

Approach to 2007-2009 Budget Allocation and the Proposed Fiscal Year 2007-08 Operating Budget Allocations

The proposed approach for the allocation of the Oregon University System 2007-2009 budget and the proposed OUS 2007-08 Annual Operating, Debt Service, and Capital Repair and Construction Budgets are summarized in this report for Board consideration and approval. Following the discussion of the principles and processes used to guide the allocation of the 2007-2009 General Fund to the campuses, you will find a 2007-08 budget that is proposed for Board adoption.

2007-2009 Distribution of State General Fund:

The proposed allocation of the 2007-2009 General Fund budgets to the seven campuses and the Chancellor's Office have been made in accordance with Legislative directives, Board policies, and agreed upon principles and processes as expressed in the following guiding principles:

Guiding Principles:

1. Compliance with the OUS Board's expectations, budget request justifications and progress toward Board's priorities;
2. Compliance with Legislative expectations and representations;
3. Equitable basis of distributing General Fund support among campuses;
4. Creation of incentives to serve added Oregon students;
5. Creation of incentives to improve retention, increase graduates, and improve student success;
6. Begin to renormalize the Resource Allocation Model (RAM) to comport with the following budget note by 2009-2011:

“The Subcommittee understands that beginning in the 2009-2011 biennium, the Department will distribute General Fund appropriated for Undergraduate and Graduate Cell funding in the Resource Allocation Model on the basis of actual fundable student FTE [full time equivalent] counts for the fiscal year of the distribution. This may include adjustments designed to settle up fiscal year allocations once final fundable student FTE counts are known” (Senate Bill 5515 OUS Legislative Operating Budget); and

7. Phase all campuses to a funding level as determined by the RAM over next four years. Note: this will depend upon adequate funding from the Legislature in 2009-2011.

The recommended annual distributions of state General Fund through the OUS Resource Allocation Model (RAM) are developed to comply with Senate Bill 5515, the primary operating budget bill for OUS passed by the 2007 Legislative Assembly. Due to past fiscal pressures, the fundable student FTE used in the RAM was frozen at 2002-03 levels for undergraduate funding and 2001-02 for most graduate programs. As noted

above, the 2007 Legislative Assembly instructed OUS to “renormalize” the RAM by distributing General Fund through the RAM on the basis of actual fundable student FTE counts by the 2009-2011 biennium. The impacts of this directive are twofold: 1) campuses that have experienced enrollment growth and/or enrollment shifts from “low” to “high” cost programs since the freeze was implemented will receive larger allocations; and 2) campuses that have experienced enrollment declines and/or enrollment shifts from “high” cost to “low” cost programs since the freeze was implemented will receive lesser allocations. Thus, as we begin this transition it is important to recognize the differential impacts that this directive will have on our respective campuses.

Because of these differential impacts, campuses will need to take compensating action to adapt to new funding levels, and because there is insufficient funding to make this transition to a fully renormalized RAM in one step, this proposed budget begins the process to phase in funding for all fundable FTEs in two steps: the first in 2007-2009 and the second in 2009-2011. Taking the second step will be dependent upon sufficient state General Fund being provided to OUS in the 2009-2011 Legislative Session.

The enrollment growth policy package of \$20.6 million received in 2007-2009 was not sufficient to completely renormalize the RAM in one biennium. As a result, OUS committed to allocating \$10.3 million to past growth/changes and splitting the remainder of the policy package appropriation between increasing the cell values for all students/campuses and funding the projected 2007-2009 fundable enrollment growth. The phase-in calculations will be based on 50 percent of the actual values for both the unfunded growth/changes in fundable students between the year of the freeze and 2006-07 actual enrollment and the projected 2007-2009 fundable enrollments.

Funding for several targeted programs were also based upon enrollments, which were frozen at 2002-03 levels or rates that have not been adjusted in recent years. It is proposed that the algorithms to calculate these adjustments will also be phased in using a two biennia or 50 percent factor in each biennium assuming that there is sufficient funding provided in 2009-2011 to do so. In addition, it is proposed that the Vet Med phase-in subsidy will be phased out as funded enrollments and cell funding for veterinary medicine increases to replace this funding that was provided to assist OSU in implementing a four-year Vet Med program during the years RAM funding was frozen.

