,573 |

2008-09 RAM FTE

| | 2006-07 Funded FTE | 2006-07 Unfunded FTE | 2006-07 Actual FTE | 2008-09 FTE Change from 2006-07 | 2008-09 IR Projected FTE |
|----------------------|-----------------------|----------------------------|-----------------------|---------------------------------------|--------------------------------|
| EOU | | | | | |
| UG | 2,388 | (177) | 2,211 | 32 | 2,243 |
| Grad. | <u>255</u> | <u>(6)</u> | <u>249</u> | <u>28</u> | <u>277</u> |
| Total Resident | 2,643 | (183) | 2,460 | 60 | 2,520 |
| Nonresident | | | - | - | - |
| Total FTE | | | 2,460 | 60 | 2,520 |
| OIT | | | | | |
| UG | 2,229 | (201) | 2,028 | 45 | 2,073 |
| Grad. | <u>-</u> | <u>2</u> | <u>2</u> | <u>3</u> | <u>5</u> |
| Total Resident | 2,229 | (199) | 2,030 | 48 | 2,078 |
| Nonresident | | | 289 | 61 | 350 |
| Total FTE | | | 2,319 | 109 | 2,428 |
| OSU | | | | | |
| UG | 12,724 | 62 | 12,786 | (46) | 12,740 |
| Grad.-Master | 1,441 | (63) | 1,378 | (132) | 1,246 |
| Grad.-Ph.D | 1,278 | 314 | 1,592 | (83) | 1,509 |
| Pharm | 268 | 172 | 440 | 13 | 453 |
| Vet Med | 94 | 160 | 254 | (8) | 246 |
| Total Resident FTE | 15,805 | 645 | 16,450 | (257) | 16,193 |
| Nonresident | | | 2,131 | 578 | 2,709 |
| Total FTE | | | 18,581 | 321 | 18,902 |
| OSU-Cascades* | | | | | |
| UG | 159 | 63 | 222 | 14 | 236 |
| Grad. | <u>6</u> | <u>49</u> | <u>55</u> | <u>27</u> | <u>82</u> |
| Total Resident | 165 | 112 | 277 | 41 | 318 |
| Nonresident | | | 16 | (4) | 12 |
| Total FTE | | | 293 | 37 | 330 |
| PSU | | | | | |
| UG | 11,148 | 936 | 12,084 | 732 | 12,816 |
| Grad.-Master | 3,681 | (64) | 3,617 | 111 | 3,728 |
| Grad.-Ph.D | <u>362</u> | <u>113</u> | <u>475</u> | <u>(7)</u> | <u>468</u> |
| Total Resident | 15,191 | 985 | 16,176 | 836 | 17,012 |
| Nonresident | | | 2,751 | 253 | 3,004 |
| Total FTE | | | 18,927 | 1,089 | 20,016 |
| SOU | | | | | |
| UG | 3,331 | (314) | 3,017 | (93) | 2,924 |
| Grad. | <u>467</u> | <u>(54)</u> | <u>413</u> | <u>77</u> | <u>490</u> |
| Total Resident | 3,798 | (368) | 3,430 | (16) | 3,414 |
| Nonresident | | | 744 | 83 | 827 |
| Total FTE | | | 4,174 | 67 | 4,241 |
| UO | | | | | |
| UG | 11,731 | 3 | 11,734 | (121) | 11,613 |
| Grad.-Master | 1,454 | 58 | 1,512 | (52) | 1,460 |
| Grad.-Ph.D | 1,598 | 128 | 1,726 | (63) | 1,663 |
| Law | <u>277</u> | <u>(4)</u> | <u>273</u> | <u>6</u> | <u>279</u> |
| Total Resident | 15,060 | 185 | 15,245 | (230) | 15,015 |
| Nonresident | | | 5,176 | 1,007 | 6,183 |
| Total FTE | | | 20,421 | 777 | 21,198 |
| WOU | | | | | |
| UG | 3,669 | (345) | 3,324 | 203 | 3,527 |
| Grad. | <u>404</u> | <u>(19)</u> | <u>385</u> | <u>8</u> | <u>393</u> |
| Total Resident | 4,073 | (364) | 3,709 | 211 | 3,920 |
| Nonresident | | | 443 | 258 | 701 |
| Total FTE | | | 4,152 | 469 | 4,621 |
| Grand Total | | | | | |
| UG | 47,379 | 27 | 47,406 | 766 | 48,172 |
| Grad.-Master | 7,708 | (97) | 7,611 | 70 | 7,681 |
| Grad.-Ph.D | 3,239 | 554 | 3,793 | (153) | 3,640 |
| Pharm | 268 | 172 | 440 | 13 | 453 |
| Vet Med | 94 | 160 | 254 | (8) | 246 |
| Law | <u>277</u> | <u>(4)</u> | <u>273</u> | <u>6</u> | <u>279</u> |
| Total Resident | 58,964 | 813 | 59,777 | 693 | 60,470 |
| Nonresident | | | 11,550 | 2,236 | 13,786 |
| Grand Total | | | 71,327 | 2,929 | 74,256 |

IV. Cell Funding for 2008-09 (State General Fund)

CIP Assignment to RAM Cell Values

The RAM uses course CIP codes (Classification of Instructional Programs) as defined by NCES (National Center for Education Statistics) to assign values by discipline. Funding values are identified in 12 “cells”: four levels of instruction by low, medium, and high cost. Each cell represents the average state share of cost for one FTE student. The number of FTE students in each cell drives the projected state revenue needed to fund programs.

Undergraduate Education

(Expected Individual Attainment)

Level I

Liberal Arts; English Language and Literature; Philosophy; Psychology; Mathematics; Social Sciences and History; Conservation and Renewable Resources; Area and Cultural Studies; Foreign Languages and Literature

Level II

Education; Business Management; Biological and Physical Sciences; Computing and Information Sciences; Home Economics; Interdisciplinary Studies; Protective Services; Public Administration; Library Sciences; Communications

Level III

Agricultural Business; Agricultural Sciences; Architecture; Science Technologies; Parks, Recreation, Leisure and Fitness Studies; Health Professions; Engineering and Engineering Technologies; Visual and Performing Arts

Special

Pharmacy

Graduate and Professional Education

(Master’s level ability in preparation for life’s work and advanced studies)

Level I

Liberal Arts and Sciences; Education; Business Management; Library Science, Psychology; Public Administration; Protective Services; Social Sciences and History; Conservation and Renewable Natural Resources; Philosophy; Area, Ethnic and Cultural Studies

Level II

Architecture; Visual and Performing Arts; English Language and Literature; Communications; Foreign Languages and Literature; Interdisciplinary Studies; Parks, Recreation, Leisure and Fitness; Home Economics; Health Professions

Level III

Agricultural Business; Agricultural Sciences; Biological and Physical Sciences; Mathematics; Computer Sciences; Engineering; Engineering-related Technologies; Science Technologies

Special

Pharmacy; Veterinary Medicine; and Law

Advanced Graduate Education

Level I

Area, Ethnic and Cultural Studies; Conservation; Health-related knowledge and skills; Foreign Languages and Literature; Architecture; Engineering-related Technologies; Communications Technologies; Health professions

Level II

Agricultural Business; Education; Home Economics; English Language and Literature; Biological and Physical Sciences; Mathematics; Parks, Recreation, Leisure and Fitness; Philosophy; Psychology; Public Administration; Social Sciences and History; Visual and Performing Arts

Level III

Computer Sciences; Engineering; Interdisciplinary Studies; Business Management

Special

Pharmacy and Veterinary Medicine

| CIP levels | Freshman Sophomore | Junior Senior | Master | PhD |
|--|-----------------------|------------------|--------|-----|
| 01 Agricultural Business | 3 | 3 | 3 | 2 |
| 02 Agricultural Sciences | 3 | 3 | 3 | 2 |
| 03 Conservation | 1 | 1 | 1 | 1 |
| 04 Architecture | 3 | 3 | 2 | 1 |
| 05 Area, Ethnic, Cultural Studies | 1 | 1 | 1 | 1 |
| 09 Communications | 2 | 2 | 2 | 2 |
| 10 Communications Technologies | 2 | 2 | 2 | 1 |
| 11 Computer and Information Science | 2 | 2 | 3 | 3 |
| 13 Education | 2 | 2 | 1 | 2 |
| 14 Engineering | 3 | 3 | 3 | 3 |
| 15 Engineering-Related Technology | 3 | 3 | 3 | 1 |
| 16 Foreign Languages and Literature | 1 | 1 | 2 | 1 |
| 19 Home Economics | 2 | 2 | 2 | 2 |
| 22 Law and Legal Studies | 4 | 4 | 4 | 4 |
| 23 English Language and Literature | 1 | 1 | 2 | 2 |
| 24 Liberal Arts and Sci., Humanities | 1 | 1 | 1 | 1 |
| 25 Library Science | 2 | 2 | 1 | 1 |
| 26 Biological Sciences, Life Science | 2 | 2 | 3 | 2 |
| 27 Mathematics | 1 | 1 | 3 | 2 |
| 28 Reserve Officers Training Corps | 1 | 1 | 1 | 1 |
| 29 Military Technologies | 1 | 1 | 1 | 1 |
| 30 Multi/Interdisc. Studies | 2 | 2 | 2 | 3 |
| 31 Parks, Rec., Leisure, Fitness Studies | 3 | 3 | 2 | 2 |
| 32 Basic Skills | 1 | 1 | 1 | 1 |
| 38 Philosophy and Religious Studies | 1 | 1 | 1 | 2 |
| 40 Physical Sciences | 2 | 2 | 3 | 2 |
| 41 Science Technologies | 3 | 3 | 3 | 3 |
| 42 Psychology | 1 | 1 | 1 | 2 |
| 43 Protective Services | 2 | 2 | 1 | 2 |
| 44 Public Administration and Service | 2 | 2 | 1 | 2 |
| 45 Social Sciences | 1 | 1 | 1 | 2 |
| 50 Visual and Performing Arts | 3 | 3 | 2 | 2 |
| 51 Health Professions, Related Science | 3 | 3 | 2 | 1 |
| 5120 Pharmacy (broken out of CIP 51) | 5 | 5 | 5 | 5 |
| 5124 Vet. Med. (broken out of CIP 51) | 6 | 6 | 6 | 6 |
| 52 Business Mgmt, Admin. Service | 2 | 2 | 1 | 3 |
| 54 History | 1 | 1 | 1 | 2 |
| 9999 Unknown | 1 | 1 | 1 | 1 |

2007-08 Cell Values

2007-08 cell values for the RAM are discounted at 63.9% for resident FTE to reflect available state funding.

CELL VALUE CALCULATION METHODOLOGY 2007-08 CELL VALUE

| (Sample below based on level 1 cell value for lower division) | | | | |
|---|--------------------|------------|-----------------------|---------------|
| Fiscal Year | Annual Inflation † | Cell Value | Cell Value Discounted | Discount Rate |
| <i>(due to funding shortfalls)</i> | | | | |
| 1997-98 (Original) | - | \$2,900 | - | - |
| 1998-99 | 3.0% | \$2,987 | - | - |
| 1999-00* | 1.5% | \$3,155 | \$2,789 | 87.9% |
| 2000-01* | 2.0% | \$3,340 | \$2,967 | 87.9% |
| 2001-02* | 2.5% | \$3,424 | \$2,509 | 73.3% |
| 2002-03 | 2.5% | \$3,510 | \$2,572 | 73.3% |
| 2003-04 | 1.5% | \$3,562 | \$2,565 | 72.0% |
| 2004-05 | 1.5% | \$3,616 | \$2,603 | 72.0% |
| 2005-06 | 1.8% | \$3,681 | \$2,150 | 58.4% |
| 2006-07 | 0.0% | \$3,681 | \$2,150 | 58.4% |
| 2007-08 | 2.7% | \$3,780 | \$2,414 | 63.9% |

*1999-2001 Tuition freeze factor added to undergraduate cell values: \$123 in 1999-2000; \$248 in 2000-2001 and thereafter. Note: in 1999-2001, the tuition freeze factor was added after inflation and discount rates were applied. In 2001-2002 forward, the tuition freeze factor is included prior to the application of inflation and applicable discount rates.