Proposed Enrollment Driven General Fund Allocation Process:

1. Determine the enrollment funding for each campus by segmenting enrollment into three discrete segments:
 - 2007-2009 enrollment floor based on 2005-2007 allocations, plus 2007-2009 Essential Budget Level (EBL) adjustments;
 - Enrollment changes from 2002-03 to 2006-07; and
 - Projected enrollment changes from 2006-07 to 2007-2009.

- a. To determine the 2007-2009 enrollment floor, we first add the 2005-2007 enrollment funding of \$422.1 million to the:
 - i. Tuition buydown distribution, \$17.25 million;
 - ii. Faculty recruitment and retention funding, \$.8 million;
 - iii. 2005-2007 compensation increase funding, \$25.0 million; and
 - iv. EBL adjustments, \$18.0 million.
 - v. The outcome of this calculation yields \$483.2 million as the 2007-2009 enrollment funding floor.
- b. To determine the enrollment changes from 2002-03 to 2006-07, we first derive 2007-2009 cell values using the 2007-2009 enrollment floor (as determined in 1.a. above) plus the savings from the Vet Med phase-in (\$3.3 million) and, the additional cell funding to improve retention, reduced time to degree, and improve graduation rates as discussed below (\$4.0 million). Then we multiply this derived 2007-2009 cell value by the fundable 2006-07 enrollment to determine the amount of the funding earned by each campus as a result of the change in fundable enrollment from 2002-03 to 2006-07. As this amount is more than we have available for RAM renormalization, we will need to phase this over two biennia; thus we multiply the derived adjustments, both positive and negative, by 50 percent.
- c. In order to improve the success of Oregon and Oregonians, more Oregonians must earn baccalaureate degrees. Universities will receive funding in 2007-2009 to improve retention of freshmen to the sophomore year, to reduce the time required for students to complete baccalaureate degrees, and to increase the percentage of freshmen who attain such degrees within four and six years. To that end, a portion of the funding provided for enrollment (\$4.0 million) and a portion of the funding provided for regional campuses (\$3.5 million – see 2.c.ii. below) must be used for efforts designed by campuses to attain these ends. Release of these funds will be contingent upon agreement with the Chancellor's Office upon a plan to achieve higher retention and graduation rates, with quantified performance measures showing current performance and goals for improvement in each of the next six years. Our purpose in establishing this funding mechanism for 2007-2009 is to provide the resources and incentives for campuses to develop and begin implementing plans that achieve improved retention and graduation rates. In future biennia, it is our intention to direct this funding to those campuses that show measurable improvement in retention and graduation.
- d. Using the same 2007-2009 cell valuations as determined in 1.b. above, distribute \$5.3 million to fund projected 2007-2009 enrollment growth.
 - i. For campuses, growth in 2007-2009 is funded at 50 percent, subject to the settle-up process as described below.
 - ii. For campuses that are projected to have enrollment reductions in 2007-2009 (EOU and OIT), no negative adjustments will be made

- in 2007-2009, however, adjustments will need to be made in 2009-2011, based on actual enrollments, in order to fully renormalize the RAM as directed by the aforementioned budget note.
- iii. These allocations will be subject to a settle-up process at the end of each year, thus we are creating an enrollment reserve of \$423,000 in the event that fundable enrollments exceed projections. However, we will not be able to allocate any funding for enrollment above the level of this reserve.
- e. Total campus enrollment funding is determined by adding the floor amount determined in 1.a. above to the following:
 - i. The campuses' share of the 50 percent phased 2002-03 to 2006-07 enrollment adjustments (as discussed in 1.b. above);
 - ii. The allocation to improve retention, graduation, and time to degree (1.c. above); and
 - iii. The 2007-2009 enrollment growth funding funded at 50 percent, if any (1.d. above).
 - f. As noted above, enrollment-driven targeted programs also need to be adjusted in accordance with current enrollment distributions. Given that the Legislative funding provided for RAM renormalization in 2007-2009 will only be sufficient to fund 50 percent of the change in fundable enrollments from 2002-03 to 2006-07, all adjustments will be made at this 50 percent rate, with the remaining 50 percent adjustment to occur next biennium subject to adequate Legislative funding to do so.
 - i. Small school support – inflate rate per FTE by 10.29 percent (for four years of no change) and multiply this amount by 7,500 FTE less projected 2007-2009 FTE enrollments and subtract 50 percent of this delta due to phasing;
 - ii. Engineering technology and engineering graduate supplements – inflate rate by 10.29 percent and multiply times projected 2007-2009 enrollments, less 50 percent due to phasing;
 - iii. Collaborative Nursing – inflate rate by 10.29 percent and multiply by 2006-07 actual enrollments, less 50 percent for phasing.
 - g. As earlier noted, OSU received Vet Med program phase-in funding when they expanded this program during the period of the enrollment freeze (2003-2005). Thus, as more of their currently unfunded “fundable” enrollments are funded, this phase-in funding needs to be phased out on a proportional basis. This distribution assumes that Vet Med program phase-in funding is phased out at the same rate that previously unfunded “fundable” enrollments are phased in (funded); or 50 percent - (see 1.b. above);

Enrollment Projections:

OUS expects FTE enrollment to increase by an average of approximately 2.3 percent in 2007-2009 for a total FTE enrolment of 72,952 (see Tables 1 & 2). Systemwide and campus enrollment projections are summarized in the following tables. More detail regarding enrollment will be reported in the annual enrollment report at the November 2007 Board meeting.

Table 1
Total FTE Enrollment for 2007-2009
By Institution

	2002-03 and Grad Cap	2006-07	2008-09 Projected	% Change 2006-07 and 2008-09	2008-09 % Change from 2002-03 and Cap
EOU	2,640	2,460	2,252	-8.5%	-14.7%
OIT	2,463	2,319	2,334	0.6%	-5.2%
OSU	18,435	18,581	19,217	3.4%	4.2%
OSU-Cascades	172	293	311	6.1%	80.8%
PSU	17,491	18,927	19,657	3.9%	12.4%
SOU	4,648	4,174	4,232	1.4%	-9.0%
UO	20,334	20,421	20,776	1.7%	2.2%
WOU	4,497	4,152	4,173	0.5%	-7.2%
Total	70,681	71,327	72,952	2.3%	3.2%

Table 2
Total FTE Enrollment for 2007-2009
By Student Level

	2002-03 and Grad Cap	2006-07	2008-09 Projected	% Change 2006-07 and 2008-09	2008-09 % Change from 2002-03 and Cap
UG	56,130	56,697	57,946	2.2%	3.2%
Master	10,309	9,406	9,669	2.8%	-6.2%
Doctoral	3,542	3,793	3,898	2.8%	10.1%
Pharmacy	298	481	447	-7.1%	50.0%
Vet Med	102	320	343	7.2%	236.3%
Law	300	630	649	3.0%	116.3%
Total	70,681	71,327	72,952	2.3%	3.2%

Targeted Program Funding:

2. Targeted programs are proposed for adjustment necessary to comport with the approved budget, including adding new targeted programs for discrete Legislative decisions:
 - a. All targeted programs are inflated in accordance with EBL funding;
 - b. Programs that have been phased out are eliminated:
 - i. Fee remission equity;
 - ii. WUE funding.
 - c. Regional support funding is distributed based on;