† - Annual inflation for the years from 1998-2006 were based on factor from Oregon Dept. of Admin. Services (DAS) CPI was used for 2007-08 at a rate of 2.7% (June 2007 CPI annual increase)

2007-08 CELL VALUES AT 100%

| | Lower Division Undergraduate | Upper Division Undergraduate | Master's Graduate | PhD Graduate |
|----------|------------------------------|------------------------------|-------------------|--------------|
| Level 1 | \$3,780 | \$4,866 | \$6,155 | \$11,585 |
| Level 2 | \$4,746 | \$6,073 | \$8,327 | \$13,878 |
| Level 3 | \$6,797 | \$9,211 | \$11,947 | \$17,498 |
| Pharmacy | \$10,297 | \$10,297 | \$15,688 | \$32,583 |
| Law | - | - | \$13,154 | \$11,585 |
| Vet Med | - | - | \$45,858 | - |

2007-08 ESTABLISHED CELL VALUES DISCOUNTED AT 63.9% (ENROLLMENT DRIVEN REVENUE CALCULATION FOR STATE FUNDS)

| | Lower Division Undergraduate | Upper Division Undergraduate | Master's Graduate | PhD Graduate |
|----------|------------------------------|------------------------------|-------------------|--------------|
| Level 1 | \$2,414 | \$3,108 | \$3,931 | \$7,399 |
| Level 2 | \$3,031 | \$3,879 | \$5,318 | \$8,863 |
| Level 3 | \$4,341 | \$5,882 | \$7,630 | \$11,175 |
| Pharmacy | \$6,576 | \$6,576 | \$10,019 | \$20,809 |
| Law | - | - | \$8,401 | \$7,399 |
| Vet Med | - | - | \$29,286 | - |

2008-09 Cell Values

2008-09 cell values for the RAM are discounted at 64.7% for resident FTE to reflect available state funding.

CELL VALUE CALCULATION METHODOLOGY 2008-09 CELL VALUE

| (Sample below based on level 1 cell value for lower division) | | | | |
|---|--------------------|------------|-----------------------|---------------|
| Fiscal Year | Annual Inflation † | Cell Value | Cell Value Discounted | Discount Rate |
| <i>(due to funding shortfalls)</i> | | | | |
| 1997-98 (Original) | - | \$2,900 | - | - |
| 1998-99 | 3.0% | \$2,987 | - | - |
| 1999-00* | 1.5% | \$3,155 | \$2,789 | 87.9% |
| 2000-01* | 2.0% | \$3,340 | \$2,967 | 87.9% |
| 2001-02* | 2.5% | \$3,424 | \$2,509 | 73.3% |
| 2002-03 | 2.5% | \$3,510 | \$2,572 | 73.3% |
| 2003-04 | 1.5% | \$3,562 | \$2,565 | 72.0% |
| 2004-05 | 1.5% | \$3,616 | \$2,603 | 72.0% |
| 2005-06 | 1.8% | \$3,681 | \$2,150 | 58.4% |
| 2006-07 | 0.0% | \$3,681 | \$2,150 | 58.4% |
| 2007-08 | 2.7% | \$3,780 | \$2,414 | 63.9% |
| 2008-09 | 2.7% | \$3,882 | \$2,513 | 64.7% |

***1999-2001 Tuition freeze factor added to undergraduate cell values: \$123 in 1999-2000; \$248 in 2000-2001 and thereafter. Note: in 1999-2001, the tuition freeze factor was added after inflation and discount rates were applied. In 2001-2002 forward, the tuition freeze factor is included prior to the application of inflation and applicable discount rates.**

† - Annual inflation for the years from 1998-2006 were based on factor from Oregon Dept. of Admin. Services (DAS) CPI was used for 2007-09 at a rate of 2.7% (June 2007 CPI annual increase)

2008-09 CELL VALUES AT 100%

| | Lower Division Undergraduate | Upper Division Undergraduate | Master's Graduate | PhD Graduate |
|----------|------------------------------|------------------------------|-------------------|--------------|
| Level 1 | \$3,882 | \$4,998 | \$6,321 | \$11,898 |
| Level 2 | \$4,874 | \$6,237 | \$8,552 | \$14,253 |
| Level 3 | \$6,981 | \$9,460 | \$12,270 | \$17,971 |
| Pharmacy | \$10,575 | \$10,575 | \$16,112 | \$33,463 |
| Law | - | - | \$13,509 | \$11,898 |
| Vet Med | - | - | \$47,096 | - |

2008-09 ESTABLISHED CELL VALUES DISCOUNTED AT 64.7%

(ENROLLMENT DRIVEN REVENUE CALCULATION FOR STATE FUNDS)

| | Lower Division Undergraduate | Upper Division Undergraduate | Master's Graduate | PhD Graduate |
|----------|------------------------------|------------------------------|-------------------|--------------|
| Level 1 | \$2,513 | \$3,235 | \$4,091 | \$7,701 |
| Level 2 | \$3,155 | \$4,037 | \$5,535 | \$9,225 |
| Level 3 | \$4,518 | \$6,122 | \$7,941 | \$11,631 |
| Pharmacy | \$6,844 | \$6,844 | \$10,428 | \$21,658 |
| Law | - | - | \$8,743 | \$7,701 |
| Vet Med | - | - | \$30,482 | - |

Tuition & Fees
Cost of Attendance

Tuition and Fees

- Resident undergraduate tuition rate increase is capped by the legislature at no more than “median family income” which is currently at 3.4%. At 12 credit hours level, PSU is the lowest of three large OUS institutions by about \$400.
- Resource fees rolled into tuition in 2008-09 to increase transparency. (Oregon Student Association request and a good thing – since it allows escalator equivalent to tuition escalator)
- Differential tuition rates related to the resource fees rolled into tuition in the School of Business Admin. and College of Engineering. (2008-09)
- Further differential tuition beyond the resource fees are also being charged by School of Business Administration graduate programs (by cohort), Graduate School of Social Work Distance Education program, Speech & Hearing graduate program in College of Liberal Arts & Science. Going forward, the Architecture Masters Program in School of Fine and Performing Arts is also considering differential tuition when the program begins its first year in Fall 2009.
- Non Resident Tuition and Fees are in the middle of the peer group for undergraduates and in the lower quartile for graduates (see charts to follow)*. Annual tuition in AY2008-09 is:
 - \$18,837 for undergraduate (15 Credit Hours), and
 - \$16,887 for Graduate (12 Credit Hours)
- Resident Graduate Tuition and Fees are in same ballpark as UO/OSU: \$11,262 in AY 2008-09.