- i. Funding to implement Board-approved retrenchment plans (\$2.0 million). This will be one-time, non-recurring funding that will be reallocated by the Board in 2009-2011;
 - ii. Funding to improve retention, graduation, and student success (\$3.5 million). Again, this will be subject to receipt and approval of campus proposals to improve in these areas (also see 1.c. above); and
 - iii. Funding to underpin campus finances (\$3.5 million). This funding must be used to fund a mutually agreed-upon plan to reach financial sustainability.
- d. ETIC base funding is redistributed as directed by the ETIC Board and the \$15 million of new funding is allocated as directed by the ETIC Board.
- e. Campus public service programs are adjusted for EBL changes and \$188,000 for LERC per Legislative directive;
- f. Dispute resolution is adjusted to reflect added funding due to phase in and agreed upon campus distribution changes;
- g. Natural Resources is adjusted by EBL and the Legislative supplement;
- h. Oregon Solutions is adjusted for EBL and new investments;
- i. Climate Center is adjusted in accordance with Legislative budget;
- j. Leadership Institute is adjusted in accordance with Legislative budget.
- k. Health professions is adjusted per the approved policy package proposal.
- l. Rural access is adjusted based on the approved policy package (100 percent to EOU);
- m. Funding is allocated to WOU to fund debt service on DPSST bonds as agreed;
- n. Vet Diagnostic Lab is adjusted in accordance with Legislative intent;
- o. Statewide Public Service (SWPS) budgets are adjusted for EBL changes and for new investments as specified by the Legislature;
- p. Chancellor's Office funding is adjusted by EBL and to provide support for Board initiatives;
- q. Southwest Oregon University Center, 5th Site, OCATE, and OWEN funding are adjusted for EBL changes and are re-categorized as necessary from a Systemwide program to programs that OUS has transitioned to the campuses;
- r. Systemwide expenses/programs are adjusted to comport with state assessments, etc.;
- s. IDTS funding is adjusted to comport with the newly allocated amounts, including the approved carry-forward from last biennium.
- t. Utilities funding is distributed based on 2006-07 utility (electricity and natural gas) expenses. Note: this funding will be rolled into the enrollment driven cell values in future biennia;

- u. Faculty salary funding distributed based on 2006-07 faculty salaries in Education and General Funds and instruction, research, and public service program areas. This funding is intended to assist campuses in gaining position in relation to peer faculty salaries. This funding must be used only to improve faculty compensation for faculty (excluding those with the rank of dean or above) involved in and funded from, teaching, research, or public service activities and budgets. Note: this funding will be rolled into the enrollment-driven cell values in future biennia;
- v. Student:faculty ratio funding is distributed based on each campus' relative distance to its peers. SOU and OIT are not eligible due to their ratios being less than peers in 2006-07. This funding is intended to allow OUS to hire additional full-time faculty positions at the institutions who participate in this allocation, thereby lowering their student:faculty ratios. Note: this funding will be rolled into the enrollment-driven cell values in future biennia.

Table 3 compares the proposed 2007-2009 budget to the 2005-2007 budget.

Table 3
Total Budget 2005-2007 vs. 2007-2009
General Fund

	2005-2007	2007-2009 *	% Change
EOU	\$ 27,754,791	\$ 33,257,814	19.8%
OIT	33,312,947	41,433,760	24.4%
OSU – Corvallis	172,794,744	206,456,039	19.5%
OSU – Cascades	6,866,682	8,900,620	29.6%
PSU	127,406,412	150,383,503	18.0%
SOU	31,537,970	36,469,567	15.6%
UO	133,270,307	149,781,424	12.4%
WOU	34,035,945	38,307,239	12.5%
CO	13,948,043	15,734,418	12.8%
Industry Affairs/OMI/ETIC/OCKED	6,846,714	7,924,998	15.7%
Systemwide Expenses	4,597,726	4,058,510	-11.7%
Education and General Program	592,372,281	692,707,892	16.9%
Agricultural Experiment Station	54,668,605	60,022,981	9.8%
Extension Service	39,412,724	43,384,123	10.1%
Forest Research Laboratory	5,536,652	6,613,937	19.5%
Statewide Public Services	99,617,981	110,021,041	10.4%
Total Operating Budget	691,990,262	802,728,933	16.0%
Debt Service Budget	30,297,888	39,384,932	30.0%
Capital repair /Construction	14,796,329	28,327,500	91.4%
Total Budget	\$ 737,084,479	\$ 870,441,365	18.1%

* 2007-2009 does not include an OUS allocation from the statewide salary pool that will be released later this biennium.

Capital Repair:

Capital repair funding increased from \$23.6 million in 2005-2007 to \$50 million in 2007-2009. The 2007-2009 proposed campus allocations are based on a formula using 50 percent based on each campus' proportion of square footage of Education and General space and 50 percent based on each campus' proportion of the current deferred maintenance backlog. Table 4 presents the proposed allocation and contrasts this proposal to the allocations from 2005-2007.

Table 4
Capital Repair Budget

	2005-2007 Allocation	2007-2009 Proposed Allocation
EOU	\$ 820,000	\$ 1,269,363
OIT	960,000	1,995,803
OSU	7,690,000	17,166,631
PSU	3,922,500	10,648,948
SOU	1,230,000	2,170,551
UO	6,460,000	12,720,256
WOU	1,350,000	2,028,448
	22,432,500	48,000,000
System Reserve	1,160,158	2,000,000
Total	\$ 23,592,658	\$ 50,000,000

Proposed 2007-08 Budgets:

Using the principles and processes as outlined above, Table 5 presents the proposed 2007-08 OUS Budgets by Campus. In addition, the proposed 2007-08 RAM allocations by campus are presented in Appendix A. A description of all funding sources follows this presentation.

Table 5
Proposed 2007-08 OUS Budgets by Campus – All Sources

	General Fund	Other Funds Limited	Lottery Funds Limited	Non-Limited Other Funds	2007-08 Total All Funds
Education and General Program					
EOU	16,696,586	13,432,270	427,144	13,438,828	43,994,828
OIT	21,237,443	13,148,540	427,144	16,551,555	51,364,682
OSU-Corvallis	100,329,788	165,242,193	1,267,998	347,296,037	614,136,016
OSU-Cascades	4,340,394	1,591,025	-	-	5,931,419
PSU	73,023,230	141,926,246	1,033,731	129,851,134	345,834,341
SOU	18,407,901	23,418,494	427,144	58,334,290	100,587,829
UO	72,629,354	196,231,492	1,320,343	351,731,004	621,912,193
WOU	18,684,769	23,805,707	537,684	56,242,381	99,270,541
CO	7,709,865	2,703,000	-	3,582,265	13,995,130
Other *	3,924,649	-	-	-	3,924,649
Systemwide Expenses	1,988,670	-	-	-	1,988,670
Total Education & General Program	\$38,972,649	\$581,498,967	\$5,441,188	\$977,027,494	\$1,902,940,298
Statewide Public Services:					
Agricultural Experiment Station	29,335,748	6,955,654	-	30,496,696	66,788,098
Extension Service	21,183,960	12,064,379	-	3,458,230	36,706,569
Forest Research Laboratory	3,226,729	4,258,524	-	11,764,061	19,249,314
Total Statewide Public Services	\$53,746,437	\$23,278,557	-	\$45,718,987	\$122,743,981
2007-08 Total Operating Budget	392,719,086	604,777,524	5,441,188	1,022,746,481	2,025,684,279
Debt Service	17,836,980	-	3,878,615	69,560,114	91,275,709
Capital Repair/Construction	28,327,500	533,014,978	-	-	561,342,478
2007-08 Total Budget	\$438,883,566	\$1,137,792,502	\$9,319,803	\$1,092,306,595	\$2,678,302,466

* Industry Affairs/OMI/ETIC/OCLED/IDTS/Enrollment Growth

Note: Lottery funding is provided for graduate scholarship support and athletics in the operating budget and debt service in the Debt Service budget. The Other Funds Limited (OFL) allocation for each campus equals the projected OFL revenue.

Revenue Sources:

The OUS Operating Budget is comprised of four sources of revenue. Descriptions and relevant information related to these revenue sources follow below. Table 6 contains a comparison of the proposed 2007-08 budget to the 2006-07 budget.