Portland State University
2008-09 Academic Year Tuition and Required Fees – Per Term

| Credit Hours | Undergraduate Tuition | | Fees | | | Total Fees | Total Fees + Tuition Residents | Total Fees + Tuition Non-Residents |
|---|-----------------------|---------------|----------|------------|----------------|------------|--------------------------------|------------------------------------|
| | Residents | Non-Residents | Building | Incidental | Health Service | | | |
| 1 | 109.00 | 391.00 | 23.00 | 44.00 | 0.00 | 67.00 | 176.00 | 458.00 |
| 2 | 218.00 | 782.00 | 25.00 | 58.00 | 0.00 | 83.00 | 301.00 | 865.00 |
| 3 | 327.00 | 1,173.00 | 27.00 | 73.00 | 0.00 | 100.00 | 427.00 | 1,273.00 |
| 4 | 436.00 | 1,564.00 | 29.00 | 87.00 | 0.00 | 116.00 | 552.00 | 1,680.00 |
| 5 | 545.00 | 1,955.00 | 31.00 | 102.00 | 167.00 | 300.00 | 845.00 | 2,255.00 |
| 6 | 654.00 | 2,346.00 | 33.00 | 116.00 | 167.00 | 316.00 | 970.00 | 2,662.00 |
| 7 | 763.00 | 2,737.00 | 35.00 | 131.00 | 167.00 | 333.00 | 1,096.00 | 3,070.00 |
| 8 | 872.00 | 3,128.00 | 37.00 | 145.00 | 167.00 | 349.00 | 1,221.00 | 3,477.00 |
| 9 | 981.00 | 3,519.00 | 39.00 | 159.00 | 167.00 | 365.00 | 1,346.00 | 3,884.00 |
| 10 | 1,090.00 | 3,910.00 | 41.00 | 173.00 | 167.00 | 381.00 | 1,471.00 | 4,291.00 |
| 11 | 1,199.00 | 4,301.00 | 43.00 | 188.00 | 167.00 | 398.00 | 1,597.00 | 4,699.00 |
| 12 | 1,308.00 | 4,692.00 | 45.00 | 202.00 | 167.00 | 414.00 | 1,722.00 | 5,106.00 |
| 13 | 1,417.00 | 5,083.00 | 45.00 | 202.00 | 167.00 | 414.00 | 1,831.00 | 5,497.00 |
| 14 | 1,526.00 | 5,474.00 | 45.00 | 202.00 | 167.00 | 414.00 | 1,940.00 | 5,888.00 |
| 15 | 1,635.00 | 5,865.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,049.00 | 6,279.00 |
| 16 | 1,744.00 | 6,256.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,158.00 | 6,670.00 |
| 17 | 1,853.00 | 6,647.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,267.00 | 7,061.00 |
| 18 | 1,962.00 | 7,038.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,376.00 | 7,452.00 |
| 19 | 2,071.00 | 7,429.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,485.00 | 7,843.00 |
| 20 | 2,180.00 | 7,820.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,594.00 | 8,234.00 |
| 21 | 2,289.00 | 8,211.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,703.00 | 8,625.00 |
| 22 | 2,398.00 | 8,602.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,812.00 | 9,016.00 |
| 23 | 2,507.00 | 8,993.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,921.00 | 9,407.00 |
| 24 | 2,616.00 | 9,384.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,030.00 | 9,798.00 |
| 25 | 2,725.00 | 9,775.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,139.00 | 10,189.00 |
| <i>Each Add'l Credit Hour</i> | 109.00 | 391.00 | | | | | | |
| Endnotes: | | | | | | | | |
| Tuition includes the prior year's resource fees: Technology, Student Service, College of Liberal Arts & Sciences, and Fine & Performing Arts. | | | | | | | | |
| Health Service Fee includes health, counseling, dental, testing, and basic health insurance. | | | | | | | | |
| One time Matriculation Fee: on all new and transfer students - \$250. | | | | | | | | |
| Qualified tuition and fees do not include student health insurance fees for Tax Relief Act Reporting. | | | | | | | | |

**Portland State University
2008-09 Academic Year Tuition and Required Fees – Per Term**

| Credit Hours | Graduate Tuition | | Fees | | | Total Fees | Total Fees + Tuition Residents | Total Fees + Tuition Non-Residents |
|--|------------------|---------------|----------|------------|----------------|------------|--------------------------------|------------------------------------|
| | Residents | Non-Residents | Building | Incidental | Health Service | | | |
| 1 | 286.00 | 442.00 | 23.00 | 54.00 | 0.00 | 77.00 | 363.00 | 519.00 |
| 2 | 563.00 | 876.00 | 25.00 | 73.00 | 0.00 | 98.00 | 661.00 | 974.00 |
| 3 | 840.00 | 1,309.00 | 27.00 | 91.00 | 0.00 | 118.00 | 958.00 | 1,427.00 |
| 4 | 1,119.00 | 1,744.00 | 29.00 | 109.00 | 0.00 | 138.00 | 1,257.00 | 1,882.00 |
| 5 | 1,396.00 | 2,177.00 | 31.00 | 127.00 | 167.00 | 325.00 | 1,721.00 | 2,502.00 |
| 6 | 1,674.00 | 2,611.00 | 33.00 | 145.00 | 167.00 | 345.00 | 2,019.00 | 2,956.00 |
| 7 | 1,952.00 | 3,046.00 | 35.00 | 163.00 | 167.00 | 365.00 | 2,317.00 | 3,411.00 |
| 8 | 2,229.00 | 3,479.00 | 37.00 | 182.00 | 167.00 | 386.00 | 2,615.00 | 3,865.00 |
| 9 | 2,507.00 | 3,913.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,921.00 | 4,327.00 |
| 10 | 2,785.00 | 4,348.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,199.00 | 4,762.00 |
| 11 | 3,063.00 | 4,781.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,477.00 | 5,195.00 |
| 12 | 3,340.00 | 5,215.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,754.00 | 5,629.00 |
| 13 | 3,519.00 | 5,641.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,933.00 | 6,055.00 |
| 14 | 3,698.00 | 6,068.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,112.00 | 6,482.00 |
| 15 | 3,878.00 | 6,495.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,292.00 | 6,909.00 |
| 16 | 4,057.00 | 6,922.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,471.00 | 7,336.00 |
| 17 | 4,236.00 | 7,348.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,650.00 | 7,762.00 |
| 18 | 4,415.00 | 7,774.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,829.00 | 8,188.00 |
| <i>Each Add'l Credit Hour</i> | 179.00 | 426.00 | | | | | | |
| <p>Endnotes: Tuition includes the prior year's resource fees: Technology, Student Service, and Fine & Performing Arts Health Service Fee includes health, counseling, dental, testing, and basic health insurance. One time Matriculation Fee: on all new and transfer students - \$250. Qualified tuition and fees do not include student health insurance fees for Tax Relief Act Reporting.</p> | | | | | | | | |