State General Funds:

State General Funds are appropriated to OUS biennially by the Legislature. The distribution of these funds to the campuses is developed in compliance with Legislative Budget Notes and Board policy. Funds are allocated through the OUS RAM per the description above

Please note that as a general rule, General Fund is distributed 49 percent in the first year of the biennium and 51 percent in the second year. However, some elements, such as enrollment funding, are based on projected enrollments and faculty salary increases and are allocated on a one-third in year one and two-thirds in year two. The 2007-08 operating budget will be adjusted when there is an appropriation from the salary pool.

Other Funds Limited:

Other Funds Limited revenue for the operating budget is comprised principally of estimated campus tuition and fees calculated on the basis of enrollment projections and the tuition and fees published in the 2007-08 Academic Year Fee Book. Indirect cost recovery on sponsored research, as well as lesser amounts of other miscellaneous forms of income, comprise the remaining Other Funds Limited revenue. The projected increase of 6 percent over the 2006-07 operating budget is driven by increases in tuition plus projected enrollment growth.

Lottery Funds:

Lottery Funds are comprised of net Lottery proceeds distributed from the Economic Development Fund. In prior biennia, Lottery Funds were provided from the sale of the Sports Action Lottery game. Beginning in this biennium, OUS will receive 1 percent of the net proceeds of the Oregon Lottery. These funds are distributed to campuses according to Board policy adopted in November 2006, with 12 percent allocated for graduate scholarships and 88 percent allocated for support of intercollegiate athletics. The anticipated proceeds from the Lottery, estimated at \$12.7 million less a \$4.9 million General Fund reduction, are expected to significantly exceed the 2005-2007 proceeds of \$3.6 million from the defunct Sports Action Lottery. The General Fund reduction was offset against the institutional EBL increases.

Due to the shift in funding from Sports Action to the Oregon Lottery and timing of the distributions, OUS will only receive three-sevenths of the biennial total in 2007-08 and will see an additional increase in 2008-09 when allocated four-sevenths of the total.

Other Funds Nonlimited:

Other Funds Nonlimited revenue estimates include sponsored programs; gifts, grants, and contracts; designated operations (e.g., community workshops and other self-sustaining public service and education activities); and auxiliary activities such as student housing, service, parking, athletics, and incidental fee activities. Expenditure of these funds is not limited by the Legislature.

The increase in the Other Funds Nonlimited budget by an inflationary factor was more than offset by the accounting change removing FFELP revenue from the Income Statement; therefore, real expenditures as opposed to the budget are expected to increase rather than decrease as depicted in Table 6 below.

Debt Service and Capital Budgets:

The debt service budget is funded from General Fund and Lottery appropriations, as well as nonlimited auxiliary operations. The increase in the 2007-08 budget is related to

Article XI-G bond sales occurring at the end of fiscal year 2007 and Lottery bond sales scheduled in the current biennium, as well as Article XI-F bond sales throughout the biennium.

The Capital Repair and Construction budget includes \$28 million in General Fund for construction and deferred maintenance projects and an additional \$533 million in Other Funds Limited allocation from the state. The details of the capital budget were presented to the Board at the July meeting.

Comparison of 2007-08 proposed budget to the 2006-07 budget:

Table 6
Funding Changes 2006-07 VS. 2007-08

Fund Source	2006-07	2007-08	% Change
Operating Budget			
General Fund	353,983,409	\$ 392,719,086	11%
Other Funds Limited	567,972,905	604,777,524	6%
Lottery Fund	2,839,563	5,441,188	92%
Other Funds Nonlimited	1,128,969,305	1,022,746,481	-9%
Total Operating Funds	2,053,765,182	2,025,684,279	-1%
Debt Service Budget			
General Fund	16,382,107	17,836,980	9%
Lottery	2,839,563	3,878,615	37%
Other Funds Nonlimited	50,286,418	69,560,114	38%
Total Debt Service	69,508,088	91,275,709	31%
Capital Budget			
General Fund	-	28,327,500	Na
Other Funds Limited	-	533,014,978	Na
Total Capital Budget	-	561,342,478	Na
Total	\$2,123,273,270	\$2,678,302,466	26%

* Capital is historically reflected in the first year of the biennium. Therefore, the 2005-2007 Capital Budget was reflected in 2005-06 with nothing in 2006-07.

Staff Recommendation to the Board:

The staff recommends that the Board:

1. Approve the proposed guiding principles and process used to determine the 2007-2009 budget allocation as described in this docket, including the lifting of the enrollment freeze to begin phasing in use of the current enrollments for allocating the budget through the RAM; and
2. Approve the 2007-08 Annual Operating Budget, as described in this docket, and delegate authority to the Chancellor or his designee to make adjustments to the OUS Annual Operating Budget for 2007-08, as is necessary. Salary allocations

authorized by the Legislative Emergency Board or Legislative Assembly will be brought to the Board for review and approval after they are authorized.

(Board action required.)

Appendix A
2007-08 RAM Allocation (General Fund) by Campus

	EOU	OIT	OSU	OSU-CC	PSU	SOU	UO	WOU	Campuses	CO	ESG	AES	ES	FRL	OUS
1 Undergraduate Funding	\$ 8,127,713	\$ 9,377,502	\$ 46,035,147	\$ 733,151	\$ 4,231,927	\$ 11,002,369	\$ 41,722,484	\$ 12,691,185	\$ 172,003,478	\$ 207,612	\$ 172,211,090				\$ 172,211,090
2 Graduate Funding	1,001,019	8,925	28,632,825	135,822	20,068,048	1,898,478	22,107,010	1,501,878	75,344,005		75,344,005				75,344,005
3 Enrollment Funding	\$ 9,128,732	\$ 9,386,427	\$ 74,667,972	\$ 868,973	\$ 62,371,975	\$ 12,900,847	\$ 63,829,494	\$ 14,193,063	\$ 247,347,483	\$ 207,612	\$ 247,555,095				\$ 247,555,095
4 Targeted Programs															
5 Regional Support - New Policy Package	1,000,000	-	0	0	0	1,000,000	0	0	2,000,000	0	2,000,000				2,000,000
6 Retrenchment	367,500	367,500	0	245,000	0	367,500	0	367,500	1,715,000	0	1,715,000				1,715,000
7 Underpinning	367,500	367,500	0	245,000	0	367,500	0	367,500	1,715,000	0	1,715,000				1,715,000
8 Small School Funding															
9 Statewide Access	0	895,117	0	0	0	0	0	0	895,117	0	895,117				895,117
10 Small School Support Adjustment	3,370,876	3,476,438	0	2,961,477	0	2,077,460	2,184,478	14,070,729	14,070,729	0	14,070,729				14,070,729
11 Regional Access	914,442	383,439	0	0	0	295,125	0	98,378	1,701,444	0	1,701,444				1,701,444
12 Collaborative OUS Nursing Program	21,380	11,912	0	0	0	34,186	0	0	67,478	0	67,478				67,478
13 Engineering															
14 Industry Affairs/OMI	0	-	0	0	0	0	0	0	0	891,971	891,971				891,971
15 ETIC Allocations	225,000	700,000	9,741,877	0	3,797,718	265,000	1,465,405	375,000	16,570,000	2,070,000	18,640,000				18,640,000
16 Engineering Technology Undergraduate	0	1,808,502	0	0	0	0	0	0	1,808,502	0	1,808,502				1,808,502
17 Engineering Graduate	0	-	1,469,348	0	665,026	0	0	0	2,134,374	0	2,134,374				2,134,374
18 Research															
19 4% of Sponsored Research	46,392	17,673	2,269,482	0	376,280	35,346	1,117,059	133,282	3,995,494	0	3,995,494				3,995,494
20 3%/2% of Faculty Salaries - Research	41,771	69,619	634,305	0	546,121	99,013	743,375	72,714	2,206,918	0	2,206,918				2,206,918
21 Signature Research/OCKED	0	-	241,882	0	25,461	0	241,882	0	509,225	50,936	560,161				560,161