Portland State University – School of Business
2008-09 Academic Year Tuition and Required Fees – Per Term

| Credit Hours | School of Business Undergraduate Tuition | | Fees | | | Total Fees | Total Fees + Tuition Residents | Total Fees + Tuition Non-Residents |
|--|--|---------------|----------|------------|----------------|------------|--------------------------------|------------------------------------|
| | Residents | Non-Residents | Building | Incidental | Health Service | | | |
| 1 | 118.00 | 400.00 | 23.00 | 44.00 | 0.00 | 67.00 | 185.00 | 467.00 |
| 2 | 236.00 | 800.00 | 25.00 | 58.00 | 0.00 | 83.00 | 319.00 | 883.00 |
| 3 | 354.00 | 1,200.00 | 27.00 | 73.00 | 0.00 | 100.00 | 454.00 | 1,300.00 |
| 4 | 472.00 | 1,600.00 | 29.00 | 87.00 | 0.00 | 116.00 | 588.00 | 1,716.00 |
| 5 | 590.00 | 2,000.00 | 31.00 | 102.00 | 167.00 | 300.00 | 890.00 | 2,300.00 |
| 6 | 708.00 | 2,400.00 | 33.00 | 116.00 | 167.00 | 316.00 | 1,024.00 | 2,716.00 |
| 7 | 826.00 | 2,800.00 | 35.00 | 131.00 | 167.00 | 333.00 | 1,159.00 | 3,133.00 |
| 8 | 944.00 | 3,200.00 | 37.00 | 145.00 | 167.00 | 349.00 | 1,293.00 | 3,549.00 |
| 9 | 1,062.00 | 3,600.00 | 39.00 | 159.00 | 167.00 | 365.00 | 1,427.00 | 3,965.00 |
| 10 | 1,180.00 | 4,000.00 | 41.00 | 173.00 | 167.00 | 381.00 | 1,561.00 | 4,381.00 |
| 11 | 1,298.00 | 4,400.00 | 43.00 | 188.00 | 167.00 | 398.00 | 1,696.00 | 4,798.00 |
| 12 | 1,416.00 | 4,800.00 | 45.00 | 202.00 | 167.00 | 414.00 | 1,830.00 | 5,214.00 |
| 13 | 1,534.00 | 5,200.00 | 45.00 | 202.00 | 167.00 | 414.00 | 1,948.00 | 5,614.00 |
| 14 | 1,652.00 | 5,600.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,066.00 | 6,014.00 |
| 15 | 1,770.00 | 6,000.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,184.00 | 6,414.00 |
| 16 | 1,888.00 | 6,400.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,302.00 | 6,814.00 |
| 17 | 2,006.00 | 6,800.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,420.00 | 7,214.00 |
| 18 | 2,124.00 | 7,200.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,538.00 | 7,614.00 |
| <i>Each Add'l Credit Hour</i> | 118.00 | 400.00 | | | | | | |
| <p>Endnotes: Health Service Fee includes health, counseling, dental, testing, and basic health insurance. One time Matriculation Fee: on all new and transfer students - \$250. Qualified tuition and fees do not include student health insurance fees for Tax Relief Act Reporting. Tuition includes the prior year's resource fees: SBA Resource fee, Honors Program, Technology, Student Svc, College of Liberal Arts & Sciences, and Fine & Performing Arts</p> | | | | | | | | |

**Portland State University – School of Business
2008-09 Academic Year Tuition and Required Fees – Per Term**

| Credit Hours | School of Business Graduate Tuition Cohort A Fall 07 Admitted Students & prior | | Fees | | | Total Fees | Total Fees + Tuition Residents | Total Fees + Tuition Non-Residents |
|---|--|---------------|----------|------------|----------------|------------|--------------------------------|------------------------------------|
| | Residents | Non-Residents | Building | Incidental | Health Service | | | |
| 1 | 370.00 | 519.00 | 23.00 | 54.00 | 0.00 | 77.00 | 447.00 | 596.00 |
| 2 | 732.00 | 1,030.00 | 25.00 | 73.00 | 0.00 | 98.00 | 830.00 | 1,128.00 |
| 3 | 1,094.00 | 1,541.00 | 27.00 | 91.00 | 0.00 | 118.00 | 1,212.00 | 1,659.00 |
| 4 | 1,457.00 | 2,053.00 | 29.00 | 109.00 | 0.00 | 138.00 | 1,595.00 | 2,191.00 |
| 5 | 1,819.00 | 2,564.00 | 31.00 | 127.00 | 167.00 | 325.00 | 2,144.00 | 2,889.00 |
| 6 | 2,181.00 | 3,075.00 | 33.00 | 145.00 | 167.00 | 345.00 | 2,526.00 | 3,420.00 |
| 7 | 2,544.00 | 3,586.00 | 35.00 | 163.00 | 167.00 | 365.00 | 2,909.00 | 3,951.00 |
| 8 | 2,906.00 | 4,097.00 | 37.00 | 182.00 | 167.00 | 386.00 | 3,292.00 | 4,483.00 |
| 9 | 3,268.00 | 4,608.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,682.00 | 5,022.00 |
| 10 | 3,631.00 | 5,120.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,045.00 | 5,534.00 |
| 11 | 3,957.00 | 5,595.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,371.00 | 6,009.00 |
| 12 | 4,283.00 | 6,070.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,697.00 | 6,484.00 |
| 13 | 4,510.00 | 6,537.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,924.00 | 6,951.00 |
| 14 | 4,738.00 | 7,005.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,152.00 | 7,419.00 |
| 15 | 4,966.00 | 7,474.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,380.00 | 7,888.00 |
| 16 | 5,194.00 | 7,941.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,608.00 | 8,355.00 |
| 17 | 5,421.00 | 8,409.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,835.00 | 8,823.00 |
| 18 | 5,649.00 | 8,877.00 | 45.00 | 202.00 | 167.00 | 414.00 | 6,063.00 | 9,291.00 |
| <i>Each Add'l Credit Hour</i> | 228.00 | 468.00 | | | | | | |
| Endnotes: Health Service Fee includes health, counseling, dental, testing, and basic health insurance. One time Matriculation Fee: on all new and transfer students - \$250. Qualified tuition and fees do not include student health insurance fees for Tax Relief Act Reporting. Tuition includes the prior year's resource fees: SBA Resource fee, Technology, Student Service, and Fine & Performing Arts | | | | | | | | |