22 Institutes/Programs															
23 Campus Public Service Programs	239,274	-	1,010,278	0	847,033	106,698	897,208	1,643	3,102,134	0	3,102,134				3,102,134
24 Dispute Resolution	0	-	0	0	388,838	0	722,127	0	1,110,965	0	1,110,965				1,110,965
25 Natural Resource Institute	0	-	225,241	0	0	0	0	0	225,241	0	225,241				225,241
26 Oregon Solutions	0	-	0	0	1,274,000	0	0	0	1,274,000	0	1,274,000				1,274,000
27 Climate Center	0	-	88,200	0	0	0	0	0	88,200	0	88,200				88,200
28 Leadership Institute	0	-	0	0	73,500	0	0	0	73,500	0	73,500				73,500
29 Health Professions Programs	262,000	3,516,000	0	0	0	388,000	0	362,800	4,528,800	0	4,528,800				4,528,800
30 Rural Access	284,200	-	0	0	0	0	0	0	284,200	0	284,200				284,200
31 Vet. Med. Program Phase-in	0	-	1,614,138	0	0	0	0	0	1,614,138	0	1,614,138				1,614,138
32 DPSST Debt Service	0	-	0	0	0	0	0	0	85,000	0	85,000				85,000
33 Veterinary Diagnostic Lab	0	-	367,500	0	0	0	0	0	367,500	0	367,500				367,500
34 Central Services															
35 Chancellor's Office Operations	0	-	0	0	0	0	0	0	7,709,865	0	7,709,865				7,709,865
36 IT Fifth Site/OCA/TE/SW Oregon/OWEN	140,765	-	2,780,378	0	727,724	0	504,940	0	4,153,807	0	4,153,807				4,153,807
37 Systemwide Expenses/Programs	90,760	88,949	1,199,282	0	527,058	215,742	1,097,646	156,426	3,375,863	1,988,670	5,364,533				5,364,533
38 IDTS	0	-	0	0	0	0	0	0	704,130	704,130	704,130				704,130
39 Other Miscellaneous Funding															
34 SWPS	0	-	0	0	0	0	0	0	0	0	0	29,154,703	21,022,510	3,196,729	53,373,942
35 Bldg. Maintenance/SWPS	0	-	2,003,851	0	0	0	0	0	2,003,851	0	2,003,851				2,003,851
40 Utilities	54,997	23,503	447,395	2,043	136,785	89,966	243,040	56,422	1,054,171	0	1,054,171	20,378	3,450	0	1,077,989
41 Faculty Salaries	81,320	114,804	804,057	17,901	746,382	165,498	866,837	167,888	2,984,667	0	2,984,667	160,667	168,000	30,000	3,333,334
42 Student Faculty Ratio	59,677	-	784,622	0	519,349	0	880,341	62,675	2,286,664	0	2,286,664				2,286,664
43 Total Targeted Programs & Policy Pkgs	7,567,854	11,851,016	25,661,816	3,471,421	10,651,255	5,507,054	8,799,860	4,491,706	78,001,982	13,415,572	91,417,554	29,335,748	21,183,960	3,226,729	145,163,991
44 Proposed Cells and Targeted Programs	16,696,566	21,237,443	100,329,788	4,340,394	73,023,230	18,407,901	72,629,354	18,684,769	325,349,465	13,623,184	338,972,649	29,335,748	21,183,960	3,226,729	392,719,086
45 Debt Service	-	-	5,276,000	-	16,274,500	-	2,480,500	2,984,500	28,327,500	17,836,980	28,327,500				17,836,980
46 Capital Construction	-	-	105,605,788	4,340,394	89,297,730	18,407,901	75,109,854	21,669,269	353,676,965	31,460,164	385,137,129	29,335,748	21,183,960	3,226,729	438,863,566
48 Total Budget	\$ 18,008,566	\$ 21,237,443	\$ 105,605,788	\$ 4,340,394	\$ 89,297,730	\$ 18,407,901	\$ 75,109,854	\$ 21,669,269	\$ 353,676,965	\$ 31,460,164	\$ 385,137,129	\$ 29,335,748	\$ 21,183,960	\$ 3,226,729	\$ 438,863,566

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