**Portland State University – School of Business
2008-09 Academic Year Tuition and Required Fees – Per Term**

| Credit Hours | School of Business Graduate Tuition Cohort B Incoming Fall 08 Admitted Students | | Fees | | | Total Fees | Total Fees + Tuition Residents | Total Fees + Tuition Non-Residents |
|--|---|---------------|----------|------------|----------------|------------|--------------------------------|------------------------------------|
| | Residents | Non-Residents | Building | Incidental | Health Service | | | |
| 1 | 390.00 | 519.00 | 23.00 | 54.00 | 0.00 | 77.00 | 467.00 | 596.00 |
| 2 | 772.00 | 1,030.00 | 25.00 | 73.00 | 0.00 | 98.00 | 870.00 | 1,128.00 |
| 3 | 1,154.00 | 1,541.00 | 27.00 | 91.00 | 0.00 | 118.00 | 1,272.00 | 1,659.00 |
| 4 | 1,537.00 | 2,053.00 | 29.00 | 109.00 | 0.00 | 138.00 | 1,675.00 | 2,191.00 |
| 5 | 1,919.00 | 2,564.00 | 31.00 | 127.00 | 167.00 | 325.00 | 2,244.00 | 2,889.00 |
| 6 | 2,301.00 | 3,075.00 | 33.00 | 145.00 | 167.00 | 345.00 | 2,646.00 | 3,420.00 |
| 7 | 2,684.00 | 3,586.00 | 35.00 | 163.00 | 167.00 | 365.00 | 3,049.00 | 3,951.00 |
| 8 | 3,066.00 | 4,097.00 | 37.00 | 182.00 | 167.00 | 386.00 | 3,452.00 | 4,483.00 |
| 9 | 3,448.00 | 4,608.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,862.00 | 5,022.00 |
| 10 | 3,831.00 | 5,120.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,245.00 | 5,534.00 |
| 11 | 4,177.00 | 5,595.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,591.00 | 6,009.00 |
| 12 | 4,523.00 | 6,070.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,937.00 | 6,484.00 |
| 13 | 4,770.00 | 6,537.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,184.00 | 6,951.00 |
| 14 | 5,018.00 | 7,005.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,432.00 | 7,419.00 |
| 15 | 5,266.00 | 7,474.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,680.00 | 7,888.00 |
| 16 | 5,514.00 | 7,941.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,928.00 | 8,355.00 |
| 17 | 5,761.00 | 8,409.00 | 45.00 | 202.00 | 167.00 | 414.00 | 6,175.00 | 8,823.00 |
| 18 | 6,009.00 | 8,877.00 | 45.00 | 202.00 | 167.00 | 414.00 | 6,423.00 | 9,291.00 |
| <i>Each Add'l Credit Hour</i> | 248.00 | 468.00 | | | | | | |
| <p>Endnotes: Health Service Fee includes health, counseling, dental, testing, and basic health insurance. One time Matriculation Fee: on all new and transfer students - \$250. Qualified tuition and fees do not include student health insurance fees for Tax Relief Act Reporting. Tuition includes the prior year's resource fees: SBA Resource fee, Technology, Student Service, and Fine & Performing Arts</p> | | | | | | | | |

**Portland State University – College of Engineering and Computer Science
2008-09 Academic Year Tuition and Required Fees – Per Term**

| Credit Hours | MCECS | | Fees | | | Total Fees | Total Fees + Tuition Residents | Total Fees + Tuition Non-Residents |
|--|---------------------------------|---------------|----------|------------|----------------|------------|--------------------------------|------------------------------------|
| | Undergraduate Tuition Residents | Non-Residents | Building | Incidental | Health Service | | | |
| 1 | 140.00 | 422.00 | 23.00 | 44.00 | 0.00 | 67.00 | 207.00 | 489.00 |
| 2 | 280.00 | 844.00 | 25.00 | 58.00 | 0.00 | 83.00 | 363.00 | 927.00 |
| 3 | 420.00 | 1,266.00 | 27.00 | 73.00 | 0.00 | 100.00 | 520.00 | 1,366.00 |
| 4 | 560.00 | 1,688.00 | 29.00 | 87.00 | 0.00 | 116.00 | 676.00 | 1,804.00 |
| 5 | 700.00 | 2,110.00 | 31.00 | 102.00 | 167.00 | 300.00 | 1,000.00 | 2,410.00 |
| 6 | 840.00 | 2,532.00 | 33.00 | 116.00 | 167.00 | 316.00 | 1,156.00 | 2,848.00 |
| 7 | 980.00 | 2,954.00 | 35.00 | 131.00 | 167.00 | 333.00 | 1,313.00 | 3,287.00 |
| 8 | 1,120.00 | 3,376.00 | 37.00 | 145.00 | 167.00 | 349.00 | 1,469.00 | 3,725.00 |
| 9 | 1,260.00 | 3,798.00 | 39.00 | 159.00 | 167.00 | 365.00 | 1,625.00 | 4,163.00 |
| 10 | 1,400.00 | 4,220.00 | 41.00 | 173.00 | 167.00 | 381.00 | 1,781.00 | 4,601.00 |
| 11 | 1,540.00 | 4,642.00 | 43.00 | 188.00 | 167.00 | 398.00 | 1,938.00 | 5,040.00 |
| 12 | 1,680.00 | 5,064.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,094.00 | 5,478.00 |
| 13 | 1,820.00 | 5,486.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,234.00 | 5,900.00 |
| 14 | 1,960.00 | 5,908.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,374.00 | 6,322.00 |
| 15 | 2,100.00 | 6,330.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,514.00 | 6,744.00 |
| 16 | 2,240.00 | 6,752.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,654.00 | 7,166.00 |
| 17 | 2,380.00 | 7,174.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,794.00 | 7,588.00 |
| 18 | 2,520.00 | 7,596.00 | 45.00 | 202.00 | 167.00 | 414.00 | 2,934.00 | 8,010.00 |
| <i>Each Add'l Credit Hour</i> | 140.00 | 422.00 | | | | | | |
| <p>Endnotes: Health Service Fee includes health, counseling, dental, testing, and basic health insurance. One time Matriculation Fee: on all new and transfer students - \$250. Qualified tuition and fees do not include student health insurance fees for Tax Relief Act Reporting. Tuition includes the prior year's resource fees: MCECS Resource fee, Technology, Student Service, College of Liberal Arts & Sciences, and Fine & Performing Arts</p> | | | | | | | | |

**Portland State University – College of Engineering and Computer Science
2008-09 Academic Year Tuition and Required Fees – Per Term**

| Credit Hours | MCECS Graduate Tuition | | Fees | | | Total Fees | Total Fees + Tuition Residents | Total Fees + Tuition Non-Residents |
|---|------------------------|---------------|----------|------------|----------------|------------|--------------------------------|------------------------------------|
| | Residents | Non-Residents | Building | Incidental | Health Service | | | |
| 1 | 322.00 | 478.00 | 23.00 | 54.00 | 0.00 | 77.00 | 399.00 | 555.00 |
| 2 | 635.00 | 948.00 | 25.00 | 73.00 | 0.00 | 98.00 | 733.00 | 1,046.00 |
| 3 | 949.00 | 1,417.00 | 27.00 | 91.00 | 0.00 | 118.00 | 1,067.00 | 1,535.00 |
| 4 | 1,264.00 | 1,888.00 | 29.00 | 109.00 | 0.00 | 138.00 | 1,402.00 | 2,026.00 |
| 5 | 1,577.00 | 2,358.00 | 31.00 | 127.00 | 167.00 | 325.00 | 1,902.00 | 2,683.00 |
| 6 | 1,891.00 | 2,827.00 | 33.00 | 145.00 | 167.00 | 345.00 | 2,236.00 | 3,172.00 |
| 7 | 2,206.00 | 3,298.00 | 35.00 | 163.00 | 167.00 | 365.00 | 2,571.00 | 3,663.00 |
| 8 | 2,519.00 | 3,768.00 | 37.00 | 182.00 | 167.00 | 386.00 | 2,905.00 | 4,154.00 |
| 9 | 2,833.00 | 4,237.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,247.00 | 4,651.00 |
| 10 | 3,147.00 | 4,708.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,561.00 | 5,122.00 |
| 11 | 3,425.00 | 5,142.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,839.00 | 5,556.00 |
| 12 | 3,702.00 | 5,575.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,116.00 | 5,989.00 |
| 13 | 3,881.00 | 6,002.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,295.00 | 6,416.00 |
| 14 | 4,060.00 | 6,428.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,474.00 | 6,842.00 |
| 15 | 4,240.00 | 6,856.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,654.00 | 7,270.00 |
| 16 | 4,419.00 | 7,282.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,833.00 | 7,696.00 |
| 17 | 4,599.00 | 7,709.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,013.00 | 8,123.00 |
| 18 | 4,778.00 | 8,135.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,192.00 | 8,549.00 |
| <i>Each Add'l</i> | | | | | | | | |
| <i>Credit Hour</i> | 179.00 | 426.00 | | | | | | |
| Endnotes: | | | | | | | | |
| Health Service Fee includes health, counseling, dental, testing, and basic health insurance. | | | | | | | | |
| One time Matriculation Fee: on all new and transfer students - \$250. | | | | | | | | |
| Qualified tuition and fees do not include student health insurance fees for Tax Relief Act Reporting. | | | | | | | | |
| Tuition includes the prior year's resource fees: MCECS Resource fee, Technology, Student Service, and Fine & Performing Arts. | | | | | | | | |

**Portland State University – Graduate School of Social Work: Distance Education
2008-09 Academic Year Tuition and Required Fees – Per Term**

| Credit Hours | GSSW: Distance Education Graduate Tuition | | Fees | | | Total Fees | Total Fees + Tuition Residents | Total Fees + Tuition Non-Residents |
|--|---|---------------|----------|------------|----------------|------------|--------------------------------|------------------------------------|
| | Residents | Non-Residents | Building | Incidental | Health Service | | | |
| 1 | 342.00 | 498.00 | 23.00 | 54.00 | 0.00 | 77.00 | 419.00 | 575.00 |
| 2 | 675.00 | 987.00 | 25.00 | 73.00 | 0.00 | 98.00 | 773.00 | 1,085.00 |
| 3 | 1,008.00 | 1,476.00 | 27.00 | 91.00 | 0.00 | 118.00 | 1,126.00 | 1,594.00 |
| 4 | 1,342.00 | 1,967.00 | 29.00 | 109.00 | 0.00 | 138.00 | 1,480.00 | 2,105.00 |
| 5 | 1,676.00 | 2,456.00 | 31.00 | 127.00 | 167.00 | 325.00 | 2,001.00 | 2,781.00 |
| 6 | 2,009.00 | 2,946.00 | 33.00 | 145.00 | 167.00 | 345.00 | 2,354.00 | 3,291.00 |
| 7 | 2,343.00 | 3,436.00 | 35.00 | 163.00 | 167.00 | 365.00 | 2,708.00 | 3,801.00 |
| 8 | 2,676.00 | 3,925.00 | 37.00 | 182.00 | 167.00 | 386.00 | 3,062.00 | 4,311.00 |
| 9 | 3,010.00 | 4,415.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,424.00 | 4,829.00 |
| 10 | 3,344.00 | 4,905.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,758.00 | 5,319.00 |
| 11 | 3,677.00 | 5,395.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,091.00 | 5,809.00 |
| 12 | 4,010.00 | 5,884.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,424.00 | 6,298.00 |
| 13 | 4,245.00 | 6,366.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,659.00 | 6,780.00 |
| 14 | 4,480.00 | 6,848.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,894.00 | 7,262.00 |
| 15 | 4,716.00 | 7,331.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,130.00 | 7,745.00 |
| 16 | 4,951.00 | 7,814.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,365.00 | 8,228.00 |
| 17 | 5,186.00 | 8,296.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,600.00 | 8,710.00 |
| 18 | 5,421.00 | 8,778.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,835.00 | 9,192.00 |
| <i>Each Add'l Credit Hour</i> | 235.00 | 482.00 | | | | | | |
| <p>Endnotes: Health Service Fee includes health, counseling, dental, testing, and basic health insurance. One time Matriculation Fee: on all new and transfer students - \$250. Qualified tuition and fees do not include student health insurance fees for Tax Relief Act Reporting. Tuition includes the prior year's resource fees: GSSW Resource fee, Technology, Student Service, and Fine & Performing Arts.</p> | | | | | | | | |

**Portland State University – College of Liberal Arts & Science: Speech and Hearing Science Masters Program
2008-09 Academic Year Tuition and Required Fees – Per Term**

| Credit Hours | Speech & Hearing Graduate Tuition | | Fees | | | Total Fees | Total Fees + Tuition Residents | Total Fees + Tuition Non-Residents |
|--|-----------------------------------|---------------|----------|------------|----------------|------------|--------------------------------|------------------------------------|
| | Residents | Non-Residents | Building | Incidental | Health Service | | | |
| 1 | 311.00 | 467.00 | 23.00 | 54.00 | 0.00 | 77.00 | 388.00 | 544.00 |
| 2 | 614.00 | 927.00 | 25.00 | 73.00 | 0.00 | 98.00 | 712.00 | 1,025.00 |
| 3 | 918.00 | 1,386.00 | 27.00 | 91.00 | 0.00 | 118.00 | 1,036.00 | 1,504.00 |
| 4 | 1,222.00 | 1,846.00 | 29.00 | 109.00 | 0.00 | 138.00 | 1,360.00 | 1,984.00 |
| 5 | 1,525.00 | 2,305.00 | 31.00 | 127.00 | 167.00 | 325.00 | 1,850.00 | 2,630.00 |
| 6 | 1,828.00 | 2,765.00 | 33.00 | 145.00 | 167.00 | 345.00 | 2,173.00 | 3,110.00 |
| 7 | 2,132.00 | 3,225.00 | 35.00 | 163.00 | 167.00 | 365.00 | 2,497.00 | 3,590.00 |
| 8 | 2,435.00 | 3,684.00 | 37.00 | 182.00 | 167.00 | 386.00 | 2,821.00 | 4,070.00 |
| 9 | 2,738.00 | 4,143.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,152.00 | 4,557.00 |
| 10 | 3,042.00 | 4,604.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,456.00 | 5,018.00 |
| 11 | 3,345.00 | 5,063.00 | 45.00 | 202.00 | 167.00 | 414.00 | 3,759.00 | 5,477.00 |
| 12 | 3,648.00 | 5,522.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,062.00 | 5,936.00 |
| 13 | 3,853.00 | 5,974.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,267.00 | 6,388.00 |
| 14 | 4,058.00 | 6,426.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,472.00 | 6,840.00 |
| 15 | 4,264.00 | 6,879.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,678.00 | 7,293.00 |
| 16 | 4,468.00 | 7,331.00 | 45.00 | 202.00 | 167.00 | 414.00 | 4,882.00 | 7,745.00 |
| 17 | 4,673.00 | 7,783.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,087.00 | 8,197.00 |
| 18 | 4,878.00 | 8,235.00 | 45.00 | 202.00 | 167.00 | 414.00 | 5,292.00 | 8,649.00 |
| <i>Each Add'l Credit Hour</i> | 205.00 | 452.00 | | | | | | |
| Endnotes: Health Service Fee includes health, counseling, dental, testing, and basic health insurance. One time Matriculation Fee: on all new and transfer students - \$250. Qualified tuition and fees do not include student health insurance fees for Tax Relief Act Reporting. Tuition includes the prior year's resource fees: SPH Grad Resource fee, Technology, Student Service, and Fine & Performing Arts | | | | | | | | |

**Portland State University – Room and Board Rates
2008-09 Academic Year**

Contract Period Room Rates

| HISTORIC HOUSING - apartment style cost per term, by the unit | | Includes |
|--|----------|--|
| Blackstone Sleepers | \$1,900 | Utilities, Telephone, Internet |
| Blackstone Studios | \$1,940 | Utilities, Telephone, Internet |
| Blackstone 1 Bedroom | \$2,670 | Utilities, Telephone, Internet |
| Blackstone 2 Bedroom | \$3,380 | Utilities, Telephone, Internet |
| King Albert studios | \$1,995 | Utilities, Telephone, Internet |
| Montgomery Hall | \$1,420 | Utilities, Telephone, Internet |
| Parkway Sleepers | \$1,280 | Utilities, Telephone, Internet |
| Parkway Studios | \$1,920 | Utilities, Telephone, Internet |
| Parkway 1 Bedroom | \$2,890 | Utilities, Telephone, Internet |
| Parkway 2 Bedroom | \$3,300 | Utilities, Telephone, Internet |
| St. Helens Studio | \$1,990 | Utilities, Telephone, Internet |
| St. Helens 1 Bedroom | \$2,610 | Utilities, Telephone, Internet |
| Stratford Studios | \$1,960 | Utilities, Telephone, Internet |
| Stratford 1 Bedroom | \$2,530 | Utilities, Telephone, Internet |
| TRADITIONAL RESIDENCE HALL, cost per term by the bed | | |
| Broadway Single | \$2,185 | Utilities, Cable, Telephone, Internet |
| Broadway Double | \$1,410 | Utilities, Cable, Telephone, Internet |
| Epler Single | \$2,185 | Utilities, Cable, Telephone, Internet |
| Epler Double | \$1,410 | Utilities, Cable, Telephone, Internet |
| Ondine Single | \$1,735 | Utilities, Cable, Telephone, Internet, Furnished |
| Ondine Double | \$1,125 | Utilities, Cable, Telephone, Internet, Furnished |
| West Hall Single | \$2,570 | Utilities, Cable, Telephone, Internet |
| West Hall Double | \$1,545 | Utilities, Cable, Telephone, Internet |
| West Hall Triple | \$1,225 | Utilities, Cable, Telephone, Internet |
| University Place Single | \$2,185 | Hotel Accommodations |
| University Place Double | \$1,410 | Hotel Accommodations |
| LEARNING COMMUNITIES, cost per academic year, by the bed | | |
| Broadway FYE Double | \$11,283 | Utilities, Cable, Telephone, Internet, Furnished w/Board |
| Broadway FYE Single | \$8,598 | Utilities, Cable, Telephone, Internet, Furnished w/Board |
| Epler Global - Single | \$7,530 | Utilities, Cable, Telephone, Internet, Furnished |
| Epler Global - Double | \$4,980 | Utilities, Cable, Telephone, Internet, Furnished |
| Ondine FYE Single | \$9,633 | Utilities, Cable, Telephone, Internet, Furnished w/Board |
| Ondine FYE Double | \$7,443 | Utilities, Cable, Telephone, Internet, Furnished w/Board |

"Utilities" Definition: Water, Sewer, Trash, Electric

"Utilities+" Definition: Standard utilities internet & phone

PSU Rate differentials based on square footage

Comparison of the Cost of Attendance

| | <u>PSU</u> | <u>OSU</u> | <u>UO</u> |
|------------------------------|------------|------------|-----------|
| Residential Undergraduate | \$ 20,019 | \$ 18,309 | \$ 18,228 |
| Nonresidential Undergraduate | \$ 31,827 | \$ 31,050 | \$ 31,638 |
| Residential Graduate | \$ 25,458 | \$ 23,148 | \$ 23,886 |
| Nonresidential Graduate | \$ 31,431 | \$ 29,031 | \$ 28,908 |

Per estimates from Financial Aid Office of each institution.



Portland State
UNIVERSITY